



Anna Lindh Euro-Mediterranean Foundation for the
Dialogue between Cultures

مؤسسة ناليند الأورو-متوسطية للحوار بين الثقافات

Fondation Euro-Méditerranéenne Anna Lindh pour le
Dialogue entre les Cultures

Interim Narrative and Financial Report

of the

**Annual Work Plan 2
(4 November 2009- 3 November 2010)**

SUBMITTED BY:

The Anna Lindh Foundation Executive Director

TO THE:

Delegation of the European Union to Egypt
Board of Governors of the Anna Lindh Foundation



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I. DESCRIPTION

- 1.1 Name of beneficiary of grant contract:
Anna Lindh Euro-Mediterranean Foundation for the Dialogue between Cultures II.
- 1.2 Name and title of the Contact person :
Mr. Andreu Claret, Executive Director
- 1.3 Name of partners in the Action:
The civil society networks of the 43 Euro-Med partner countries
- 1.4 Title of the Action:
Anna Lindh Euro-Mediterranean Foundation for the Dialogue between Cultures II.
- 1.5 Contract Number:
2008/ 168-710
- 1.6 Start date and end date of the reporting period:
04 November 2008 – 03 November 2009
- 1.7 Target country(ies) or region(s):
The 43 countries of the Euro-Mediterranean Partnership / Union for the Mediterranean.
- 1.8 Final beneficiaries &/or target groups (if different) (including numbers of women and men):

The final beneficiaries: Youth, local communities, public opinion at large.
The main target group is youth. More specific target groups are women, migrants, and children. Our larger-scale projects in priority fields address researchers and scientists, thinkers and intellectuals, educators and pedagogues, media operators, religious ministers and believers, and cultural operators.
- 1.9 Country (ies) in which the activities take place (if different from 1.7):
Same as point (1.7) Target region

II. ASSESSMENT AND IMPLEMENTATION OF ACTION ACTIVITIES

A. Activities and Results

A.1 Strategic Management and Administration.

The following points represent the main management and administrative developments in the Foundation during the reported period from 4 November 2009 – 3 November 2010.

A.1 (a) The Contractual Framework of the Action:

During the reporting period, the Foundation has developed the following:

A.1 (a.1) Triennial Work Programme Phase II (2008-2011)

This document is the result of a long process of consultation and debate which commenced with President Azoulay's presentation of strategic guidelines at the 21st Board of Governors (17th September 2008), was enriched by the Advisory Council during its first meeting in Naples, developed by staff at the headquarters and has been the basis for fruitful discussion over three days in Nice by Heads of National Networks, a discussion and meeting which presented new recommendations and suggestions now incorporated in the final presentation.

The document represents a systematization of the fields of action that have a strategic value for the Foundation, fields that should lead and structure its region wide programme over the next three years.

During the three years 2008-2011, the Anna Lindh Foundation focuses its action, and most of its activities on the following fields:

- Ideas and Ideologies
- Education
- Cultural Production
- Media
- Religion, Spirituality and Values
- Cities and diversity

A.1 (a.2) EU Grant Contract - Phase II

The global foreseen ALF budget is of EUR 14 million for the period 2009 – 2011 (specifically from 4 November 2008 to 3 November 2011), corresponding to the duration of the European Union's Grant Contract. The contribution of the European Union represented 64.8% of the global budget, while 35.2% will be covered by the contributions of the Euro-Med governments.

The contribution of the European Union will be used for the Foundation's functioning and for directly managed activities. The contribution of the Euro-Med governments will be used for financing activities of the National Networks, including part of the ALF directly managed activities, and Calls for Proposals.

A Triennial Programme has been drafted and presented in the 22nd Board meeting as well as during the Heads of Network meeting held in 28-29 November 2008.

The Executive Director has invited all of the staff members to get engaged in the preparation of the detailed description of action and the three years programme of the Foundation.

Since the Board of Governors meeting is scheduled on the 16th of September 2008 and the Grant Contract agreement should be signed during the month of October 2008, the input of the staff has been delivered before the 1st of October. Accordingly, on 20 October 2008, a meeting was held at the premises of the EU Delegation in Cairo to discuss the terms and conditions of the new contract for finalization;

The signature of the contract has been completed by both parties, the ALF new Executive Director and the Head of EU Delegation in Cairo, by the 3rd of November 2008.

A.1 (a.3) Modifications to EU Grant Contract

Addendum no. (01):

A request issued by the Foundation to apply the exact percent of contribution to the EC grant contract to be 64.8% instead of 65%.

Accordingly, addendum no. (01) to contract has been signed by both parties to modify the provisions of the Special Conditions, Annex I: Description of the Action, Annex III. Budget for the Action.

Addendum no. (02):

The Anna Lindh Foundation requested to modify the grant contract signed with the European Commission. The modifications requested are related to the organization of the "Anna Lindh Forum 2010 – the Euro-Mediterranean Meeting on Intercultural Dialogue".

The requested modifications are:

1. changing the Description of the Action (Annex I) of the Grant Contract to include the description of the Anna Lindh Forum 2010 under "Thematic mainstream initiatives" (pages 16 and 17 of Annex I);
2. inserting in the budget of the action under the heading "ALF activities and other costs" a budget line (5.3) for the "Anna Lindh Forum 2010"

The financial implications of the amendment have been taken into consideration and no change to the overall grant value.

As for the introduction of the Networks Support and its inclusion in the activities of the ALF identified in the description of action is vital for the sustainability of the results achieved in

the first phase and will prepare the National Networks (ALF partners) for the second phase.

The financial implications of the extension and the introduction of the Networks Support is compensated by the savings accumulated by ALF till now and no additional funds are requested from the EU.

The signature of the addendum has been completed by both parties, the ALF Executive Director and the Head of EU Delegation in Cairo, by 27 September 2009.

Addendum no. (03):

The overall objective of addendum no. (03) is to utilize most of "Contingency Reserve" of Euro 270,000 and other identified savings from different budget lines to cover the expected deficit amounts in different budget lines (i.e Human resources, local transportation, local office and Anna Lindh Foundation activities) due to the justifications explained in a separate explanatory note.

The financial implications of the amendment have been taken into consideration and no change to the overall grant value.

The signature of the addendum has been completed by both parties, the ALF Executive Director and the Head of EU Delegation in Cairo, by 18 February 2010.

A.1 (a.4) ALF Strategy and Programme for Phase III (2011-2014)

The **Strategy** for the next phase (Nov2011 - Nov2014) is to consolidate the Foundation as the main institution for intercultural dialogue in the Euro-Mediterranean region. Following this strategic vision, the ALF executive Director presented the ALF Strategy and Programme Guidelines for Phase III (2011-2014) during the 30th Board of Governors meeting held in Dubrovnik, Croatia on 20 October 2010 that built upon the achievements of the last phase and should address the challenges implied when implementing intercultural dialogue in the region. In which the document endorsed by the BoG members.

The objectives of the roadmap included: the identification of common values within the societies of the region, the avoidance of instrumentalisation of cultural and religious identities; the rebuilding of trust and bridges between societies in a region affected by conflicts of principally political nature; and the promotion of intercultural practices aimed at sustainable development.

The fields of work proposed are the following:

- Culture and Creativity
- Education and Inter-cultural Learning
- Cities and Spaces of Citizenship
- Media and Public Opinion

The Forum acknowledged the **strategic fields of action** identified in 2008 as appropriate areas where the Foundation's programme must develop. It confirmed that they all make up the areas where a culture of dialogue can eventually materialize, building upon the interventions of institutions and also upon the Foundation's action. For the next phase, the document suggests that the fields of work constitute the places where to develop most of the practices of the Foundation.

The formats. Any programme develops through several **formats** making it possible to translate projects into strategic orientations. Calls for Proposals, the Network Support Scheme, the Anna Lindh Forum as well as the Report are among the formats that proved efficient in this regard. We propose that the Foundation add to it a **permanent initiative targeting young people** in the Region.

The main **working formats** for Phase III would therefore be the following:

- Calls for Proposals
- Network Support Scheme
- Anna Lindh Forum
- Report on Intercultural Trends
- Mobility Fund for Youth
- Annual Initiatives and Resources

This strategic approach that integrates objectives, fields of Actions and formats is a variable planning outline, with the main objective being to lead to the implementation of a **coherent programme** which will depend on the allocation of necessary financial and human resources. In this regard, we suggest some proposals among those the most significant are: the launching of **three thematic Calls for Proposals** ; the celebration of the **Anna Lindh Forum in 2012**, which will focus on the **role of cities** in intercultural dialogue ; publishing the second **Report on Intercultural Trends** in 2012, dealing with the **role and value of religions** in intercultural dialogue ; creating the **Anna Lindh Youth Fund** in the different strategic fields and finally the **annual and regular activities** among which the **several awards** that the Foundation grants each year.

A.1 (b) Elaboration on Systems & Guidelines Revision

A.1. (b.1) Implementation of the Activity Cycle System

An Activity cycle system has been developed and approved by the Foundation Executive Director on June 7, 2009, during its Staff Retreat. It reviewed the existing system related to the approval of proposal of directly organized and co-organized activities.

- The workflow system which covers the following phases
- Programming, in particular the development of the Annual Work Plan;
- Identification and Formulation of Projects, in particular the methodology of processing proposals of projects to be directly organized or co-organized by the Foundation (specific forms developed include the concept note format);
- Appraisal (Technical and Financial), in particular the elaboration of the technical and financial aspects of project upon its approval (specific forms used are the newly developed Activity Technical Form);

- Implementation of the Project, with a particular focus on the internal monitoring of the project and reporting on the progress.

A.1 (b.2) Implementation of the Management Information Systems (MIS)

The Anna Lindh Foundation management developed tailored Management of Information (MIS), financial Monitoring and Reporting for the Foundation's programmes. This MIS will consist of several components. The Commitment Request for a Global Fund provides:

- basic data for each activity as well as,
- aggregate financial data - to be provided from the Financial Management System (FMS),
- information on pending issues (financial and technical),
- each activity progress, in the past (if any) and planned actions in the next period.

A.1 (b.3) Implementation of the Monitoring and Evaluation System

The Foundation has committed itself to establishing a coherent Monitoring and Evaluation (M&E) system and impact measurement framework centered on result-based management.

In light of the above, the Foundation has followed the already designed monitoring and evaluation system, that was approved by the Executive Director on 7 June 2009, that is currently used in the ALF and which will be managed internally. Moreover, this manual is considered to be an evolving process, in line with international principles, norms and standards for monitoring and evaluation, and inspired by the EC literature. This manual has been updated regularly (mainly; developing guidelines & templates update).

A.1 (b.4) Implementation of the M&E system and related tools

In 2009, the Foundation developed a M&E system with related tools, which is currently being reviewed in view of further simplification and in order to make it more effective and result-oriented. In 2010, the implementation of the ALF system could be summarized as follow:

- Monitoring and Evaluation of the Short, Long Term granted projects;
- Progressive review and implementation of the current M&E tools
- Elaboration of new M&E tools (e.g. Quick Monitoring Notes, Assessment form for midterm and final evaluation of all the granted projects/programme etc...)
- Execution of monitoring missions;
- Evaluation of the major activities (e.g. ALF Forum 2010, Restore Trust Rebuild Bridges Initiative etc...)

A.1 (b.5) Online Programme/Project Management System

In 2010, the Anna Lindh Foundation developed a tailored Online Programme/Projects Management System.

With the objective to improve the overall management of the Foundation's work from the designing to the evaluation phase of the programmes/projects cycle process, the online system has been created to facilitate and support the daily work of the ALF staff, ensuring that programmes/projects information is shared, synergised and accessible for all the staff, the level of transparency is increased, repetitive work is reduced, and monitoring and evaluation activities can be carried in a more effective way.

Based on the ALF monitoring and evaluation guideline/manual developed in 2009 the Online System is to be seen as a means to implement it.

The figure below shows the structure of the online programme/project cycle management system tailored to respond the typology of actions implemented by the Foundation (direct and co-organized activities as well as granted activities).

M&E tools previously developed as part of the overall ALF M&E system have been integrated in the Online System. The two main tools are:

- the **Concept Note** (for action proposal; external invitation to events; request for using the ALF logo)
- **Action Technical Form**

The Online System will be fully operational from January 2011; therefore the challenge will be to make the most use of it and improve its effectiveness based on the experience/feedback of the staff.

A.1 (b.6) Revision of the Previously Developed Manuals and Guidelines

In order to fulfill the appropriate surveillance function with the existence of fixed manuals with written rules, instructions and procedures, in line with EU contractual requirements and with the applicable legal framework, ALF has followed & developed the already designed, during Phase I, a:

- "Personnel Policies and Procedures" Manual, includes the code of conduct for Anna Lindh Foundation personnel;
- The "Manual of Procedures" Manual, that covers all administration, management and accounting aspects; and
- Staff Mission Guide (changes communicated to staff through administrative circulars and e-mails).

A.1 (b.7) Re-launching the Internship Programme Guidelines

The ALF Internship programme was relaunched. This program aims at supporting the internal human resources capacity of the Anna Lindh Foundation and Heads of National Networks with students or recent graduates between 19 and 32 years old, fluent in two or more of the official languages of the Euro-Mediterranean partnership countries, and qualified in areas relevant to the ALF strategic interventions.

ALF internships will be assigned to citizens of one of the 43 member countries of the Union for the Mediterranean. Citizens from other countries of the Region will also be able to join the ALF Internship Programme, provided that their costs are covered by another institution. North-South Regional balance and gender balance will be among the interns selection criteria.

The ALF Internship Programme targets young talented undergraduate and graduate students willing to gain practical experience in a field relevant to the Foundation through their full involvement in daily work.

The Internship Programme is also foreseen in the ALF Triennial programme as one of the components for its development.

A.1 (b.8) Development of new Guidelines for the Cfp 2010

In 2010, a CFP Task Force composed of representatives from the three Units (Programme Coordination, Network Coordination and Admin & Finance) was created for the elaboration of the guidelines of CFP/ST2 2010.

Based on the lessons learnt from the management of the previous Call for Proposals (LT and ST launched in 2009), as well as on the feedback received by the grants beneficiaries and the Heads of Network, the creation of CFP ensured a significant improvement of the all the documents (Application Form, guidelines, reporting formats...), the whole management process from the definition of the CFP objectives to the evaluation/selections process of the applications, and successively the preparation of the contracts. The ultimate goal of the efforts invested by the Task Force is to ensure an improved management of the granted activities, increased beneficiaries needs/expectations and satisfaction, and more effective and result-oriented projects.

New guidelines have been developed for the Calls for Proposals. The Calls for Proposals activity is not part of the grant contract of the EC and the financial support of this activity depends on the contribution of the Euro-Med governments. The new guidelines take into account this fact as well as the strategic priorities of the Foundation as elaborated in the Triennial Programme 2009-2011.

In this regard, the main innovations are:

- the launch of one short term projects. The financial allocation ranges from a minimum of 10,000 euros to a maximum of 20,000 euros. The maximum duration of implementation of the project is 6 months (from February 2011 until July 2011); and the partnership should respect the 1+1 rule, i.e. one partner from an EU country and another partner from a MPC.

- Fields of action : 1- Cities, Migrants and Diversity and 2- Co-existence and Culture of Peace
- Target group : Youth, Migrants and Women
- the adoption of a new simplified online application form and forms required from the applicant;
- Financial Envelope available for this call : (€ 500,000)
- the easing of the network membership requirements: only the project leader is required to be a member of an ALF national network;
- The ALF financial support shall not exceed 60% of the total eligible costs of the action for applicants from European countries^[1] and 70% for applicants from Mediterranean partner countries.

A.1 (b.9) Development of the “ALF Network: A Strategy for 2010-2011”

In the preparation for the 8th Head of National Network meeting in Gothenburg, Sweden, the Network Coordination Unit elaborated a revised strategy for the ALF Network in line with the priorities and challenges expressed in the Triennial Work Plan. In particular, the following ten challenges were presented and the objective of the coming period is to properly address them:

- Fostering creative programme implementation and thematic cooperation, through encouraging thematic cross-Network consultation in various fields and identifying relevant actors in priority fields of action where the networks are not sufficiently representative
- Encouraging National Initiatives for Networks, in line with the realities related to intercultural diversity in the specific countries
- The Function of the Network Coordinator as a service-oriented and result-focused agency
- Network Governance to promote good governance, democratic decision-making for increased cohesion and sense of ownership by network members
- Steering Network Growth to ensure the long term commitment of members in the various networks
- Secretariat as a facilitator of the work of the national networks
- Diversification of Funding opportunities to maximize the investment of ALF resources among the network members
- Ensuring Monitoring and Evaluation and Measuring Expectations
- Communication and the Networks: developing a system where information is constantly update, circulated and used to generate new action opportunities among network members
- Mobility as a pre-condition

^[1] Albania, Algeria, Austria, Belgium, Bosnia-Herzegovina, Bulgaria, Croatia, Cyprus, Czech Republic, Denmark, Egypt, Estonia, Finland, France, Germany, Greece, Hungary, Ireland, Israel, Italy, Jordan, Latvia, Lebanon, Lithuania, Luxembourg, Malta, Mauritania, Monaco, Montenegro, Morocco, Netherlands, Palestine, Poland, Portugal, Romania, Slovakia, Slovenia, Spain, Sweden, Syria, Tunisia, Turkey, United Kingdom.

A.1 (c) Setting of a Planning and Implementation Process

A.1 (c.1) ALF premises (Headquarters):

The Foundation has its Headquarters in Alexandria at the Bibliotheca Alexandrina in tandem with the Swedish Institute Alexandria. The Foundation is registered by the Egyptian Ministry of Foreign Affairs as an International Foundation having an Intergovernmental Board of Governors.

Since the Bibliotheca Alexandrina and the Swedish Institute have signed Executive Agreements with the Anna Lindh Foundation, regarding the hosting of the headquarters of the Foundation at the Bibliotheca and the Institute, both provide the ALF with an in kind contribution during the two phases, in the form of conferences and meeting halls, offices, local telephone line, in addition to equipments and furniture that have been provided.

- The involvement of the functional structure

A.1 (c.2) The Board of Governors meetings:

During the reporting period, the Board of Governors meet three times:

- The 25th Meeting of the Board of Governors of the Anna Lindh Foundation, November 24th, 2009. The following main points were discussed:
 - Approval on the Minutes of the 24th Board of Governors Meeting dated 29 September 2009.
 - 8th Heads of Network Meeting and Networks Strategy Plan.
 - ALF Annual Work Plan and Budget 2010.
 - The Anna Lindh Report on Intercultural Trends (Survey).
- The 26th Meeting of the Board of Governors of the Anna Lindh Foundation, January 13th, 2010. The following main points were discussed:
 - Approval on the Minutes of the 25th Board of Governors Meeting dated November 24th, 2009.
 - Anna Lindh Report on Intercultural Trends 2010 (revised version).
 - Amendments of the Syrian Arab Republic on the Annual Work Plan 2010.
 - Annual Work Plan 2010.
 - Anna Lindh Forum (status).

- The 27th Meeting of the Board of Governors of the Anna Lindh Foundation, March 4th, 2010. The following main points were discussed:
 - Approval on the Minutes of the 26th Board of Governors Meeting dated January 13th, 2010.
 - Approval of the Annual Work Plan 2010.

- The 28th Meeting of the Board of Governors of the Anna Lindh Foundation, May 18th, 2010. The following main points were discussed:
 - Approval on the Minutes of the 27th Board of Governors Meeting dated March 4th, 2010.
 - ALF Forum: Assessment, Recommendations and Annual Work Plan status of play.
 - The ALF Report 2010. Recommendations;
 - Financial Status, Budget and Members States contribution.

- The 29th Meeting of the Board of Governors of the Anna Lindh Foundation, October 20th, 2010. The following main points were discussed:
 - Approval on the Minutes of the 28th Board of Governors Meeting dated May 18th, 2010.
 - ALF Strategy and Programme Guidelines for Phase III (2011-2014);
 - Financial Situation and Member States contributions;
 - ALF participation in the next Union for the Mediterranean Summit;
 - Discussion with OECD about official Development Assistance (ODA) funds.

A.1 (c.3) The Advisory Council

During the reporting period, the Foundation organized 2 meetings with the Advisory Council members:

- The 4th Advisory Council meeting of the Foundation was held on the 4th March 2010 in Barcelona, at the IEMed premises. It was conveyed on the eve of the Anna Lindh Forum, seizing this opportunity to allow a gathering of all the constituting bodies of the Anna Lindh Foundation for the first time since its creation.

The main objectives of the meeting were:

- To provide updates on the issues related to the Annual Work Plan 2010 and the Anna Lindh Annual report
- To discuss the involvement of the Advisory Council members in the Forum and their meeting with the Board of Governors representatives and the Heads of Networks.

Led simultaneously with the 27th BoG meeting, the members welcomed with enthusiasm the validation of the 2010 work plan and the initiative of the Forum. They appreciated the occasion provided by the Foundation to take full part to the programme of the Forum and to raise the profile of the Advisory Council as an influential body.

- The 5th Advisory Council meeting was conveyed in Rabat on the 9th and 10th October 2010.

It focused on the following aspects:

- A detailed presentation of the Anna Lindh Report on Intercultural Trends and an in-depth debate on its conclusions and perspectives
- An evaluation of the Foundation after 2 years of phase II and a reflection on its future.
- A reflection on the institutional positioning of the Foundation within the Union for the Mediterranean and on the rationality of its internal architecture

The members showed their appreciation of the work achieved in the past two years and the efficiency of the present team. They particularly recognized the added value of the Anna Lindh Report and the first Anna Lindh Forum held in 2010, as two important tools to position the Foundation as a central tool in the UfM architecture.

Presented with the main lines for the phase III, they reaffirmed the validity of the strategic priorities identified at the beginning of the phase II. They commented on some aspects of the document to reinforce its coherence and wording and the comments were introduced at the end of the meeting as amendments to be discussed further and fine tuned during the next BoG in Dubrovnik and the next Heads of Networks meeting in Brussels.

A.1 (c.4) Heads of National Networks

During the reporting period, the Foundation organized 2 meetings with the Heads:

- the 8th Head of National Network meeting in Gothenburg, Sweden in 7-9 November 2009 to discuss:
 - The Foundation's assessment of 2009 achievements;
 - Annual Work Plan 2010;
 - Euro-Med Award Winners;
 - ALF Network Strategy 2010-2011.
- the extra ordinary Head of National Network meeting during ALF Forum 2010 in Barcelona, Spain from 4-7 March 2010 with the aim of:
 - Coordination of the participation of the Head of Network representatives in the Forum.
 - Preparation of the joint meeting with the BoG.

A.1 (c.5) Anna Lindh Foundation President's involvement

- Journalist Prize - Award Ceremony (5th November, 2009), organized in Monte Carlo, Monaco, ALF-MMF
- HoN Meeting (7-9 November 2009), organized in Goteborg, Sweden.
- 25th ALF Board of Governors Meeting (24th November, 2009); organized in Brussels.
- 26th ALF Board of Governors Meeting, (January 13th 2010); organized in Brussels.
- Anna Lindh Forum, 27th ALF Board of Governors Meeting 4th Advisory Council Meeting, Launching Ceremony of the Union for the Mediterranean Secretariat (4th-7th, March, 2010) in Barcelona.
- EC-ALF Regional meeting: `Media Freedom`; The Mediterranean Audiovisual Stake, (8th-11th, April), Paris
- 28th ALF Board of Governors Meeting (18th of May, 2010), Brussels.
- 3rd Forum of the UN Alliance of the Civilizations, (27th to 29th of May), Rio de Janeiro.
- Ceremony bestowing the Peace prize of the Fondazione Mediterraneo to André Azoulay.
- 29th ALF Board of Governors Meeting, 30th of June, organized in Barcelona
- Official presentation – launch of the Anna Lindh Report, (September 15th, 2010) organized in Brussels
- Meeting of the General Directors in charge of External Cultural Relations of the EU; Conference and meeting with the head of the Belgian network (21st to 24th of September), organized in Brussels
- 1st National Presentation of the Anna Lindh Report in the Southern shore of the UFM (8 October, 2010), organized in Rabat.
- 5th meeting of the ALF Advisory Council, (9-10th of October), organized in Rabat.
- Anna Lindh Journalist Award Jury Meeting and Ceremony (14th October, 2010) organized in Monaco.
- 30th ALF Board of Governors Meeting, (20th of October, 2010), organized in Dubrovnik.

A.1 (c.6) ALF Executive Director

Mr. Andreu Claret (from 1 July 2008 – 30 June 2011)

With a team of (29) staff members to supervise, the same rules and guidelines are followed for more effective management of the office personnel and activities (various memoranda have been drafted linked with the operational running of the office).

The Executive Director has delegated responsibilities so that a daily administrative system is in place concerning staff presence and absence, supervising and control the procurement and contracting processes for the provision of programme grant contracts.

The job description is attached to each employee's contract and already signed by each of them.

Since the start of the Executive Director's assignment, Mr. Andreu Claret, he has been greatly involved with work on internal administrative matters.

A.1 (c.7) Human Resources:

ALF Personnel: Resignations in 2009-2010

During the implementation period for Phase II, the following staff left the Foundation since the beginning of Phase II (4 Nov. 2008 – up to date) due to personal or professional reasons, are:

#	Name	Nationality	Title	Resigned as of
1	Younna Albatran	Palestinian	Programme Specialist (CL Prog.)	31.12.2009
2	Nawal Traboulsi	Lebanese	Programme Specialist (CL Prog.)	31.12.2009
3	Doaa Chalaby	Egyptian	Programme Officer (CL Prog.)	31.05.2010
4	Hady Agina	Egyptian	Procurement Officer	15.01.2010
5	Sarah Abdel Gawad	Egyptian	Secretary	25.04.2010
6	Sarah Zaaimi	Moroccan	Programme Assistant	26.10.2010
7	Heba Daoud	Egyptian	Administrative Assistant	15.10.2010
8	Fanny Durville *	French	Assistant to the President & Coordinator of the Advisory Council	31.12.2010
9	Amina Abodoma *	Egyptian	Programme Officer (CL Prog.)	15.01.2011

** the 2 staff members have submitted their resignations during the 2nd year of the EU contract.*

The final composition of the ALF Staff members as at 3 November 2010, is shown in below table. About the Statistics number of Staff:

- (14) local staff members;
- (15) International staff members.

ALF Personnel: Recruitments Nov. 2009 – Nov. 2010

In order to enhance the work of the Administration and Finance Unit, and taking into account the Human Resource needs of the Foundation, a recruitment process, during the 2nd financial year, was launched and successfully realized for the recruitment of (3) new staff members. A call for candidature launched on the 23rd of December 2009 with a deadline 16th of January 2010.

Nationals of (11) countries (6 Euro-Mediterranean countries + 5 from outside the region) submitted (464) applications for the 3 vacant posts, in addition to (148) unclassified applications, distributed as follows:

- For the post of the Procurement Officer: (50) applications were received.
- For the post of the Junior Accountant: (314) applications were received.
- For the post of Administration and Finance Assistant: (100) applications were received.

For the post of the Procurement Officer; (50) applications were received,

- 1) Egypt (49); and
- 2) Greece (1).

For the post of the Admin & Finance Assistant; (100) applications were received,

- 1) Egypt (94);
- 2) Austria (1);
- 3) Bosnia (1);
- 4) Iraq (1);
- 5) Morocco (1);
- 6) Palestine (1);
- 7) Philippine (1).

For the post of the Junior Accountant; (314) applications were received,

1. Egypt (310);
2. Central Africa Republic (1);
3. Pakistan (1);
4. Palestine (2);
5. Not mentioned (1).

The following recruitment procedure have been followed:

- The recruitment process started with the preparation and approval of a clear and up-to-date job profile that include a listing of detailed activities and responsibilities necessary for effective and efficient job performance;
- Personnel Evaluation Panel: The ALF Executive Director appoints the Personnel Evaluation Panels to carry out the evaluation process in specific cases of recruitment;
- Pre-screening of Applications, for the purpose of short-listing for interview according to the established criteria. Personnel Evaluation Panels have met before the deadline for submission of applications and agreed on the eligibility and evaluation criteria. The followed "Eligibility Criteria" straight from the job profile and the advertisement and evaluation criteria should correspond with the job requirements as reflected in these two sources of information;
- Questions for interviewing the applicants were prepared and distributed among the members for final review;
- The interviews were held as follows:

Procurement Officer	21 February 2010
Administration and Finance Assistant	22 February 2010
Junior Accountant	23 February 2010

- Conclusion:

The following candidates were short listed for possible recruitment (Decision was taken unanimously by all voting members), it has been decided to recruit the following successful candidates for the following specified posts:

1)	Procurement Officer	Ms. Monika Emad	Egyptian
2)	Administration and Finance Assistant	Ms. Radwa Hassan	Egyptian
3)	Junior Accountant	Mr. Akram Hamza	Egyptian

All successful staff members have signed the staff contract which remains in effect so, the term specified in this agreement or until termination by either party.

Unsuccessful, short-listed candidates have been notified after the signatures of the new staff members on the staff contracts.

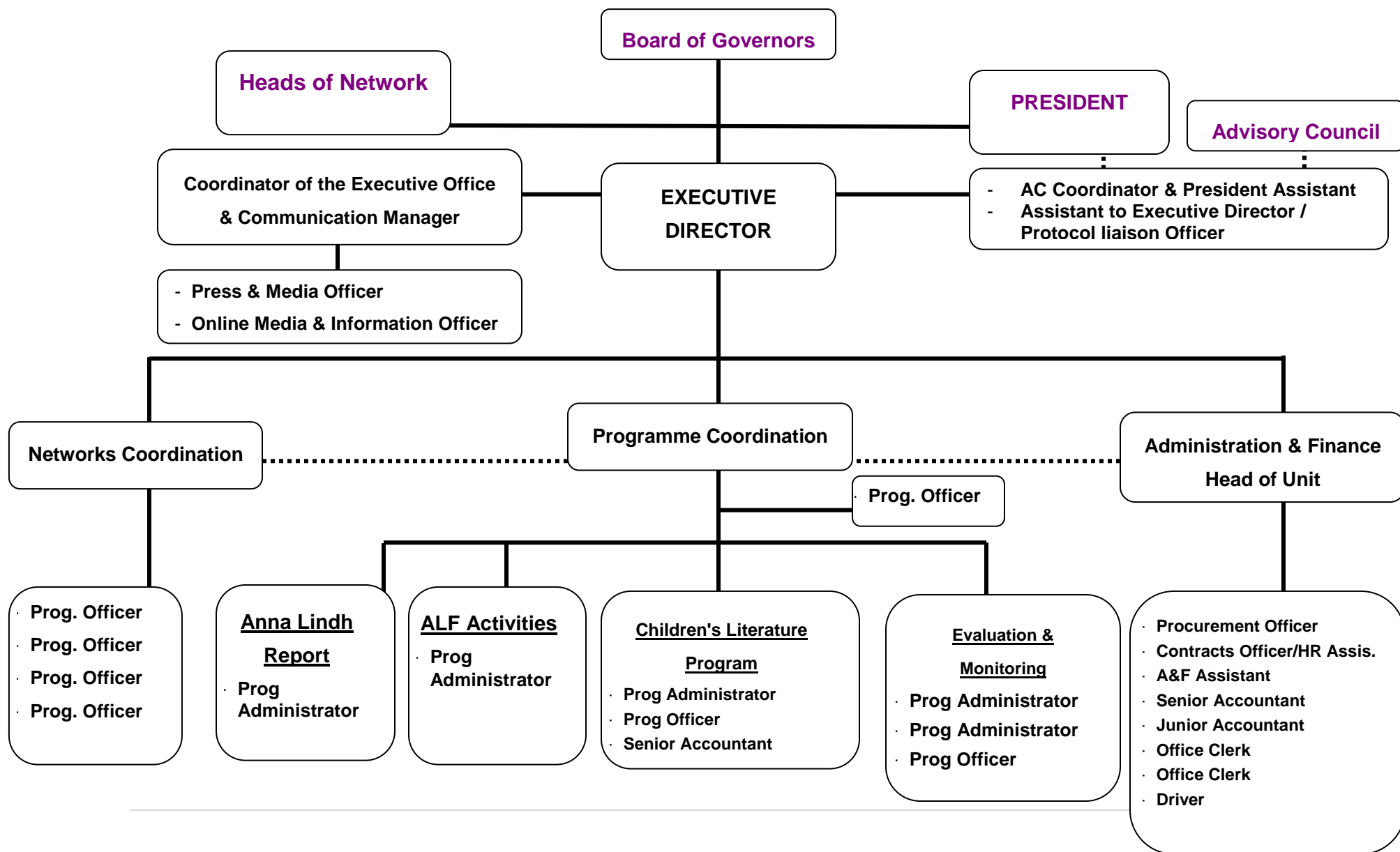
ALF Personnel: Revision of Job Titles

The revised job descriptions have been developed by the immediate supervisor in close collaboration with the Executive Director and signed by each staff member.

Executive Director Office		
1)	Coordinator of the Executive Office and Communication Manager	Mr. Paul Walton
2)	Assistant to the Executive Director and Protocol Liaison Officer	Ms. Sherine Morad
3)	Press and Media Officer	Ms. Ingy Sedky
4)	Online Media and Information Officer	Mr. Stefano Zucchiatti
5)	Assistant to the President & Coordinator of the Advisory Council	Ms. Fanny Durville
Programme Coordination Unit		
1)	Head of Programme Coordination Unit	Ms. Gemma Aubarell
2)	Programme Administrator/Anna Lindh Report Coordinator	Ms. Eleonora Insalaco
3)	Programme Administrator/ALF Forum Coordinator	Ms. Renata Papsch
4)	Programme Administrator/Monitoring and Evaluation	Ms. Claudia Marinaro
5)	Programme Administrator/Monitoring and Evaluation	Ms. Corrine Grassi
6)	Programme Officer/ Monitoring and Evaluation	Ms. Wafa Katba
7)	Programme Officer/ Assistant to the Programme Coordinator	Ms. Chaymaa Ramzy
Children Literature Programme		
8)	Programme Administrator/Children Literature Prog. Coordinator	Ms. Susanne Abou Ghaida
9)	Programme Officer/ Children Literature Prog.	Ms. Amina Abodoma
10)	Senior Accountant	Ms. Marian Nabil
Network Coordination Unit		
1)	Head of Network Coordination Unit	Mr. Gianluca Solera
2)	Programme Officer	Ms. Vera Cerbara
3)	Programme Officer	Ms. Rasha Shaaban

4)	Programme Officer	Mr. Dimitrios Cavouras
5)	Programme Officer	Ms. Hoda Omera
Administration and Finance Unit		
1)	Head of Administration and Finance Unit	Ms. Fida Hennawi
2)	Contracts Officer/HR Assistant	Ms. Nihal El Nahas
3)	Procurement Officer	Ms. Monika Emad
4)	A&F Assistant	Ms. Radwa Hassan
5)	Senior Accountant	Ms. Christine Nabil
6)	Junior Accountant	Mr. Akram Hamza
7)	Office Clerk	Mr. Ahmed Ramadan
8)	Office Clerk	Mr. Ayman El Emary
9)	Driver	Mr. Adel Mohamed

ALF Organizational Structure (status as of 3 Nov. 2010)



A.1 (c.8) ALF Internship Programme

The Anna Lindh Foundation Internship Programme aims at fostering interdisciplinary knowledge as well as practical know-how building addressed to those coming from the Euro-Mediterranean Region for intercultural work, and to support the human resources capacity of the ALF Headquarters and HoN Offices.

The internship programme aims at supporting the internal human resources capacity of the ALF Foundation with students or recent graduates between 19 and 32 years old, fluent in two or more of the official languages of the Euro Mediterranean Partnership countries, and qualified in areas relevant to the ALF strategic intervention.

ALF internships are assigned to citizens of one of the members countries of the Euro Mediterranean Partnership. North-South Regional balance in the selection of the intern is among the selection criteria.

Interns are selected by the Internship Evaluation Committee to evaluate each application received and therefore determine on the basis of the specific criteria the most qualified interns for the needed positions.

The ALF covers all travel expenses of the intern from their town of residence to their place of assignment, and back to their country.

Interns are granted a monthly subsistence allowance based on the current Per Diem in Egypt and calculated on the basis of their educational level (Professional Education or up to 2 years university education, Bachelor level, Master level, or Doctorate level).

The call for all internship positions needed is advertised on the ALF Website throughout the year, which may vary in number, expertise required, duration and location.

Target Groups: The ALF Internship Programme targets young, talented undergraduate and graduate students, with the following categories:

- Students or graduates who have a specific interest in, or whose studies have covered, areas relevant to the ALF activities.
- Students or graduates holding a scholarship for internship placements in international organizations and/or for whom internship is required to complete their studies;
- Students or graduates sponsored by governmental/non-governmental institutions and/or academia to work in specific areas relevant to the ALF.

Main Output of the Programme:

- support the Anna Lindh Foundation in Alexandria, and the Heads of Network in their coordination tasks
- interns gain practical experience in a field relevant of the foundation through their full involvement in daily working.

Programme Impact:

In the survey made in November 2007, HoN have expressed their appreciation to the ALF internship programme for the following added value the programme allows:

- Having a permanent focal point.
- Assist the Heads of Networks in expanding the Network.
- Developing project applications.
- Organizing Meeting and Training courses for members.

Call for Internship Programme:

On the 18 December 2009, a call for interns was launched by the ALF with a deadline of the 31 December 2009. The call was opened to the nationals of the Euro-Mediterranean Partnership countries.

The objective of the call was to support the internal human resources capacity of the ALF Foundation in implementation of its activities and work with the civil society, by recruiting students or recent graduates between 19 and 32 years old, fluent in two or more of the official languages of the Union for the Mediterranean countries, and qualified in areas relevant to the ALF strategic interventions.

A total of (42) internship applications received were pre-screened by the Committee to check the eligibility of the candidates, giving a score from 0 – 5 as a pre-assessment of their qualifications.

Eligibility criteria were the following:

1. Students or recent graduates between 19 and 32 years old.
2. Citizens of one of the 43 member countries of the Euro Mediterranean Partnership or from other countries other than the 43 can be accepted provided that their cost will be covered by other institutions.
3. Qualified in areas relevant to the ALF mission.
4. Knowledge of at least two of the following languages: English, French, Arabic.

The main criteria in the selection of candidates was the following:

- The relevance of qualifications to the Terms of Reference indicated in the calls.
- The number of years of working experience after graduation.
- The area of work and the level of participation in work with civil society and Euro med affaires.
- The foreign languages acquired and their fluency level.

For the two internship positions (42) applications were received, (1) of the applications were from ineligible nationalities and (2) of the applications were received after the deadline.

Germany	12*
Italy	6**
France	5
Hungary	4*
Egypt	4**
Austria	1
Jordan	1
Poland	1
Slovakia	1
Romania	1
Greece	1
Slovenia	1
Finland	1
Bosnia	1
Switzerland	2***
Total	42

(*) One candidate from Germany applied for the two positions

One candidate from Hungary applied for the two positions

(**) One candidate from Egypt applied after the deadline

One candidate from Italy applied after the deadline

(***) One Candidate from Switzerland who also applied for the 2 positions

Evaluation Process:

The Internship Evaluation Committee met after the deadline for submission of applications, on 21 January 2010, to review all applications received and agreed on the pre-assessment of the applications.

Accordingly, 10 best applications were short-listed receiving the highest score in the pre-assessment process and were carefully reviewed by each member of the Evaluation Committee.

Conclusion:

The Internship committee came up with a final result and considered the following short-listed and suitable for the positions.

1)	Ms. Alexandra Mateescu	03.02.2010 to 17.06.2010	Alexandria, Egypt	Romanian	PCU
2)	Mr. Francisco Zaniboni	06.04.2010 to 03.10.2010	Alexandria, Egypt	Italian	PCU
3)	Ms. Nagla Abed	08.02.2010 to 29.07.2010	Alexandria, Egypt	Jordanian/German	PCU
4)	Ms. Nancy Mumani	04.02.2010 to 31.03.2010	Alexandria, Egypt	Jordanian	AFU
5)	Ms. Sabina Pstrocki	12.12.2010 to 07.04.2011	Alexandria, Egypt	Bosnian	NCU
6)	Mr. Adam Dzierzgwa	26/09/2010 to 22/10/2010 24/10/2010 to 28/01/2011	Alexandria, Egypt Bulgaria	Polish	NCU Bulgarian HoN Institution
7)	Ms. Anastasia Vlysioti	27.09.2010 to 27.11.2010	Sweden	Greek	Swedish HoN Institution

A.1 (d) Training of Staff on administrative aspects & Monitoring:

In line with Chapter (5) Article (2) of the Personnel Policies and Procedures Manual, ALF has always supported its staff members and satisfied their development & training needs whether in terms of language and/or professional fields. In this regard ALF has provided its staff members with the following:

- Language Courses according to the needs of the staff member(s) and in line with the official languages of the Foundation (English, Arabic, and French).
- Professional Courses according to the needs of the concerned staff member(s) such as:

- Contemporary Leadership, Cultures & Diversity online course at University for Peace for staff member of the Network Unit.
- Projects Monitoring offered by AIDCO – Europe Aid Cooperation Office from both operational & financial perspectives for staff members at Programme Coordination Unit as well as Admin & Finance Unit.

A.1 (e) External Audit

An audit missions were carried out by “KPMG Hazem Hassan” during the second financial year. Taking into account that the implementation period started on 4 November 2009 till 3 November 2010.

The objective of the mission(s) were to assess the overall management of the Foundation and to ensure that the funds are used in accordance with the conditions laid down in the contractual basis of the Foundation as well as with applicable rules and analysis of the expenses registered in the accounts.

The conclusion of the audited periods certified the proper utilization of the funds during the mentioned period. More details about the financial data can be found under chapter "Financial Aspects".

A.1 (f) EU External Monitoring Mission

An EU Monitoring mission was carried out by Integration Brussels, this company has been appointed by the European Union with the following purpose:

- understanding how things are done in the current progress of the ALF triennial programme (4 Nov. 2008 – 3 Nov. 2011);
- provide suggestions and ideas for improvement (if necessary); and finally
- conclusions/recommendations for the current phase.

Accordingly, Integration Brussels, represented by Mr. Thomas Jentsch started his mission on 5 Dec. 2010 until 9 Dec. 2010.

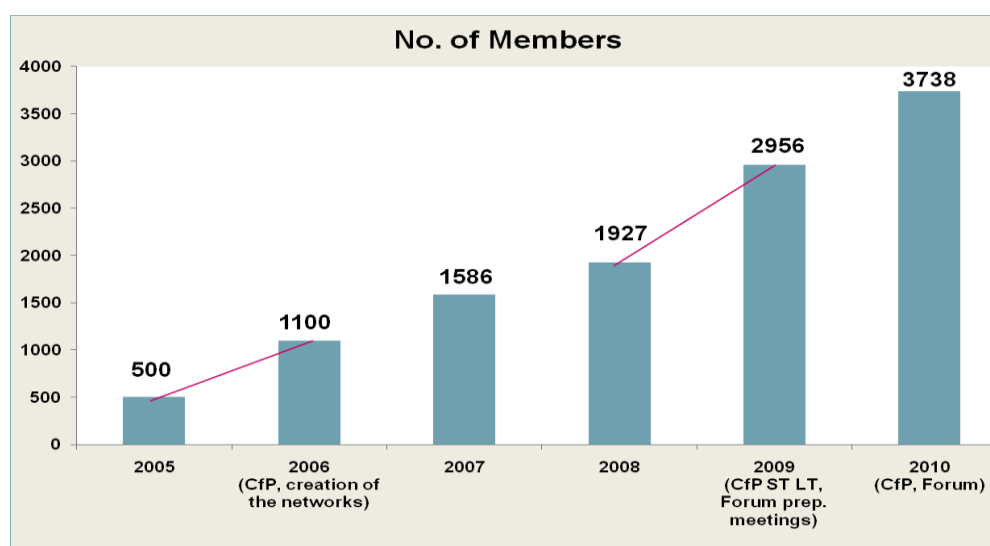
A.2 Network Coordination and Development:

A.2 (a) Network Status- Growth 2005- 2010:

Since the beginning of the third phase of the Foundation's operations, the National Networks continue to grow in size and diversity. According to the latest statistics in November 2010, the total number of members reached around 3738 members, with an increase of around 738 members since November 2009. Growth speed accelerated at the launching of grant schemes and major events such as the Anna Lindh Forum (see Table A Below)

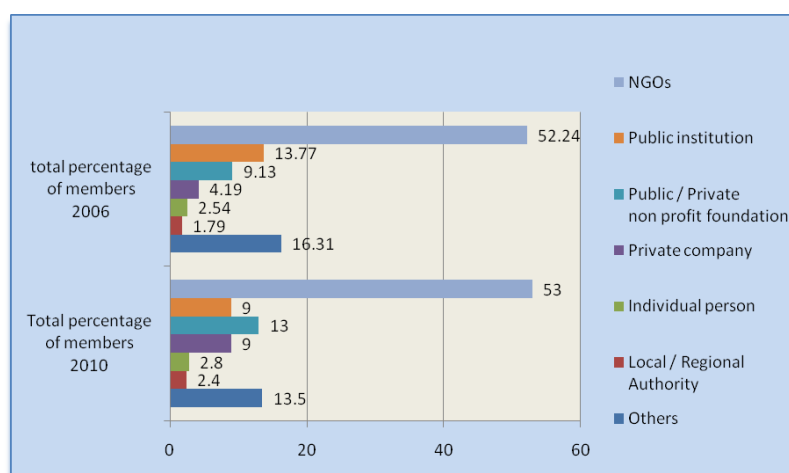
Table B shows that the growth speed is not proportional to the progress in the Network mobilization (see Call for Proposals participation rate), and that the ALF limited resources and current Network management structures do not meet Network expectations (see monthly available funds for Network coordination in the last two columns). At this stage, an over increase of the Network members might lead to fragilization of the Networks and loss of commitment and identity.

TABLE (A): Network growth (2005 to present)



Number of Network Members Per Country							
Country	Total number members (Nov. 09)	Total number members (Nov. 10)	Network Growth %	Participation Cfp 2009 (%)	Participation Cfp 2010 (%)	Step 3 (€ per month)	Step 4 (€ per month)
Albania	11	25	127%	18%	4%	2135	1805
Austria	38	50	31,50%	26,3%	6%	2122	1831
Belgium	96	102	6,25%	13,5%	4,9%	NA	NA
Bulgaria	44	92	109%	22,7%	9,8%	1137	1300
Croatia	44	86	95,50%	20,4%	4,6%	1986	1456
Egypt	178	66	- 63%	8,4%	18,3%	1179	2266
France	275	364	32%	24%	10,9%	4703	3381
Israel	128	178	39%	17,2%	10,6%	2395	1831
Italy	336	394	17%	16,9%	5,6%	2818	3166
Latvia	24	40	67%	8,3%	0%	1629	1723
Lithuania	17	26	53%	23,5%	11,5%	1504	837
Palestine	198	226	14%	7,5%	3,5%	1759	NA
Poland	60	84	40%	15%	7,1%	3236	2437
Tunisia	18	32	78%	16,6%	3,1%	1168	1891
Turkey	98	143	46%	12,2%	4,2%	2395	NA
Total 43	2961	3738	26%	13,2%	5,9%		

A.2 (a.1) Type of Members 2006- 2010:



The type of organizations member in the Networks include: Non-governmental organizations (NGOs), local authorities, private companies, public institutions, public/private non-profit organizations, individual members and others.

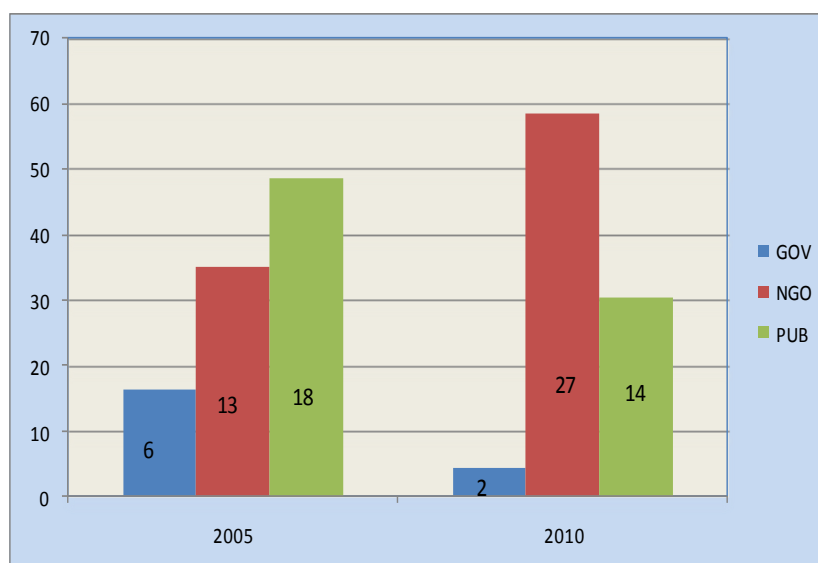
Most of the Network members are non-governmental organizations. This has been the case since the setting up of the Networks. On the other hand, compared to 2006, there has been a decrease of public institutions membership and an increase of the presence of foundations and private companies.

The members of the National Networks work in different fields which include: arts, education, youth, environment, sustainable development, media, heritage, religion, gender, human rights, international relations, democracy, research and others. For the distribution of organisations by field of activity, see Table B below.

It is interesting to notice that if we compare the thematic interests of members between 2006 and 2010, we register the entrance of “human rights” among the first five fields of interest, and a consolidation of the fields related to youth and education, and arts. On the other hand, “research” and “religion” go back in the classification of members’ fields of interest.

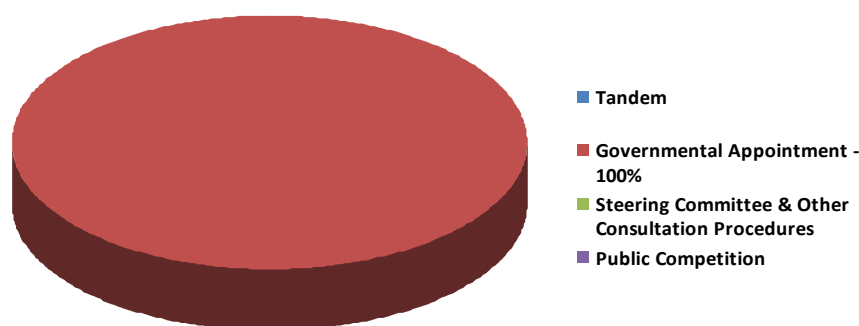
Fields of Activity - Ranking 1	Total % of members 2006	Total % of members 2010	
Arts	11	12	+ 1
Democracy and community development	10	10	=
Environment / Sustainable development	7	7	=
Gender	6	5.5	- ½
Heritage	6	6	=
Human rights	7	8	+ 1
International / Cultural relations	16	15.5	- ½
Media	6	6	=
Religion	3	2	-1
Research	9	7	-2
Youth and education	14	16	+2
Others	5	5	=
TOTAL	100	100	

2006	2010
International / Cultural relations	Youth and education
Youth and education	International / Cultural relations
Arts	Arts
Democracy and community development	Democracy and community development
Research	Human rights

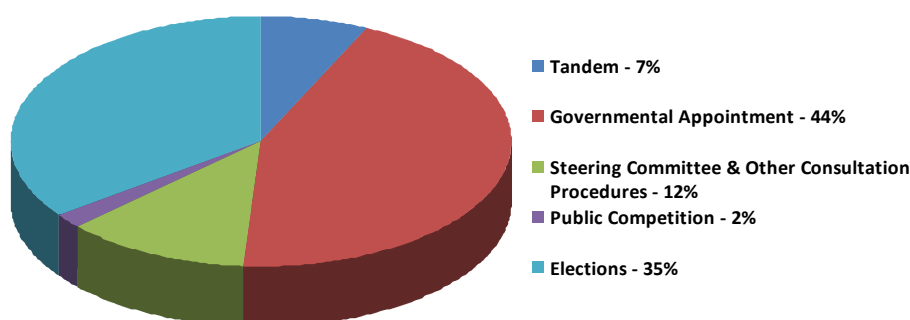
A.2 (a.2) Network Governance: Heads of Networks Type- 2005-2010

Network Governance is a fundamental element for the genuine and effective work of the Foundation as a Network of Networks. In general terms, when Network coordinators do not enjoy the confidence of the members and are not seen by them as legitimate to lead the Network, the Network does not work properly and does not have a proper Network policy and life. The Foundation has put a lot of efforts in improving governance and making the appointment of Head of Network Institutions as much transparent and shared with members as possible, and decision-making on Network management and mobilization as much participated as possible. The Network Strategy 2010-11 approved by the Heads of Network and the Board of Governors at the end of 2009 request Networks to go in this direction, and encourage competent ministries to support this policy. Along the years, the Foundation has been motivating organizations issued from the civil society to take up the role of Heads of Network, what has produced consistent results along the years: in 2005, 100% of the HoN Institutions were directly appointed by their governments, whereas in 2010 this applies to 44% of the HoN Institutions only. All the others are chosen by the members or through open competitions, or work closely with members.

National Network Governance - 2005



National Network Governance - 2010



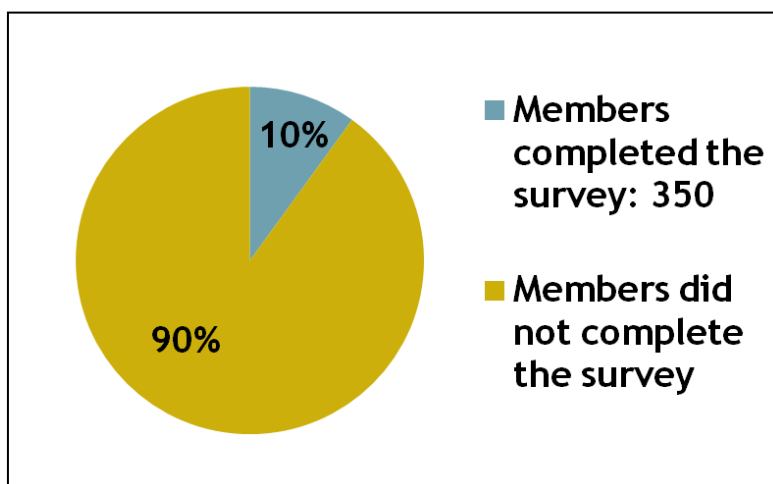
A.2 (a.3) Survey Highlights- 2010

Since 2008, the Anna Lindh Foundation has been carrying out an annual survey to get an overview of the status and concerns of the HoN institutions and Network members. In 2008, the survey addressed HoN institutions only; while in 2009 network members were included in this exercise. The 2010 edition, instead, was addressed to network members only and took place between 12 November to 4 December 2010. The survey was launched in three languages: English, French and Arabic. The results of this survey, which respondents corresponded to the one fifth of the members, are published online and were presented at the 9th Heads of Network meeting (Brussels 2- 4 December 2010) as well as at other institutional meetings such as the Board of Governors meeting.

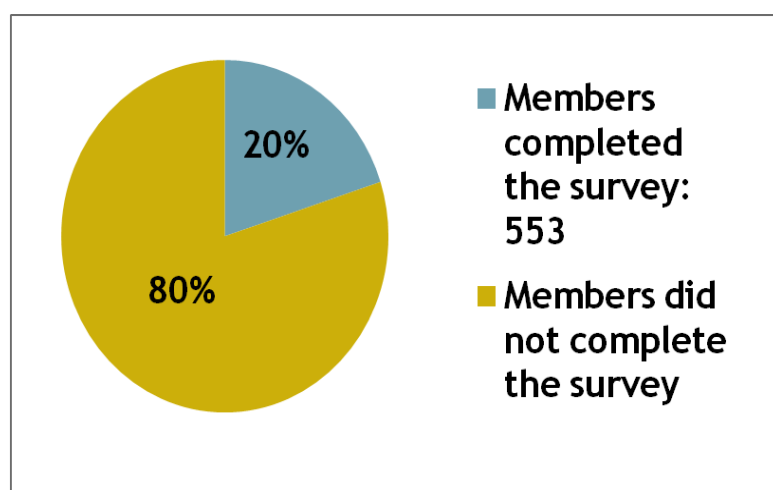
The main objectives of the 2010 survey were to help the Foundation to a) assess the performance of the HoN institutions and their working relations with the members, b) improve the services provided to the members and the coordination of the Head of Network institutions, c) collect indications on how to increase the participation of the Networks in its programmes and d) collect feedback from the members about the next phase (2011-2014).

The survey is made up of four sections and 28 questions in total. Please find below an overview of its most relevant findings.

2010

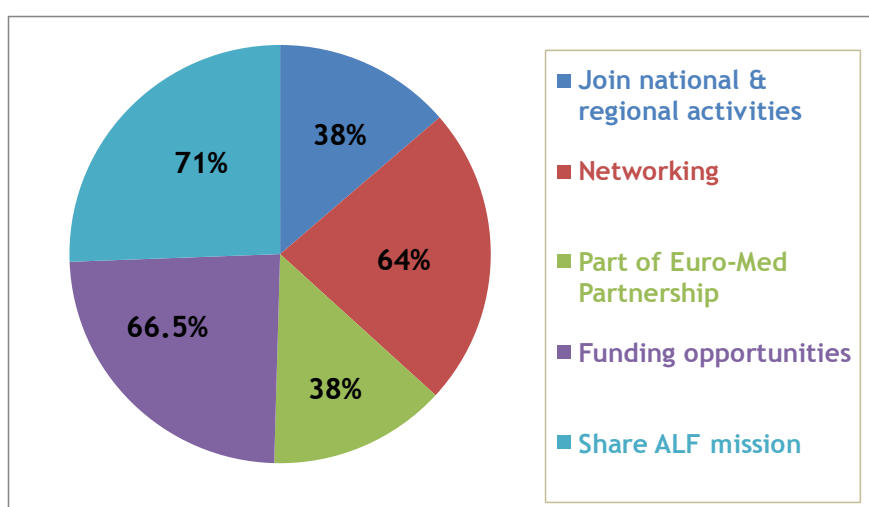


2009



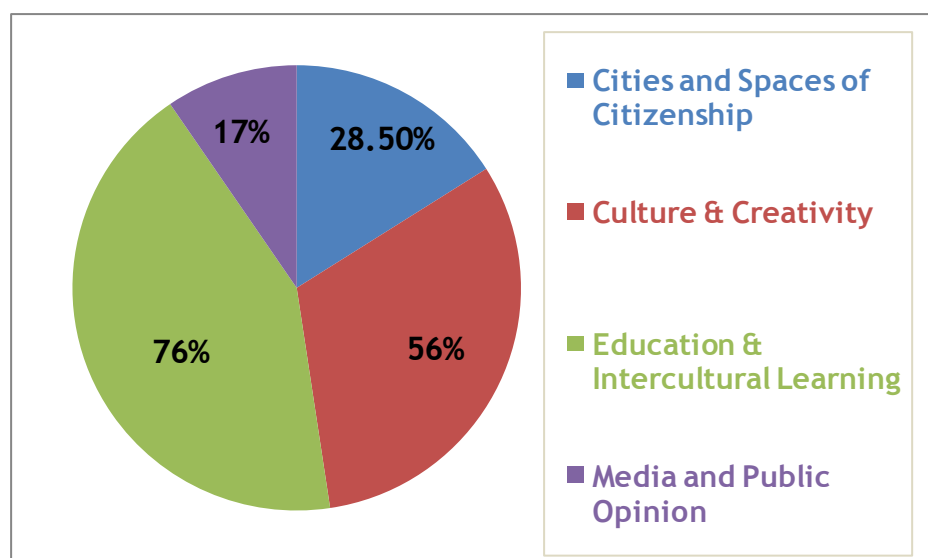
Why did your organization join the ALF Network?

Among the motivations given by members for joining the Foundation, the attachment to the ALF mission, and networking and granting opportunities are the most important ones.



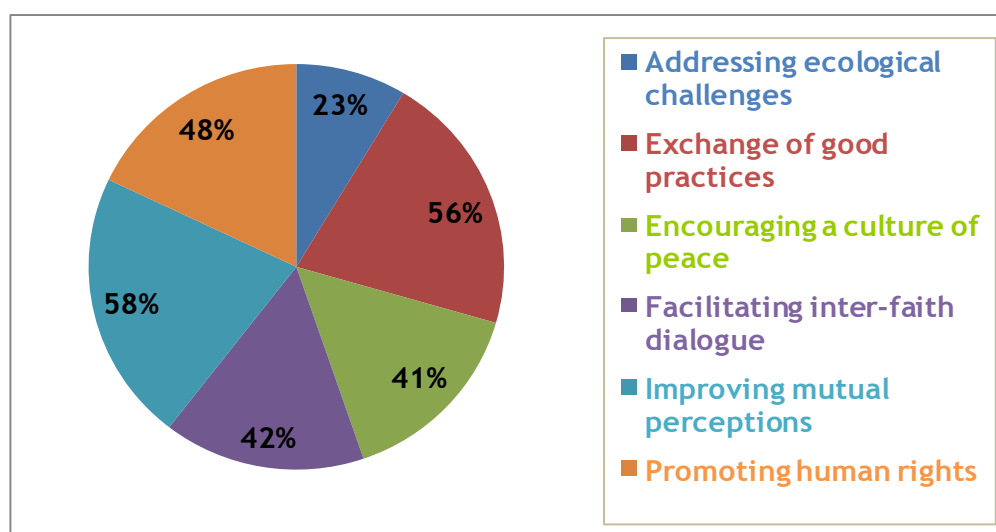
Which of the following fields of action identified by the ALF Strategy 2011-2014 is your organisation interested to work in:

Member organizations show a generalized interest in the ALF main fields, where education and intercultural learning is the most relevant one.



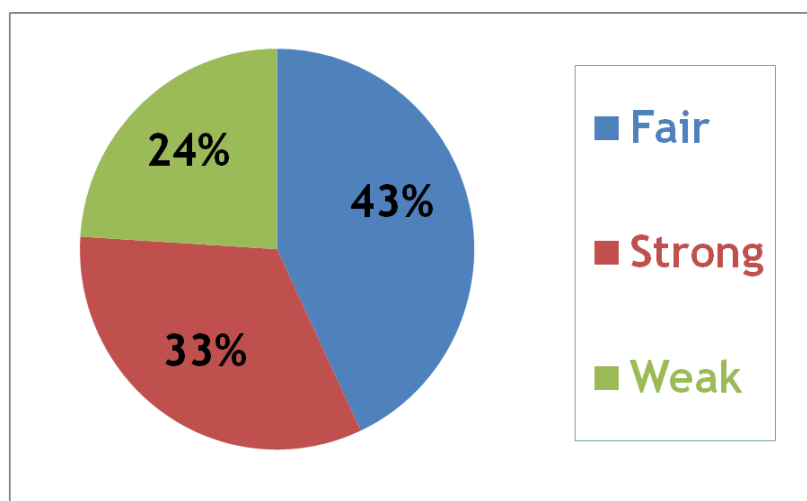
Which of the following thematic targets identified by the ALF Strategy 2011-2014 does your organization address

With respect to the thematic targets (policies), they receive a general support, whereby – besides the idea of improving mutual perceptions – “exchange of good practices” and “promotion of human rights” raise a special interest among Network members. It is also worth mentioning that also the “ecological challenge” is perceived as part of the ALF mission.



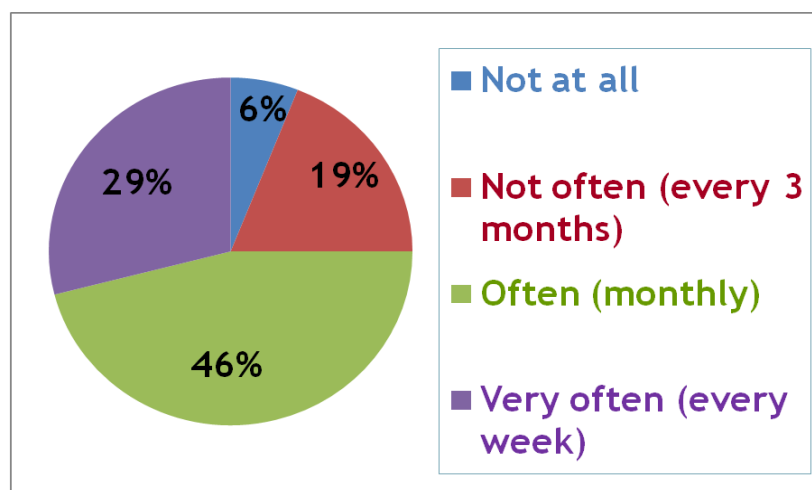
How far do you think your Head of Network is successful in the coordination, facilitation and mobilization of the Network in your country?

These two last graphs show that HoN Institutions do not still meet the confidence of members. Only 1/3 of them are satisfied with the performance of Heads of Network (similar figure 2009). If one looks at the communication policy of HoN Institutions, 56% of members only receive regular update on ALF and Network developments! The Foundation must invest in open and transparent service oriented bodies, encouraging members to play coordination and mobilization roles on a rotational basis. In this sense, governance is a key-point in reforming the Network structure.



2009
Weak: 31 %
Fair: 40 %
Strong: 29 %

How often do you receive communication from your Head of Network?



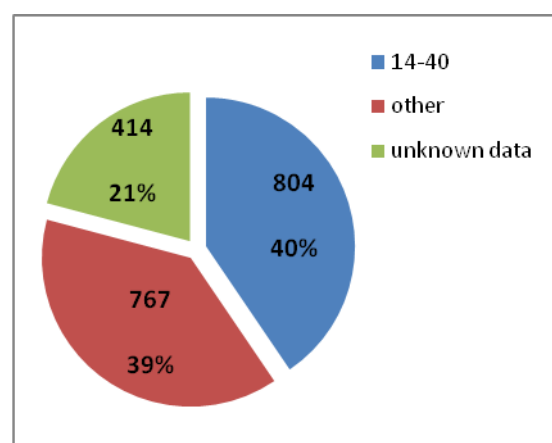
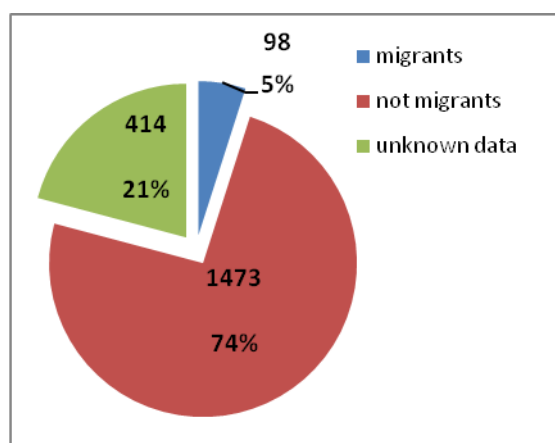
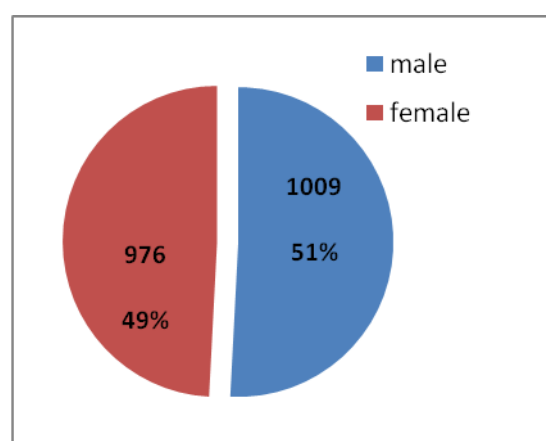
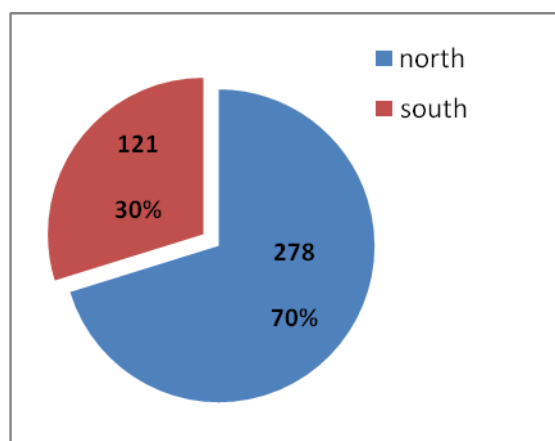
Not at all: 15 %
Not often : 29 %
Often : 42 %
Very often: 14 %

A.2 (b) Network Participation

A.2 (b.1) TARGET GROUPS in ALF direct and co-organized activities in the Phase II (2009-2010)

Data about 1985 participants in the following activities

ALF Forum Barcelona 2010	Multipliers training - Rabat 2009
ALF Preparatory Meeting Culture - Rhodes 2009	Multipliers training - Thessaloniki 2009
ALF Preparatory Meeting Migrations - Munich 2010	Multipliers training - Vienna 2009
ALF Preparatory Meeting Religion - Tirana 2010	sea of words - Bulgaria 2010
ALF Preparatory Meeting Youth - Strasbourg 2010	sea of words - Lebanon 2010
Bloggers - Luxembourg 2009	sea of words - Tunisia 2009
Communication training Long Term - Malta 2009	Teacher training - Beirut 2009
Dialogue through non violence - Napoli 2010	Training - Romania 2010
Mediterranean Journalist Award 2009	Mapping translation - Alexandria 2010
Mediterranean Journalist Award 2010	Education & Intercultural learning - Cairo 2010
RTRB closing Stockholm - Media participation 2009	euro-arab meeting - Morocco 2010



"migrant" is defined for someone with a different nationality than the country s/he has official residence in"

However not all data about 414 persons are known because of the specificities of the activities (journalists competitions and media events) probably 30-50% would be in the range 14-40 years old, about 10% would be not leaving in the country of their nationality

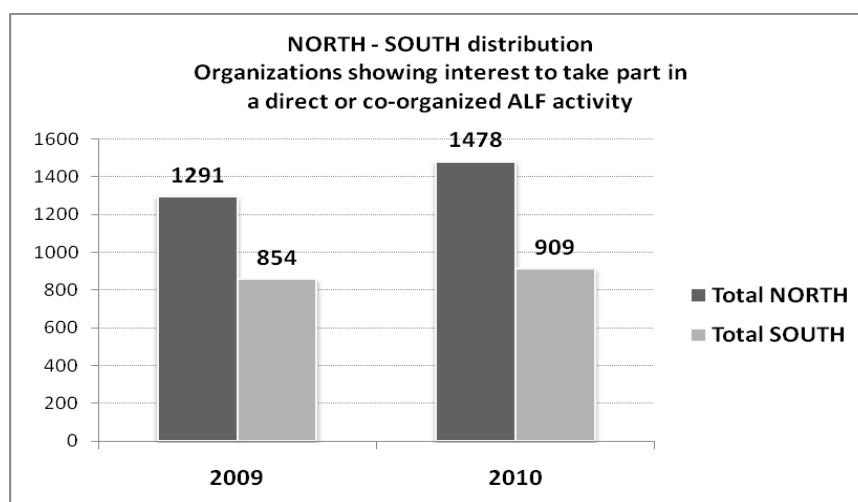
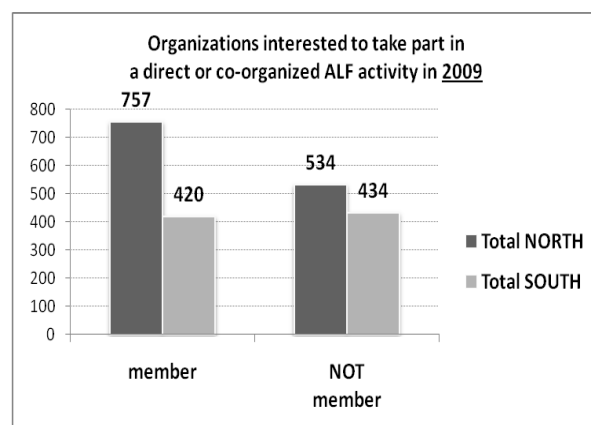
A.2 (b.2) PARTICIPATION of Networks and no-Networks in the Phase II (2009-2010)

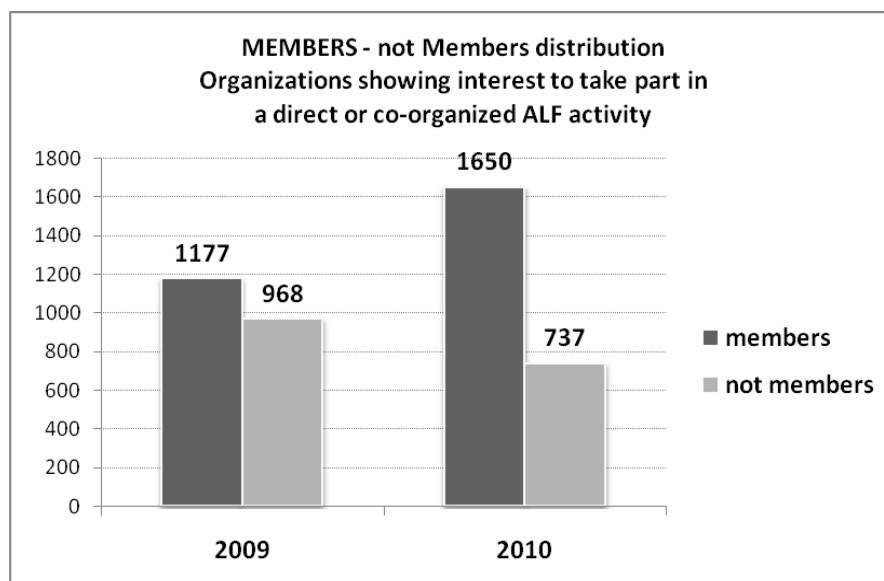
Interest shown by National Networks' members and non members to take part in a direct or co-organized ALF activity

Country	Applied for										participated						
	Prep Forum- Culture & arts Rhodes, Sept. 2009	Prep Forum- Religion Tirana, Oct. 2009	Prep Forum- Youth Strasbourg, Jan. 2010	Prep Forum- Migration Munich, Feb. 2010	Forum Barcelona March 2010	ALF Training seminar Romania, June 2010	Dialogue through non-violence Italy, Oct. 2010	CFP ST2 as leader	CFP ST2 as partner	Euromed Award 2010 (voted)	Survey 2010 (replied)	Mapping of translation Alexandria, Nov. 2010	Education & intercultural learning Cairo, Dec. 2010	members	NOT members	Total number of the NN members (as of Nov. 2010)	% of members who showed interest or an ALF activity
Lithuania	1	0	4	1	4	4	0	3	2	2	3	0	0	14	2	26	53.85 %
Luxembourg	0	0	1	2	5	1	0	0	0	1	2	0	0	7	1	11	63.64 %
Malta	0	0	3	2	8	3	0	0	3	0	1	0	0	12	3	33	36.36 %
Mauritania	2	0	0	0	5	1	0	1	0	2	2	0	0	7	3	22	31.82 %
Monaco	0	0	0	1	3	1	0	1	2	3	4	0	0	9	0	14	64.29 %
Montenegro	2	0	3	0	4	1	0	2	4	8	15	0	0	24	1	35	68.57 %
Morocco	0	4	12	25	48	18	0	2	47	13	13	2	0	68	63	152	44.74 %
Netherlands	0	8	1	2	13	1	0	2	6	6	7	0	0	31	8	108	28.70 %
Palestine	0	9	20	8	53	9	2	8	48	22	7	1	1	90	36	226	39.82 %
Poland	4	2	4	2	17	4	4	0	6	5	7	9	1	37	7	84	44.05 %
Portugal	7	1	1	4	12	3	0	2	1	5	3	0	0	17	7	39	43.59 %
Romania	1	2	9	3	8	16	0	1	5	8	0	0	0	16	16	25	64.00 %
Slovak Republic	1	0	0	1	4	1	0	3	5	6	2	0	0	14	3	32	43.75 %

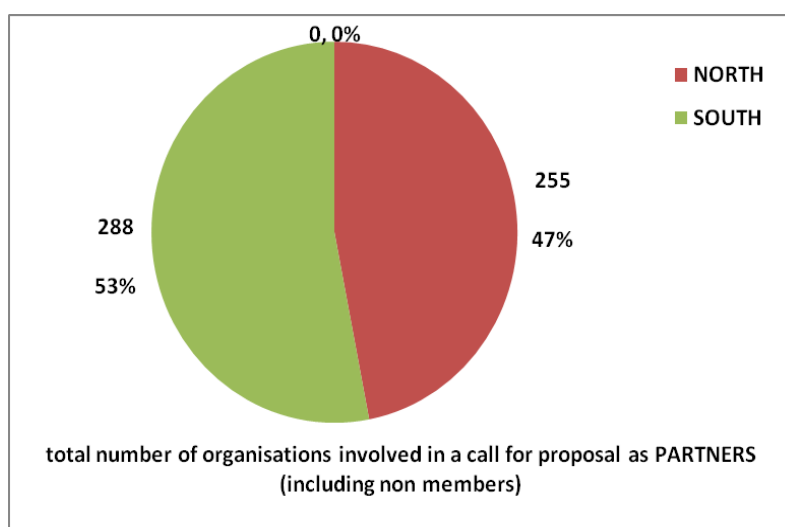
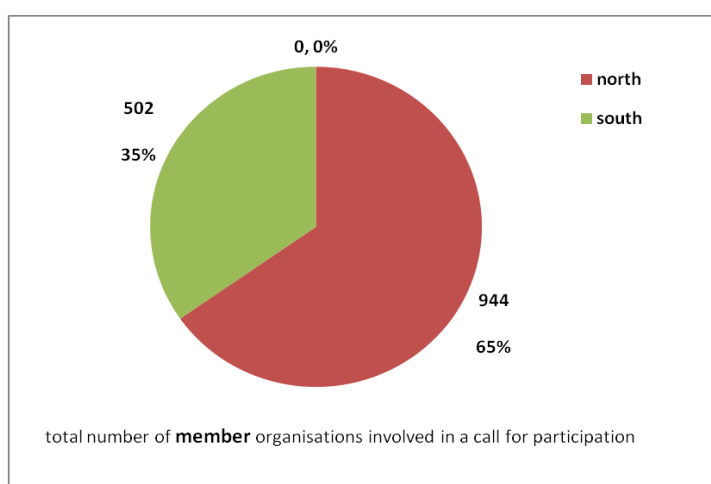
Slovenia	7	1	1	5	21	1	0	5	2	5	3	0	0	34	4	84	40.48 %
Spain	4	4	7	13	119	5	0	13	15	15	18	2	0	80	77	141	56.74 %
Sweden	2	2	1	3	23	5	0	5	9	3	4	0	0	33	10	84	39.29 %
Syria	6	1	4	6	9	0	0	0	8	1	1	1	0	14	14	43	32.56 %
Tunisia	3	2	3	8	12	6	0	0	17	4	6	0	0	22	23	32	68.75 %
Turkey	11	3	14	8	25	2	1	6	29	11	5	2	1	49	41	143	34.27 %
United Kingdom	5	7	5	5	20	3	0	6	18	5	9	4	0	32	24	100	32.00 %

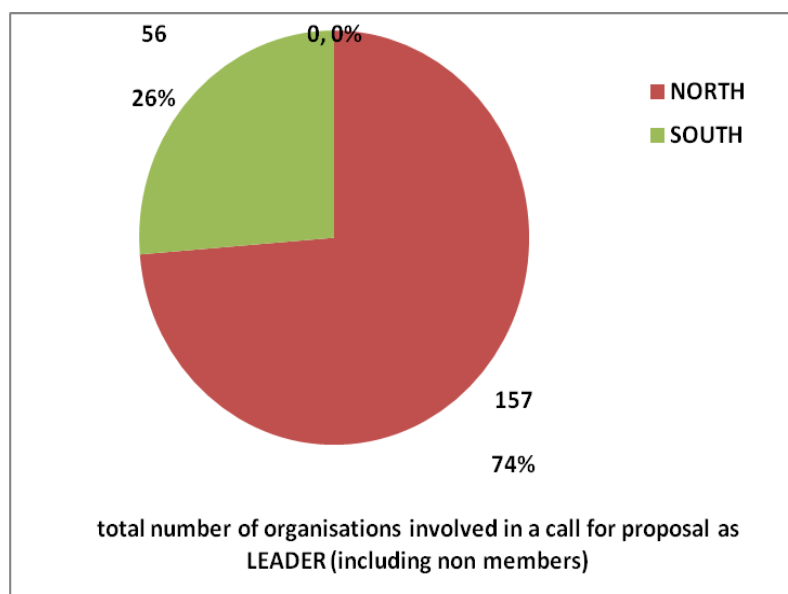
TOTAL	176	102	217	229	954	184	28	203	543	362	377	38	13	1650	737	3895	42.36 %
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A.2 (b.3) PARTICIPATION in Calls for Proposals 2010





A.2 (c) Providing support to Networks

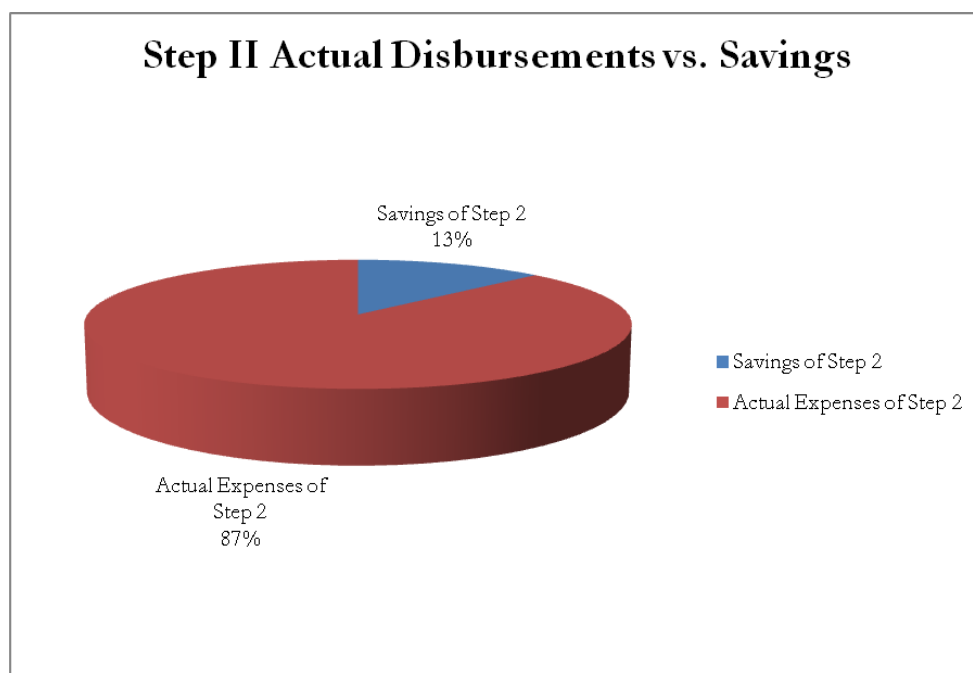
The Foundation had set up a Network Strategic Development Scheme (NSDS), a scheme to financially support the Heads of National Networks through addressing their logistical and operational needs in order to increase their capacity and effectiveness as Network coordinator and to improve the operational efficiency of the Network in developing common projects.

A first step was implemented in Phase One with a total awarded amount of € 273,335. (35) Heads of Network benefited from this scheme for the duration of 3 months.

A.2 (c.1) Implementation & Closure of Network Strategic Development Scheme - Step 2:

- Step 2 (Activity 3.2.1 of the Annual Work Plan 2008-2009) was launched in November 2009 and its objective was to contribute funds towards meeting the logistical needs of the HoN institutions (human resources, equipment, costs related to Network meetings).

- The total awarded amount for Step 2 was € 287,303. (35) Heads of Network benefited from this scheme. The duration of the activities to be implemented with the support of this scheme was initially from 1 February to 30 April, later extended until end of 31 May 2009. At the end of this period, Networks were required to submit the Network Internal Rules and Network Development and Action Plans they had developed through a consultation process among their members and adopted as a Network.

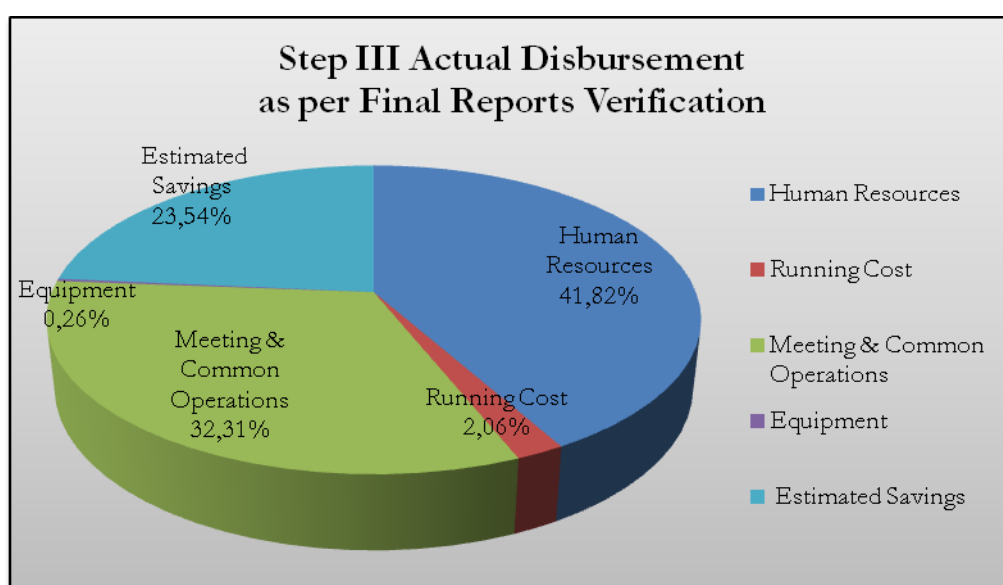
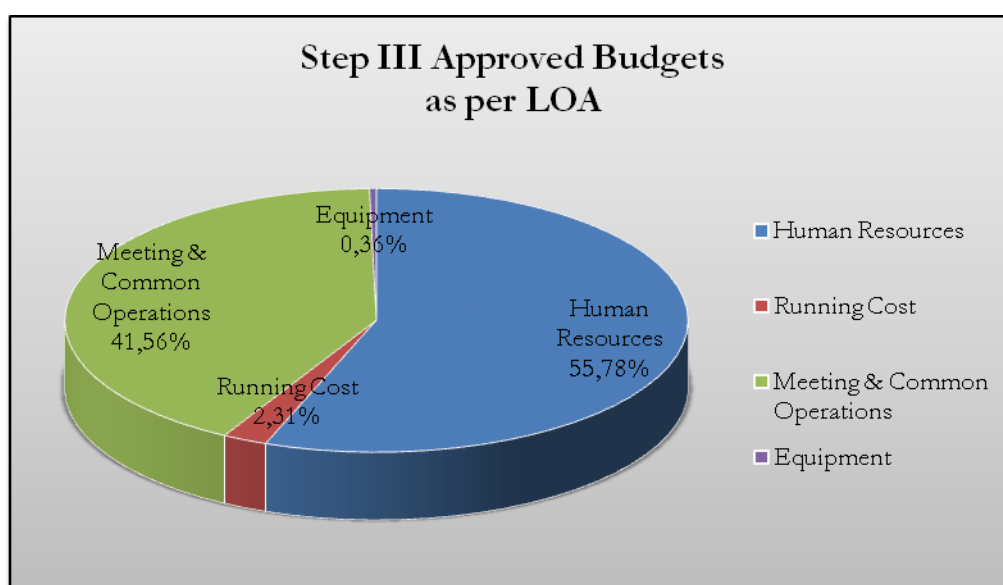


A.2 (c.2) Implementation of Network Strategic Development Scheme - Step 3:

- In April 2009 (Year 1), Step 3 was launched (Activity 3.2.2 of the Annual Work Plan), and Network Coordinators from 38 countries were given the financial support to deliver services to the Network members and increase their capacities managing the Network through strategic planning and internal rules, as well as to implement their Development and Action Plans they had developed at the end of Step and organize Common Operations between Network members. The overall allocation for Step 3 was € 845,406.
- Five Networks (Algeria, Belgium, Jordan, Romania and Syria) did not participate in Step 3 for political reasons, technical reasons or for lack of interest.
- Step 3 duration was 11 months from 1 June 2009 to 30 April 2010. A number of Heads of Network requested extension for the month of May (and June in few cases) to implement or finalize the Network meetings and common operations. The extensions were granted provided that they do not contradict with the beginning of the next Step of the Network Support Scheme.

- A deadline was set for the final reporting of Step 3 which is 15 May. To this date out of the 38 Networks, 33 Networks submitted their final reports for Step 3 while 5 Networks (Denmark, Ireland, Palestine, Turkey, United Kingdom) did not respond despite the several reminders and letters sent to the HoN institutions or relevant governmental authorities.
- Out of the 33 Networks, 12 files for Step 3 have been closed /settled with the HoNs. Savings realized for these 15 Networks are € 84,840.07 as of 3 November 2010.

STEP III Approved Budgets Vs. Final Reports



Objectives achieved

- Representation and Promotion of the ALF and its Message.
- Strategic Planning and Performance Evaluation introduced in many Networks.
- Expansion of Networks in several regions of their countries.
- Strategies for Building Partnerships and Securing Resources initiated.
- Tools to increase Project Development Capacity of the Network developed.
- Joint projects between organizations of the same Network fostered.
- Increase in the Level of Communication and Information among Members.
- Internal debate on decision-making procedures and transparency activated.
- Cohesion among Members strengthened.

Results and Impact:

- Sustainability in the Network organisation and incentive for mobilisation promoted
- Activities such as: National and decentralized Network Meetings, Common Operations between Members, Training and Capacity Building Seminars
- Publications such as: Network Directories, Common Operations catalogues, Leaflets
- Visibility: Press Releases, Promotion Materials, Websites
- Direct Beneficiaries: HoN Institutions and the Network Members playing a coordination/ mobilisation role, Network members and other partners.
- Feedback from beneficiaries: Results of the Network Survey to HoN and Network Members; NUC field missions; phone and mail follow up.

(please see table in chapter A-3 (d): Common operations step III)

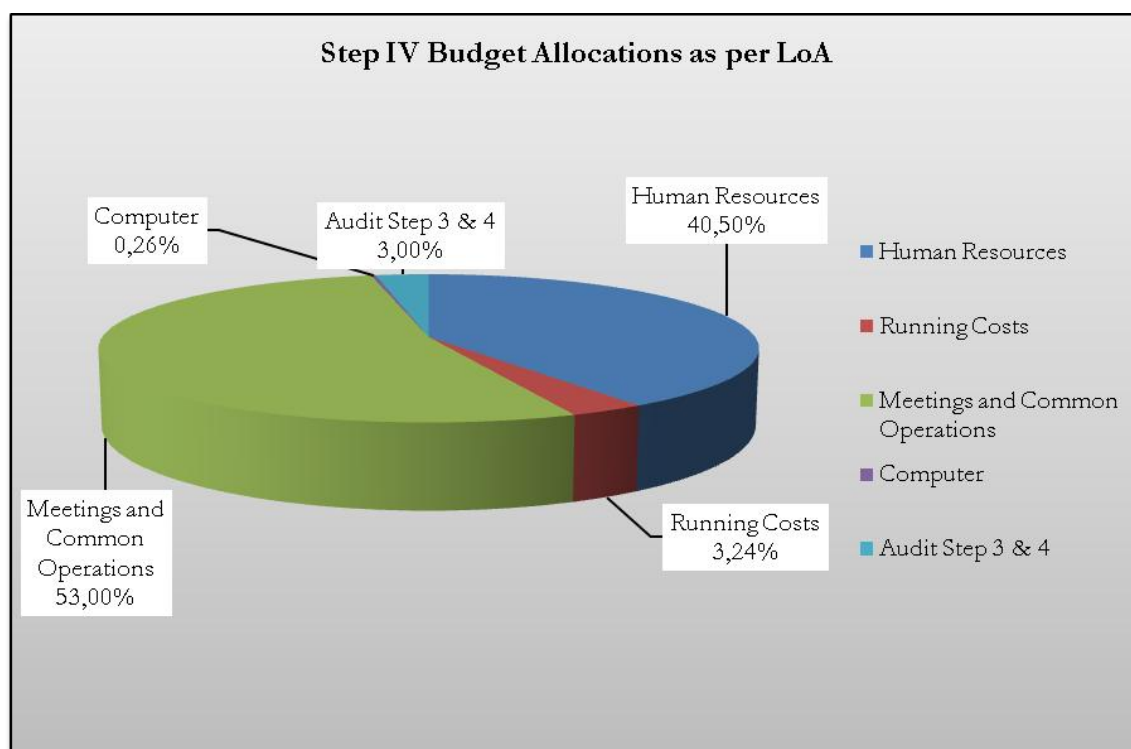
Major difficulties and challenges found by HoNs during Step 3

- Some HoNs suffered with the amount of bureaucracy related to the planning of the NSDS and the slow approval process on the side of the ALF Headquarters.
- Some HoNs were not professional in the development of the proposals, or in the reporting phase, showing that a lack of transparency and democratic accountability on the side of the beneficiary HoN results in a poor implementation of the Step 3.
- Building opportunities to keep members involved was another challenge; the issue of engaging actively the members in a common project has proved to be a difficult tasks without a proper commitment of the HoN coordinator and without an adequate financial support.
- The preparation of the Step 4 Guidelines has taken into account these issues in order to improve the performance of the programme.

A.2 (c.3) Launch and implementation of Step 4

Step 4 was launched in April 2010 (Activity 3.2.2 of the Annual Work Plan), with the objective of providing the logistical and operational means for the Networks, while focusing on implementation of Network Strategy for 2010-2011. In-line with 2010-2011 Network Strategy, Step 4 aims to support:

- the consolidation of accountability of HON Institutions;
 - the constant delivery of services to Network Members;
 - the organization of Network coordination meetings and
 - the development and implementation of common actions, focusing on the social and cultural diversity, which is specific to the Euro-Med countries, as well as on the follow-up of the ALF Forum 2010 and the dissemination of the ALF Report 2010 on Intercultural Trends.
-
- Social and cultural diversity, 2010 Forum follow up and the promotion of the ALF Report on Euro-Med Intercultural Trends are the thematic focus areas of 2010, which shall inspire the development of common operations.
 - During Step 4, Networks are required to revise and update their Network Internal Rules and submit it to their Members for approval.
 - The total envelope for Step 4 approved by the Board of Governors (during the 29th Board of Governors meeting held on 30 June 2010) is € 1 million for financing Network Strategic Development Scheme for a maximum period of 16 months, as of 1 May 2010.
 - The deadline for receiving applications from HoNs was set on 15 May 2010.
 - Following the deadline, two opening sessions were held to assess the status of 24 received applications before the deadline of 15 May 2001 and to evaluate the administrative compliance of received applications. After an assessment of the HoN's applications, the amount to be allocated to each Head of Network was decided by an Evaluation Committee and approved by the Executive Director for a total of € 981,363.00 (the total requested amount by the Heads of Networks was € 1,520,985.18).
 - Out of the 43 Euro-Mediterranean Partnership countries, 36 responded to the call within the deadlines (these countries fall in Group 1 and 2). Group 1 Networks (21 Networks) are those who responded before the deadline of 15 May 2010 and submitted all required documents. Group 2 Networks (15 Networks) are those who applied before the deadline of 31 July 2010, for a reduced support of 12 months. The 7 Head of Network Institutions who did not apply fall in Group 3.
 - After review of the applications for Step 4 and negotiations with HoNs, ALF released 35 Letters of Agreement to the HoNs, while the Maltese HoN, which has changed in the course of the negotiations for Step 4, did not submit his revised proposal to this date.
 - The total budget for Step 4 as per the 36 Letters of Agreement (Group 1 & 2 only including the approved allocation for Malta) is € 918,975.07. By including the approved allocation for Group 3, the total budget for Step 4 is € 977,475.07. Please see Table.
 - Step 4 continues until 31 August 2011.



Results and Impact:

- The logistical needs of 38 Heads of Networks were addressed during Step 3;
- 36 Common Actions proposed for the duration of Step 4; and
- 35 Letters of Agreement for Step 4 were released with retroactive dates (as of 1 May 2010 for Group 1 and 1 September 2010 for Group 2).
- Activities such as: Network Meetings, Common Operations between Members, Training and Capacity Building, Seminars
- Publications such as: Network Directories, Common Operations catalogues, Leaflets
- Visibility: Press Releases, Promotion Materials, Websites

Difficulties and Challenges:

- Till this moment, the most challenging element is the follow up of the activities and the work of the HoN institutions in managing the NSDS Step 4 and in implementing the reforms recommended in the Network strategy 2010-11, in terms of governance, participation in the decision-making process, decentralization of activities, thematic focus inside the Network policy, service delivery to members including capacity building, partnership making and project building, regular assessment of work and communication between HoN and members, and transparent implementation of ALF NSDS.

(please see table in chapter A-3 (d): Common operations step IV)

Table 1

Network Strategic Development Scheme

Step IV - Budget Allocations as per Letters of Agreement

Group 1								
#	Country	HR	RC	CO	Computer	Audit Step 4	Audit Step 3	Total Amount
1	Austria	20,000.00	800.00	8,000.00	0.00	500.00	0.00	29,300.00
2	Bosnia-Herzegovina	6,400.00	800.00	15,000.00	0.00	500.00	210.00	22,910.00
3	Croatia	7,200.00	800.00	14,300.00	500.00	500.00	0.00	23,300.00
4	Czech Republic	12,750.00	1,568.00	7,973.00	0.00	1,114.00	500.00	23,905.00
5	Finland	23,550.00	1,600.00	22,000.00	0.00	1,000.00	0.00	48,150.00
6	France	34,368.00	1,600.00	22,000.00	0.00	500.00	0.00	58,468.00
7	Germany	26,400.00	1,600.00	22,000.00	0.00	1,000.00	0.00	51,000.00
8	Hungary	14,400.00	1,600.00	14,400.00	500.00	500.00	0.00	31,400.00
9	Israel	20,000.00	800.00	8,000.00	0.00	500.00	0.00	29,300.00
10	Latvia	10,932.00	0.00	8,000.00	0.00	1,568.00	183.97	20,683.97
11	Lebanon	6,000.00	800.00	8,000.00	0.00	500.00	0.00	15,300.00
12	Lithuania	4,000.00	800.00	8,000.00	0.00	600.00	0.00	13,400.00
13	Luxembourg	24,079.00	800.00	8,000.00	0.00	1,500.00	0.00	34,379.00
14	Monaco	11,200.00	800.00	8,000.00	0.00	500.00	0.00	20,500.00

15	Morocco	18,750.00	1,600.00	22,000.00	0.00	500.00	0.00	42,850.00
16	Poland	17,312.00	288.00	21,203.10	0.00	697.00	0.00	39,500.10
17	Portugal	14,000.00	1,400.00	14,000.00	0.00	500.00	0.00	29,900.00
18	Romania	3,200.00	1,000.00	6,222.00	0.00	200.00	0.00	10,622.00
19	Slovakia	4,000.00	1,600.00	8,000.00	0.00	500.00	500.00	14,600.00
20	Slovenia	3,640.00	800.00	8,000.00	0.00	500.00	500.00	13,440.00
21	UK	16,000.00	1,600.00	22,000.00	0.00	500.00	0.00	40,100.00
Total Group 1		298,181.00	22,656.00	275,098.10	1,000.00	14,179.00	1,893.97	613,008.07

Group 2								
#	Country	HR	RC	CO	Computer	Audit Step 4	Audit Step 3	Total Amount
22	Albania	12,000.00	1,200.00	7,960.00	0.00	500.00	0.00	21,660.00
23	Bulgaria	3,200.00	600.00	10,500.00	500.00	500.00	300.00	15,600.00
24	Cyprus	0.00	300.00	8,000.00	0.00	500.00	0.00	8,800.00
25	Denmark	5,622.00	0.00	6,189.00	0.00	500.00	0.00	12,311.00
26	Egypt	4,200.00	0.00	22,000.00	500.00	500.00	0.00	27,200.00
27	Estonia	6,000.00	600.00	7,996.00	0.00	500.00	0.00	15,096.00
28	Greece	8,400.00	600.00	15,000.00	0.00	500.00	0.00	24,500.00

29	Ireland	8,640.00	600.00	8,000.00	0.00	500.00		17,740.00
30	Italy	14,400.00	600.00	22,000.00	500.00	500.00	0.00	38,000.00
31	Malta *	0.00	0.00	0.00	0.00	0.00	0.00	0.00
32	Mauritania	3,000.00	1,200.00	8,000.00	0.00	500.00	0.00	12,700.00
33	Montenegro	2,310.00	300.00	6,358.00	0.00	500.00	0.00	9,468.00
34	Spain	15,000.00	1,200.00	21,970.00	0.00	500.00	500.00	39,170.00
35	Sweden	0.00	0.00	22,000.00	0.00	500.00	0.00	22,500.00
36	Tunisia	6,000.00	1,200.00	15,000.00	0.00	500.00	0.00	22,700.00
Total Group 2		88,772.00	8,400.00	180,973.00	1,500.00	7,000.00	800.00	287,445.00

* The new Maltese HoN - Mediterranean Institute - will submit the application at a later stage.
The approved allocation for the Maltese HoN is the following:

	Malta *	8,922.00	600.00	8,000.00	0.00	500.00	500.00	18,522.00
Total Group 1 + 2		395,875.00	31,656.00	464,071.10	2,500.00	21,679.00	3,193.97	918,975.07

Group 3								
#	Country	HR	RC	CO	Computer	Audit Step 4	Audit Step 3	Total Amount

37	Algeria	0.00	0.00	12,000.00	0.00	500.00	0.00	12,500.00
38	Belgium	0.00	0.00	6,000.00	0.00	500.00	0.00	6,500.00
39	Jordan	0.00	0.00	6,000.00	0.00	500.00	0.00	6,500.00
40	Netherlands	0.00	0.00	6,000.00	0.00	500.00	0.00	6,500.00
41	Palestine (Gaza+WB)	0.00	0.00	12,000.00	0.00	500.00	500.00	13,000.00
42	Syria	0.00	0.00	6,000.00	0.00	500.00	0.00	6,500.00
43	Turkey	0.00	0.00	6,000.00	0.00	500.00	500.00	7,000.00

Total Group 3 0.00 0.00 54,000.00 0.00 3,500.00 1,000.00 58,500.00

TOTAL Group 1 + 2 + 3	395,875.00	31,656.00	518,071.10	2,500.00	25,179.00	4,193.97	977,475.07
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A.2 (d) Expanding services to networks

A.2 (d.1) Euro-Med Grassroots organization working in intercultural issues: Consultation, Mapping and Exchange

Duration 15 October 2009 - 31 January 2011

Location Euro Med Region

The aim of this activity is to encourage mutual knowledge, exchange and mobility among Network members and potential Network members through a consultation process. It allows the Anna Lindh Foundation to properly assess strengths and weaknesses of Euro-Med societies in view of the organisation of the ALF 2010 Forum, scheduled for the first week of March 2010 and have knowledge of the Anna Lindh Foundation Network members.

The main objectives of the projects are:

- Establish connection with potential new partners for the development and the implementation of the ALF Triennial Programme.
- Support the Anna Lindh Foundation and the Head of Network institutions in upgrading the legitimacy and the diversity of the National Networks, thus better reflecting the richness of the civil societies in order to reinforce Network development, action and mobilization.
- Identify fields of interest, actors, thematic networks and good practices which could be displayed in the framework of the "2010 Anna Lindh Foundation Forum".
- Gather information on the status of development of the civil society in Euro-Mediterranean intercultural policies.
- Improve and share the knowledge on Euromed societies.
- Reinforce and stimulate cooperation and intercultural exchange among grassroots organizations.
- Increase the visibility of both the ALF Network Directory and Fondation René Seydoux "Répertoire Méditerranéen".

Fields of action:

Grassroots organizations and institutions addressed work according to the strategic fields and the target groups of the ALF Triennial Programme and the Annual Work Plan. The Anna Lindh Foundation and René Seydoux Foundation consider that the strategic fields and the target groups are given priority to, and where the level of knowledge and action has to be developed, are:

- Cultural Production
- Religion, Spirituality and Values
- Cities and Diversity
- Migrants.

Euromed approach :

This activity approaches Euromed organizations according to two main lines:

- For the 43 countries of the Union for the Mediterranean, the above mentioned three strategic fields and the target group will be examined only.
- Furthermore, a larger insight is carried out on other fields of action for: Albania, Algeria, Bosnia-H, Croatia, Jordan, Mauritania, Montenegro, Romania, Syria, Tunisia, and Turkey.
- Jordan, Romania, Syria and Tunisia : countries where the ALF Networks are “least developed” in terms of available resources and performance rate at Calls for Proposals, Cross-Network activities and other ALF co-organized activities.
- Algeria and Turkey: countries where the ALF Networks are too "specialized" thematically or too "centralized" geographically around capital cities.
- Albania, Mauritania, Bosnia-H., Croatia and Montenegro: countries where the ALF Networks are in the process to build up.

Partners: Fondation René Seydoux

Target Group: Migrants, Organizations dealing with intercultural matters. special consideration given to non-governmental organizations. Other organizations considered are foundations, public institutions, social movements or local governments.

This activity focuses on the chosen strategic fields: Religion, Spirituality and Values, Cities and Diversity, and Migrants as target groups because they represent the working areas where the level of knowledge and action by the Foundation must be further developed and improved.

Geographic dimension:

countries from the North: 20 (63% of the 32 Northern countries) in addition to Macedonia and Norway

Total number of participants from the South: 9 countries (81% of the 11 Southern countries)

Results and outputs:

1. Decentralized exchange meetings with Network members and selected civil society organizations.
2. The update and enrichment of the ALF online Network members Directory and the “Mediterranean Directory” of the René Seydoux Foundation.
3. A list of potential participants in the Intercultural fair – Medina of the 2010 ALF Forum.
4. A presentation of this activity in the 2010 ALF Forum.
5. Analysis of organizations in ALF lists and assessing their relevance and actions towards the objectives of the ALF and more generally in relation to the dialogue between European and Mediterranean societies.
6. Detailed analysis and comparison of other important sources: database "Mediterranean directory", other thematic networks, their databases ("devdas "Euromed platform, ...).
7. Research through numerous "contacts" in the country and via Internet search engines.
8. Identification of organizations, institutes, associations for their valuable field work and /or interest in the Mediterranean and / or their outward orientation and /or for their practical work for international cooperation in the area;

9. Identification of good practices: namely interesting examples of current projects along with innovative methodologies and covering fields close to our interests (including without explicit involvement in the problematic Mediterranean);

10. Identification of independent and innovative places: special attention was paid to research locations (often private) of culture, solidarity, creativity, youth Mediterranean. Every country in recent years have seen the emergence of a new urban geography of independent places, not connected with public institutions, which are all areas of freedom of expression (artistic, cultural, civic activist and ultimately).

The entire contents of the "mapping" will lead to brochures or publications by country or geographical areas.

Study a data mining for viewing content in maps, graphs or other visuals and a realization on DVD

Impact and outcome:

The Project has been briefly presented at the ALF Forum in Barcelona in March 2010. in a second phase, the René Seydoux Foundation intends to organize public debates in different Mediterranean countries to discuss issues dealing with civil society brought up by the studies carried out on different strategic fields. The documents resulting from this project will also be published on Babelme.net.

As a result, the following documents have been produced for each country:

- a list of identified organizations (original Name, translated name, address, telephone numbers, email addresses and websites, contact person, fields and keywords)
- a document entitled "country profile" to point out the current issues and main elements characterizing civil society
- a document focusing on one or two projects that is considered to be innovative in objectives and activities;
- a document introducing an alternative independent place, centre encouraging dialogue, expression and creativity

Sustainability of the initiative

The second phase of the project which starts in March 2011 are the same research process will be carried out on European Civil Societies. the Main objective being the identification of organizations, research centres and associations whose areas of work concern the Euro Mediterranean region and who collaborate with Mediterranean partners.

Planned activities

Public debates will be organized in different Mediterranean countries to discuss issues dealing with civil society brought up by the studies carried out on different strategic fields.

The documents resulting from this project will also be published on babelmed.net.

A.2 (d.2) ALF Training Seminar- Contact Making and Capacity Building

For Intercultural Dialogue and Diversity

Duration 4 working days (2-5 June 2010)

Location Predeal, Romania

Description

During its first years of operation, the Anna Lindh Foundation has proposed or been involved in training for the Network Members in order to create and reinforce the National Networks, on one hand, and to upgrade intercultural project development capacity, on the other hand.

In the Foundation's phase II (2009-2011) National Networks have to be consolidated in order to increase the mobilisation and the visibility of the work done through the Anna Lindh Foundation. The first Triennial programme of the ALF showed a need to improve and reinforce the capacities of the Members to develop and implement intercultural projects. In spring 2009 three regional training seminars have been organised in Thessaloniki- Greece, Rabat- Morocco and Vienna- Austria in cooperation with the respective Heads of National Networks.

At the same time, several activities organised by the ALF end of 2009 and beginning of 2010, like the survey, addressed to members/ HoN and the preparatory meetings for the ALF Forum underlined and reinforced a specific role of the ALF: putting organisations in contact with each other, sometimes from very different backgrounds, allowing developing cross network thematic exchanges of practices for further partnerships.

Therefore, with the idea to always organise training activities in countries where the ALF did not organised a big even yet and where the National Networks would benefit some reinforcement, the Secretariat proposed a training seminar in Romania in June 2010 gathering representatives from all the National Network.

The main objectives of the Meeting were the following:

The aim of the training seminar was to encourage ALF members to meet with others in order to reflect on intercultural dialogue and diversity, develop common projects and strengthen partnerships across the Euromed area.

The objectives of the seminar were:

- To share and exchange practices and experiences in the field of intercultural dialogue and diversity in the Euromed area,
- To share and exchange practices and experiences in developing and managing ALF projects in order to reinforce project development skills,
- To share and exchange practices and experiences in raising funds for intercultural projects,
- To develop common projects with other Network's Members,
- To enlarge the circle of ALF members knowing better the Foundation and its activities in order to pass on and share knowledge with their peers within their National Network.

Fields of Actions:

Cultural Production; Education & Youth; Cities Diversity & Migration; Spirituality and Values; Media and Communication

Partners:

The Black Sea University Foundation, Head of the Romanian Network

Target Group:

Representatives of member organisations of the 43 ALF National Networks Project leaders interested to develop intercultural projects with other ALF members, motivated and committed to share the new knowledge acquired with other members of their National Networks, and act as resource persons for them.

Results and outputs:

Based on sharing knowledge, practices, and experiences and on learning by doing, participants were encouraged to play an active role during the training seminar. The 4 working days were organised with a balance between plenary sessions, working groups, info fair and individual reflection.

The sessions (plenary & working groups) were given and facilitated by the ALF Secretariat (Network Coordination Unit & Programme Coordination Unit- Monitoring & Evaluation) addressing:

- General presentation of the ALF,
- The work of the ALF in the 5 priority fields and the ALF Forum 2010;
- The ALF strategy 2010-2011 for the National Networks;
- The realities and challenges of the intercultural dialogue in the Euromed area;
- The ALF Report 2010 on intercultural trends;
- Complementary fundraising;
- Project development and evaluation of the main elements of a project;
- Action plans for the participants to reflect on how to pass on new knowledge to peers & colleagues, other ALF members;
- Evaluation of the meeting.

The project development's aspects were done with some theoretical inputs and through a long session of "learning by doing" where participants went through the process of defining aims and objectives, target groups, methodology, and programme components of a project proposal and developed several project ideas in small groups on:

1. Teaching approaches for intercultural learning in the Euromed region;
2. Discovery of the common Euromed cultural heritage;
3. Intergenerational dialogue on climate and peace;
4. Community engagement to reduce tensions and foster dialogue between migrants and hosting societies;
5. Artists exchanges to influence local communities' perceptions of their local public spaces;
6. Awareness on attitudes and codes in the 3 monotheist religions;
7. Digital arts and creativity with youth;
8. Arts and migration;
9. Artistic expression in the community.

Transversal through all the programme, contact making and networking between participants were tools constantly present in the formal programme and as well during social time to address intercultural dialogue in the diverse forms experienced by participants in their organisations and institutions..

Impact and outcome:

Bringing participants from different levels of familiarities with the ALF structures and from very diverse fields added richness on the understanding of the scope of all the fields of action for the ALF. The feedback received after the meeting proved that the meeting made an impact on the “invisible” objective: to encourage participants to speak to, to learn from each other and work together. There has been a real encounter between participants. They had sufficient time, more than in previous ALF trainings to discuss their work and practices but also their home realities, their cultures, to really work on project ideas. For most of the participants meeting so much diversity was a good lesson of working and living together as “culture” which was not only a question of nation but also of generations, gender, fields of work and organisations. But it made needs, concerns and expectations more difficult to satisfy and, maybe, did not facilitate partnership-making as participants had very different experiences.

If the duration is needed to really give time to tackle some issues and gives basic skills to participants (about ALF work and structure through National Networks, about intercultural dialogue, project development, planning and budget...), it is recommended for the number of participants to have only one representative per country, which is difficult for choice but will make already a big group of 43 people to work with. It is extremely important for the understanding of the Euromed area to have all the member states together so people can really live through the cultural diversity experience and share on the Euromed realities and challenges.

A.2 (e) Associating networks in the planning process

A.2 (e.1) 8th Heads of Network Meeting

Duration: 7-9 November 2009

Location: Gothenburg, Sweden

The Heads of Network Meeting is the annual event of the Foundation gathering representatives of 43 organizations, from the Euro Med Region, to discuss the annual work plan of the Foundation and the implementation of its activities.

Main objectives:

1) To assess the Foundation’s achievements in 2009 and discuss the ALF Annual Work Plan for 2010, 2) to debate on the ALF Network Strategy 2010-11, 3) to discuss the preparation of ALF Forum 2010, and 4) to discuss ALF programs and tools for the Network.

Fields of Actions:

Cultural Production; Education & Youth; Peace and Coexistence; Cities, Diversity & Migration; Spirituality and Values; Media and Communication

Partners:

Meeting co-organized with the National Museums of World Culture in Gothenburg, Swedish Head of Network.

Target Group:

Heads of Network Institutions in 43 Euro Med Countries

Results and outputs:

The meeting provided some results in terms of recommendations. The major conclusions were:

Working Group 1: Common actions & network support/ call for proposals

Call for Proposals

1. Full support to thematic focus of the CfP on Diversity and Migrations.
2. 1+1 Partnership between North and South
3. Partners should be accepted also if non-member associations.
4. It was suggested to raise the ALF contribution to 70%.
5. Call on simplification of the administrative documents.
6. Request of previous consultation of HoNs on Guidelines and Application Forms.
7. Guidelines should be published 2 months before the launch of proposals, in order to give more time to network members to study them.

Network Strategic Development Scheme (NSDS)

1. HoNs value very positively the NSDS as it provides incentives to work, stable infrastructures, and operational guidance (Action Plans and Network Rules)
2. Major progress made in strategic planning and internal reorganisation of the Network through the adoption of a Development and Action Plan and of Network Internal Rules, which have contributed in shaping HoN as service-oriented bodies and facilitators.
3. Common Operations have given cohesion and an input for national and regional action to Networks.
4. Step 4: HoNs support the framework of 18 months for Step 4 and the focus on: Forum Follow-Up, National Initiatives, 2010 Report dissemination.

HoNs support the following principles: a) Resources allocation criteria between big, medium-sized and small Networks in line with Step 3; b) bonuses for Human Resources and Common Operations if good performance is proved (accountability, consultation & transparent decision-making on human resources; managerial efficiency on Common Operations); c) simplification of procedures (non bureaucratic approach).

Working Group 2: Programmes (cultural production; education & youth, restore trust rebuild bridges; cities diversity & migration; spirituality and values; media and communication)

General remarks - How we must work

Focus (cohesion for a better visibility and credibility), *Priority* (matching resources with activities), *Quality, Partnership* (joining already existing initiatives, programmes and agendas; collaboration with other Euro-Med institutions).

- Call for ideas directed to all members; the selection of co-organised activities should follow clear procedures, for transparency and equal participation.
- Marketing of existing resources (eg. religious education publications)
- Mobilization of members to continue with trainings on capacity-building, project management and contact-seminars

Topics – what we need to do:

- Intercultural dialogue is the ALF added value: every activity of the Foundation should take place in this framework
- More interfaith actions instead of interfaith dialogue
- Projects should facilitate tolerance and dialogue with secular and religious dimensions in order to understand better the community they are sharing
- Youth:
- There is a common interest to work with youth
- The language to define topics, programmes and projects must be improved in order to be attractive, creative and contemporary
- Migration as a bridge between cultures: dealing with topics taking into account the youth dimension and attract more migrants associations to become members in order to gain more sustainability

Communication and tools:

- To have the right logo; virtual forum for HoNs at the ALF-website, the website should take into account what is going on in the networks
- HoNs should be trained on how to deal with the media

Media: better as tool than as a topic.

Working Group 3: *ALF Forum 2010 (selection of participants'; preparatory meetings; agora; medina; plaza)*

A thematic approach and not national approach should be followed across the three areas (Agora, Medina, Plaza). Items discussed:

AGORA

Some HoNs were in favour of having less but stronger topics; others were more in favor of keeping the wide range of topics. Smaller groups of participants are advised.

The majority was in favour of concentration and focus in the selection of the topics. The fields should be chosen taking into account the results of the Network Survey.

MEDINA

It was suggested to : a) design parts of the Medina according to thematic areas in order to establish a link with the Agora and b) that the HoNs coordinate the participation of their members in the intercultural fair.

CULTURAL PLAZA

- The Forum venue in Barcelona was a good place for exhibitions and film screenings but not for other public artistic events such as concerts, theatre, etc.
- The choice of artistic production at the Plaza should be made by experts from the Networks.
- Suggestion to invite famous artists who are willing to join with symbolic fees, to involve youngsters in the cultural plaza; to make an exhibition of the results of the cultural activities in Israel & Palestine; to assemble the cultural plaza products in one CD for dissemination and to print a brochure about the cultural happenings in Barcelona during the week or month of the Forum.

Working Group 4: ALF Report on intercultural trends

- Ensure a clear presentation of the methodology adopted by Gallup for the administration of the opinion poll questionnaire
- Combination of quantitative and qualitative analysis
- Need to present in the Report the rich reality of human exchanges across the Mediterranean as a result of increased mobility, mixed marriages, student exchange programmes, etc.
- Reflect on the use of some terminology such as good practices that could be replaced by “pertinent” or “appropriate” practices which make the Report something more than an academic work.

Considering the Report as a tool at the disposal of the Networks, need for a marketing plan and coordination between the ALF Secretariat and Heads of Network to:

- Identify the most appropriate common message to make the Report appealing for the different target audiences across the region - identify clear topics and communication approaches tailored to each society of the region (identify also the controversial aspects of the content to engage media)
- Organize seminars in each country involving at least one of the expert contributing to the Report
- Possibility to address in a different way different target groups: academics, journalists, policy makers/governments, NGOs, general public.
- Benefit from already planned events to present the Report (such as Forum 2000 in Prague) and ensure high visibility.
- Full Report of 250 pages in English, French and Arabic,
- Complementary products for wide distribution should be conceived such as USB key with full Report, annexes and related information.
- Produce a power point and a smaller version of the Report

A.3 Co-organization of Initiatives

A.3 (a) Multi-annual projects in priority fields:

Topics/Activities Covered:

A.3 (a.1) Anna Lindh Report on EuroMed Intercultural Trends 2010

Duration: September 2008 to November 2010

Location: Euromed (43 Countries)

Background and Description:

The Report

The Anna Lindh Report is a pioneering tool for knowledge and action on cross-cultural relations in the Mediterranean region. Published every three years, the Report combines a Gallup Public Opinion Poll gathering the voices of many thousands of people across Europe and the southern and eastern Mediterranean region, with a wide range of analyses by a network of intercultural experts. The Anna Lindh/Gallup OpinionPoll 2010 was carried out with 13,000 people from 13 countries in Europe and the southern and eastern Mediterranean. It is the very first time such a Euro-Mediterranean Survey has been carried out on intercultural trends

and values.

Objectives

- In 2009 the ALF objective was to produce the first of a series of periodic reports presenting the status of intercultural relations in the Euro-Mediterranean region
- To gather empirical data, analyse it and propose recommendations for dialogue action
- To provide to all the relevant stakeholders a scientific tool to shape policy strategies and operations in favour of intercultural dialogue
- To provide a scientific basis for the future development of the ALF strategy and action.
- To offer resources and a space for debate for intellectuals, civil society representatives, opinion makers, students and researchers about issues related to intercultural dialogue in the Euro-Mediterranean region.

Target Group:

For the public opinion poll carried out by Gallup - 13116 respondents were interviewed to the Gallup questionnaire, in 13 countries (Bosnia and Herzegovina, France, Egypt, Germany, Greece, Hungary, Lebanon, Morocco, Spain, Sweden, Syria, Turkey and the United Kingdom.)

- North 61.54% - South 38.46%
- 30.2% were young people between 15 and 29 years old
- 35.1% people between 30 and 49 years of age
- 9.5% were people with a migrant background
- 48.5% were men and 51.5% women

- 60.52% of good practices highlighted in Report were provided by the Heads of Network
- 74% of Heads of Network proposed activities in their country to present the Report

Main Results:

Editions:

The above mentioned objectives have been met with the production of the Anna Lindh Report 2010 on EuroMed Intercultural Trends that is based on a scientific indicator on the status of intercultural relations (through the implementation of the first EuroMed opinion poll carried out by Gallup Europe) and presents over forty contributions of experts that analyse the empirical data and offer innovative intellectual perspectives on issues related to intercultural dialogue in the region.

<http://www.euromedalex.org/trends/report/2010/main>

Debates:

▪ **Seville: April 2010**, “Media and Dialogue in the Mediterranean”, seminar , organized by Tres Culturas. ALF has presented some of the findings of its Report on Euromed Intercultural Trend with a specific focus on the role of the media in shaping perceptions in the Euro-Mediterranean region.

▪ **Madrid: May 2010**, “Europe and the Arab countries: views, opinions, perspectives Seminar” organized in collaboration with: Casa Árabe-IEAM & CIDOB. ALF presented the findings of the report in order to strengthen and consolidate mutual knowledge and to provide instruments that can be used to set out future prospects for relations between Europe and the Arab world.

▪ **Rio de Janeiro: May 2010**, “Third global Forum” of the UN Alliance of Civilizations- within the third global Forum of the UN Alliance of Civilizations. ALF has organized a special session in the framework of the forum presenting the findings of the report and concluded with a series of announcements by international leaders and institutions for new action in favour of fighting xenophobia and countering forces of extremism.

▪ **Barcelona: July 2010**, Presentation of ALF Report at a special panel during WOCMES, organized by IEMED. Several issues have been emphasized by prominent experts of the report; insight into the work of the media sector today, policies to journalism practice, implementation of cultural diversity policies in the French mediascape and more.

▪ **Brussels: September 2010**, Official Launch of the Report.

The event was co-organised with the European Policy Centre (EPC) and the King Baudouin Foundation – Head of the Belgian ALF Network with the welcome speech from H.E. Stefan Füle, Commissioner for Enlargement and Neighbourhood Policy, H.E. André Azoulay, President of the Anna Lindh Foundation, and H.E. Fatma El Zahraa Etman, Egyptian Ambassador in Brussels. A presentation on the Anna Lindh Report 2010 and a debate panel on its implications for regional cooperation followed, after the keynote speeches.

▪ **Karlsruhe: September 2010**, Presentation of the ALF Report. From an academic and a practical point of view, prominent experts in Germany discussed and debate on the impact on daily work with migrants, responsibilities of the political decision-makers, role of families in dialogue policies and more.

▪ **Rabat: October 2010**, Presentation of the ALF Report

In close cooperation with the Moroccan Ministry of Foreign Affairs and the GERM (Moroccan Head of National Network) a presentation of the Report was organized on 8 October 2010 in Rabat on the eve of the ALF Advisory Council meeting.

▪ **Helsinki: October 2010**, The meeting included an update from Ambassador Risto Veltheim about the current situation of the Union for the Mediterranean and more generally about the recent development of the Euro-Mediterranean cooperation at the premises of Kehys (The Finnish NGDO Platform to the EU) the Anna Lindh Report was presented during the autumn meeting of the Anna Lindh Foundation National Network in Finland.

▪ **Poland: October 2010**, The head of the Polish National Network organised a two day meeting in Krakow with the members of the National Network. As a result and follow up to the meeting, the Polish Head of National Network initiated a process of translation of parts of the Report into Polish in order to ensure the highest dissemination for it.

▪ **Malta: October 2010**, Euro-Mediterranean Diplomats debate the outcomes of the first Anna Lindh Report on Cross-cultural Trends, concluded with a debate on the conclusions of the Anna Lindh Report 2010 and the challenge of bridging the gap in mutual perceptions between the North and South of the Mediterranean.

▪ **Malta: November 2010**, First United Nations Forum for the Mediterranean. The Euro-Mediterranean countries present at the UN Forum for the development of a Mediterranean strategy recognised the Anna Lindh Report on Intercultural Trends as a central tool to shape the UN-backed strategy against a 'clash of ignorance'

▪ **Goteborg: November 2010**, Presentation of the Report in a meeting entitled "two days of creative diversity" and had the purpose of strengthening the network and set the basis for future common initiatives. The Report was presented in this context and used as a tool to orientate civil society action for future cooperation in the region.

▪ **Beirut: November 2010**, a special meeting organized by the Lebanese Head of Network,. During his intervention at the inauguration Lebanese Minister of Culture, Salim Wardé, stressed on "*the necessity for Lebanon to apply the strategies related to Dialogue and rapprochement between Cultures which featured in the Report*".

▪ **Rome: November 2010**, Presentation of the Report by the President of the Italian Chamber of Deputies, Gianfranco Fini and the Minister of Foreign Affairs, Franco Frattini at the Italian Parliament, in an institutional event. Frattini recalled the pionnering role of Italy in the EuroMediterranean dialogue and the commitment of his government with the Anna Lindh Foundation.

▪ **London: December 2010**, 'Rethinking Dialogue' Forum, The 'Rethinking Dialogue' Forum, which was chaired by the BBC's Bridget Kendall, opened with the UK launch of the 'Anna Lindh Report' which is based on the very first Gallup Opinion Poll on intercultural values with 13,000 people across Europe, the Middle East and North Africa.

Visibility:

- The Report has received the highest level of visibility at the institutional and civil society level (incl. ALF Heads of National Networks)
- stimulated the organisation of various seminars and debates and promoted research in the field of

Mediterranean studies and social sciences.

- It became an instrument for policy and operational orientation
- Very good media coverage after its official launch and also before its launch during presentations by the Anna Lindh Foundation in relation to the topic.
- Good visibility also in association to the events organised after the official launch of the Report.
- 2000 Hard Copies were disseminated.
- EN, AR and FR softcopies posted online for download

Impact and beneficiaries:

Scholars, researchers, policy and decision-makers, civil society organizations , media practitioners of the population of the EuroMed region.

Direct beneficiaries:

Members of the ALF National Networks, scholars, researchers, policy and decision-makers, media practitioners of the 43 member countries of Union for the Mediterranean

Feedback from beneficiaries:

Following the official presentation of the Report, positive comments were received by the Foundations partners, including European Commission, British Council, Alliance of Civilisations, League of Arab States, Goethe Institute, experts involved.

Difficulties and Challenges:

Participatory approach

- The development of the project through a participatory approach involving at each step the ALF Board of Governors, the AL F Networks, the ALF Advisory Council and the experts ensured the smooth implementation of the project, its endorsement and a feeling of shared ownership among all the relevant stakeholders.

Quality of services requested

- Importance of working with reliable service providers in terms of quality and timing of delivering the requested services.
- Concerning translation services this implies the need to work with identified translators in charge of each linguistic version instead of a unique translation company to ensure the consistency and quality of the translation throughout the Report and avoid the recourse to editors at the end of the process.
- Possibility of negotiating with the European Commission to consider Gallup Europe a partner for the implementation of the second edition of the Report. Gallup proved to be a very good partner for the ALF for the design and administration of the Poll.

Dissemination and distribution

- For the dissemination of future editions of the project an agreement should be set with the European Commission or any other relevant partner to contain the costs. Alternatively, lighter materials could be

• The development of a communication strategy well ahead of the finalisation of the project raised the interest towards the project, attention for its launch and follow-up and the possibility of establishing agreements with targeted newspapers to write opinion pieces on the Report.

The ALF achieved with the publication of the first Anna Lindh Report on Intercultural Trends the results foreseen in its triennial programme and put in place a scientific tool to assess the evolution of trends related to mutual perceptions, behaviours and attitudes among the people from the Euromed region. The Report has provoked the interest of all relevant stakeholders for the action and mission of the Foundation, ranging from the governments of the region to the civil society organizations member of its National Networks to the press and the academic world. Due to financial constraints however it has not been possible to publish a second edition of the Report within the current programming phase.

• The Anna Lindh Report is conceived as a periodic study to be published every three years. Therefore during the programming phase 2012-2014 a second edition of the Report will be produced.

- A series of national debates to be organized in co-operation with HoN in member countries and other relevant organizations from the Region, aiming at presenting the results of the Anna Lindh Report and providing an insight into people's perceptions about each others from both shores of the Mediterranean as well as the similarities and differences in their value systems.

Duration 4 – 7 March 2010

Location	Barcelona, Spain
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For the very first time, the Foundation gathered an important number of its members with other civil society organisations and the ALF's strategic partners in order to promote the intercultural agenda of the "Euro-Med Project". The organization of such an event in Barcelona, during the Spanish Presidency and in partnership with IEMed, the Spanish Head of Network, also represented symbolically the common call of civil society commitment for a renewed Euro-Mediterranean Partnership, fully acknowledging the importance of the dialogue between cultures and its increased necessity within the current social, economic, political and cultural context. The simultaneous establishment of the UfM Secretariat in the city constituted an additional added value to the event.

On Thursday 4th March, prior to the official inauguration of the Forum, the Foundation's Board of Governors, the Advisory Council and the Heads of National Networks, as well as representatives of the Headquarters in

Alexandria, met together at the Royal Palace Pedralbes, home to the new Secretariat of the Union for the Mediterranean. During the meeting, the Board of Governors representatives, the Advisory Council members and the Heads of Network had the opportunity to share views on the challenges the ALF is facing.

The main **spaces of the Forum were the Agora**, taking place in the mornings, and **the Medina**, taking place in the afternoons. The Agora was the place where key issues in the field of intercultural dialogue in the Euro-Mediterranean region was debated, and key recommendations for the intercultural agenda and the future action of the Foundation was developed. It consisted of plenary sessions open to all participants, discussing the main results of the Report on Intercultural Trends and Perceptions and the major challenges for an Intercultural Strategy in the Euro-Med Region, followed by five thematic workshops, reflecting the five chosen thematic fields and aimed at reaching recommendations to be presented at the Forum closing session. The topics of the five thematic workshops were:

- **Education, Intercultural Learning and Youth:** “Learning to live together in diversity”: New tools for diversity at schools; Youth policies for social cohesion and community building;
- **Cultural and artistic collaborations:** “Creativity for Dialogue”: Mobility and networking as essential requirements for dialogue; Communication, translation and tools for creativity;
- **Creating spaces of peace and coexistence:** “Restore Trust, Rebuild Bridges”: Conflicts in perspective: memory, non-violence and trust-building; Intercultural approaches for a culture of coexistence;
- **Cities, Migrants and Diversity:** “Valuing Diversity, Understanding Migration”: Migration and mutual perceptions in the Mediterranean; Cities as spaces for expression and participation;
- **Religion, Spirituality and Values:** “Inter-religious Dialogue and Common Values for Action”: Interreligious dialogue and the role of civil society; Spaces of encounter for dialogue across religious and secular communities.

The Medina was be the place where ALF National Network members, Euro Med regional networks, institutions and initiatives, local associations and international NGOs were invited to share their ideas and experiences to create new opportunities for intercultural action, and to establish new partnerships. The six Medina components were:

- Intercultural Fair, with presentation stands for ALF network members and other organizations
- Info Sessions, on subjects related to intercultural practices and tools
- Partner Contributions, with sessions organized by regional platforms and other relevant partners of the Foundation
- Best Practices, with presentations outlining positive experiences, but also challenges related to work in the field in the above mentioned fields
- Project Ideas, where action proposals were debated, looking for partners and new developments in the above mentioned fields
- Artistic Exchange, with exhibitions, video and film screenings, and installations developed with ALF network members

Prior to the Forum five preparatory Meetings took place

1) “Euro-Med Media: Shaping Perceptions, Challenging Stereotypes”

22 Sept. 2009 Stockholm, Sweden

Under the Swedish Presidency of the EU

Thematic meeting of Euro-Med civil society organizations working in the field of media & journalism

2) "Creativity, Mobility and Dialogue"

1-4 Oct. 2009

Rhodes, Greece

Thematic meeting of ALF network members and other civil society organizations working in the field of arts & culture

3) Challenges and Solutions for Inter-religious Coexistence in the Euro-Med Region"

26-29 Oct. 2009 Tirana, Albania

Thematic meeting of ALF network members and other civil society organizations working in the field of inter-religious dialogue

4) “Euro-Med Youth Policies on Intercultural dialogue”

25-28 Jan. 2010

Strasbourg, France

Thematic meeting of ALF network members and other civil society organisations working in the field of youth and education

5) “Cities, Migrants and Diversity: Valuing Diversity, understanding Migration”

10-13 Feb. 2010 Munich, Germany

Thematic meeting of ALF network members and other civil society organisations working in the field cities, migrants and diversity

Target Group

Geographic dimension: 78% North / 22% South

National network implication: 76%

Youth and Children (14 – 40 years old): 48%

Migrants (resident in a member state with another nationality from a member state or not): 4%

Women: 43%

Beneficiaries

In order to mobilize the ALF National Networks, the ALF launched a call for participation to all ALF members organizations. Out of 689 received applications, 220 were chosen according to their active participation in the Forum and their travel, accommodation and visa costs paid by the ALF. The other participants were invited speakers, ALF network members that paid their travels themselves, members of the Board of Governors, members of the ALF Advisory Council, Heads of ALF National Networks and ALF's partners.

Involvement of the ALF Network

The Forum has activated a new interest for mobilization inside the Foundation's National Networks. It was the first opportunity given by the Foundation to bring together Network members from beyond national boundaries. Until that point, the Foundation had worked through coordination meetings of the HoN Institutions, Network meetings at the national or sub-regional level, capacity building sessions at the sub-regional level, or specific events related to the Foundation's programme. The Forum represented the first opportunity to gather Network members from across the 43 Networks and along thematic lines, and the active participation of the Networks was essential for the success of the event.

The response of the Networks was indicative of the interest created by this new approach. See below:

	Total number of Members in the National Network (as of 30.03.2010)	Members who answered to a call for one of the 5 prep meetings & ALF Forum	% Members who answered to a call for one of the 5 prep meetings & ALF Forum	Organisations NOT Member of a National Network which answered to a call (as of 30.03.2010) (*)
Albania	17	11	64.71%	5
Algeria	76	28	36.84%	9
Austria	55	11	20.00%	1
Belgium	89	25	28.09%	7
Bosnia Herzegovina	37	12	32.43%	3
Bulgaria	45	18	40.00%	5
Croatia	56	29	51.79%	6
Cyprus	41	14	34.15%	3
Czech Rep.	33	9	27.27%	1
Denmark	37	6	16.22%	2
Egypt	197	60	30.46%	41
Estonia	35	5	14.29%	0

Finland	66	9	13.64%	3
France	288	54	18.75%	32
Germany	122	31	25.41%	11
Greece	121	36	29.75%	9
Hungary	44	7	15.91%	4
Ireland	29	11	37.93%	11
Israel	148	43	29.05%	9
Italy	359	103	28.69%	23
Jordan	43	16	37.21%	13
Latvia	31	6	19.35%	0
Lebanon	75	36	48.00%	13
Lithuania	22	6	27.27%	1
Luxembourg	10	6	60.00%	1
Malta	28	10	35.71%	2
Mauritania	15	4	26.67%	2
Monaco	12	4	33.33%	0
Montenegro	7	7	100.00%	0
Morocco	132	43	32.58%	26
Netherlands	97	18	18.56%	4
Palestine	214	19	24.77%	19
Poland	66	19	28.79%	5
Portugal	30	12	40.00%	5
Romania	21	6	28.57%	12
Slovak Rep.	26	6	23.08%	0
Slovenia	58	25	43.10%	3
Spain	113	59	52.21%	68
Sweden	76	23	30.26%	4
Syria	43	8	18.60%	11

Tunisia	21	7	33.33%	13
Turkey	98	24	24.49%	27
United Kingdom	86	18	20.93%	15
Total	3219	904	20.93%	429

The statistics are made upon the applications received for the activity

(*) Organisations NOT Member of a National Network: this column lists the number of organisations which were not yet Members of a NN at the moment of the screening.
However, a closer screening of Membership may show that some organisations have meantime joined the Network.

The data reveals that the overall interest increased, with Networks showing a very high level of involvement among the majority of their members. The data, however, also illustrates the weaknesses of certain Networks. In some countries, the Secretariat had to guarantee the representation of civil society organisations. It is interesting in this regard to see that in certain countries, many applications were received from non-members, highlighting a certain lack of initiative and capacity to meet the local demand. Our statistics on the involvement in the Forum and related preparatory meetings offer a basis for a shared assessment and reflection on the National Networks, with the overarching aim improve their mobilization and coordination.

Partners

Partners that contributed financially: Spanish Ministry of Foreign Affairs, Diputacio Barcelona, Generalitat de Catalunya, Ajuntament de Barcelona, Spanish Head of Network (IEMed)

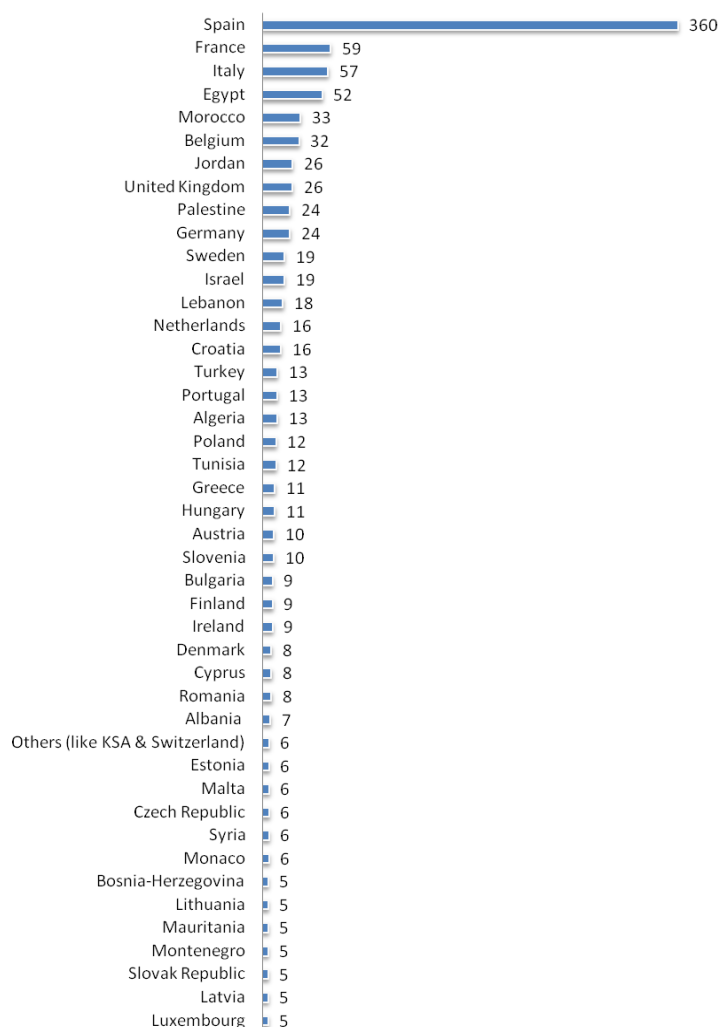
Partners involved in the programme: EMPA, Euro-Mediterranean Media Task Force, Arab League, ISESCO, Foundation for the Future, Alliance of Civilizations, Council of Europe, EMUNI, COPEAM, the British Council, BCJEM, International Organization of Migration, Euromed Civil Platform, Arco Latino, Combatants for Peace, Euroclio, IMED, Generalitat de Catalunya and Barcelona Tourism Office.

Impact and results

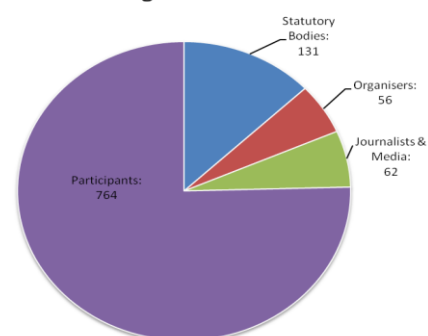
1013 Participants registered - 43 Euro-Mediterranean countries represented:

- Network members, Partners, Experts and Spanish participants: 764
- Statutory bodies (Board of Governors, Advisory Council and Head of Network Institutions): 131
- Organizers (ALF and IEMed staff): 56
- Journalists & Media: 62

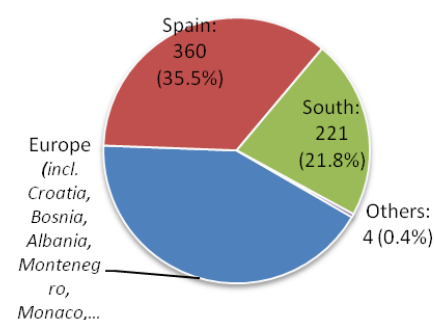
Participants per country



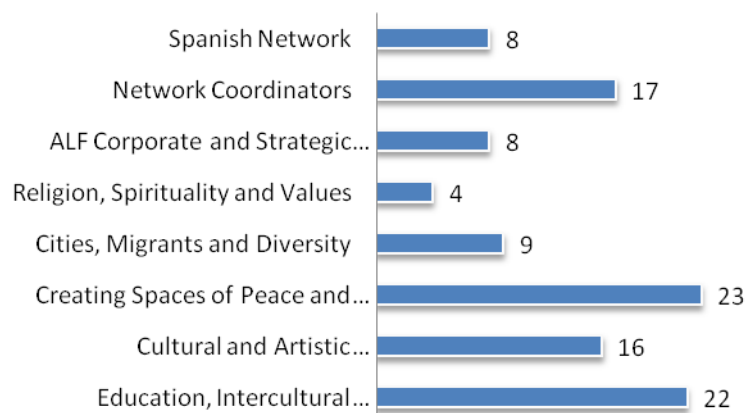
Registrations



Participants per region



Stand distribution at the Intercultural Fair (107 Stands)



1) Participation in the Agora debates:

- Inauguration: around 800 participants
- 2 plenary sessions: around 600 participants each
- Closing session: around 400 participants

2) Participation in the Agora workshops:

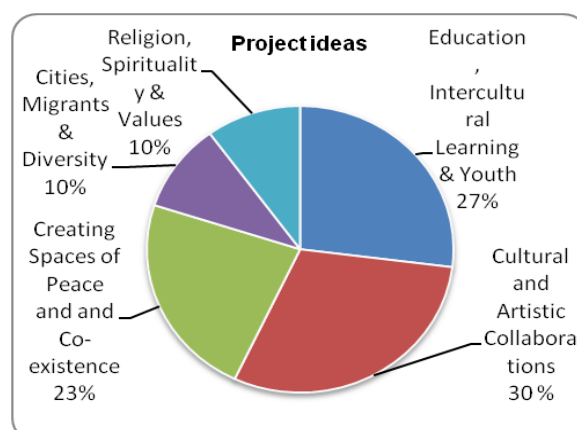
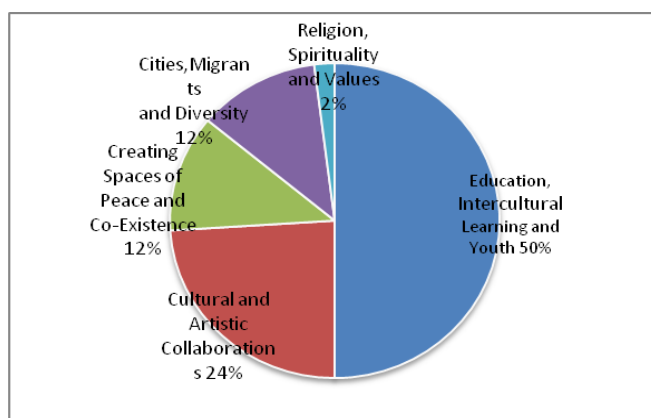
- 30 to 70 participants in each session
- 4 working sessions in each theme, for a total of 20 sessions in 2 days.
- 5 thematic fields presented (Education, Intercultural Dialogue and Youth; Cultural and Artistic Collaborations; Peace and Coexistence; Cities, Migrants and Diversity; Religion, Spirituality and Values)

3) Info Sessions and Partners` Contributions

- 9 Info Sessions involving 21 organizations
- 14 Partners Contributions involving more than 25 organizations

4) Best Practices, Project Ideas and Intercultural Fair

- Number of Best Practices: 82
- Number of Project Ideas presented: 74
- Number of stands at the Intercultural Fair: 107.



The Impact on ALF strategy and programme:

The Forum has contributed in defining the Foundation's role, its guiding concepts, its working approach, the participation of the networks and the content of its programmes. The most relevant conclusions to be highlighted are the following:

- 1) Setting a comprehensive and dynamic concept of culture at the core of the Foundation's inter-cultural Work
- 2) Using the appropriate language to mean the right questions
- 3) Fostering the role of the Foundation as a tool for the active participation of the civil society in the development of the Union for the Mediterranean
- 4) Developing Guidelines for an Euro-Med Intercultural strategy
- 5) Reinforcing Partnership: Multiple relations between the players and thematic approach
- 6) Investing in quality: Innovative mobilization methods and capacity building
- 7) Strengthening the Networks to empower civil society in dialogue, and in particular Non-Governmental Organizations
- 8) Creating a sense of ownership among the Foundation's members
- 9) Answering expectations: Putting the Foundation at a new stage

Impact on partnerships and exchange:

Some participants used the Forum to hold meeting with their project partners; some applicants to the Call for Proposal launched in September 2010 said that their projects were an outcome from the Anna Lindh Forum 2010, that they started to develop the idea there, that they found their partners there etc.

The Forum definitely strengthened the partnership between ALF and its strategic partners, as Council of Europe etc.

The "Artistic Exchange", has provided an approach for promoting the artistic work of Network members. The Artistic Exchange included several genres, including Film Screening, Arts Exhibitions, Installations and Literary Readings, presented by a selection of motivated Network members. During the Forum, many participants approached the artists and asked for receiving their works. The Forum became a kind of platform for artists to exchange ideas and identify means of cooperation. The Foundation should therefore promote the touring of selected artistic outputs among National Networks, coordinating and supporting their circulation.

Recommendations in the ALF fields:

Learning to Live Together in Diversity

- Creative and Innovative Tools and Approaches: Developing new educational tools which focuses on critical thinking, empathy and curiosity, and in particular new media.
- Targeting the community: Developing programmes based on the long-life learning approach which includes families, parents and on non-formal education of adults as multipliers.
- Capacity building: Empowering teachers and civil society multipliers and facilitating the creation of a dynamic network of teachers within the ALF National Networks.
- Mobility as priority: Creating physical opportunities of encounter between Youth by creating a EuroMed mobility fund, as well as creating virtual spaces of encounter by creating online platforms.
- Transversal work: Setting education as a transversal field and youth as a transversal target group in relation with the other fields of action especially Arts, Media and Migration.

Creativity for Dialogue

- Artists Mobility: Facilitating and funding artists mobility based on long term effects, equality and communication.
- Communication and Translation: Considering translation much more than a technique of communication. Supporting the actors, professionals and the projects that include a translation component, especially non-published cultural productions and oral traditions.
- Benefiting from ALF Networks: Investing in the quality of the ALF Network to create a cross-Network group of artists, instead of creating new Networks.
- New communication tools: New media and alternative media need support and funding strategies, always added to the traditional tools.

Restoring Trust, Rebuilding Bridges

Defining Concepts: Developing a common understanding of the concepts and terms of coexistence. Reflecting on the different existing narratives of conflicts and exploring effective ways of creating a culture of reconciliation.

- Peace projects ownership: Basing intercultural and peace projects on local needs, ownership and support.
- Investing in Peace key actors: Supporting individual artists, journalists trainings, human rights educators and activists, and youth initiatives to work with a multidisciplinary approach.
- Follow up on Restore the trust initiative: Appreciating the initiative as a pilot project, and focusing on long term actions and a wider concept of conflict.

Valuing Diversity, Understanding Migration

- Diversity as essence of urban life and openness: Working strongly on local and inter-local interventions should be a priority for action. Offering a positive contribution to the development of societies and to a broader perception of diversity as an opportunity.
- Supporting partnerships and capacity building initiatives: Connecting with networks of migrants, encouraging co-development actions for the construction of multicultural coexistence between countries.
- Cultural citizenship as an asset: Opening public spaces of expression of diversity and cultural competences and rights.
- Investing in transnational approaches: Supporting in particular the youth policies and the women perspective in this approaches.

Inter-religious Dialogue and Common Values

- Working with communities: Examining how religion can be re-appropriated and valorized by the communities in the public sphere building upon common values of coexistence.
- Engage in capacity building: Empowering diplomats and religious leaders as community multipliers.
- Valuing diversity: Taking into consideration during all activities the diversity within the Abrahamic religions as well as other faiths and the non-religious.
- Educational and training tools: Supporting religious diversity and interfaith studies centers and programmes.

- Believers and Non-believers: Fostering dialogue between religious minorities, believers and non-believers, and between religious and secular individuals.

Difficulties and main challenges

The first etats generaux - one year of planning. Being the very first Forum, a great deal of effort was made in order to define the concept and the methodology, and create the basis for a sustainable initiative.

- Managing a participatory approach and the mobilization of civil society - a bottom-up approach. The mobilization of the Network was put in place, the partner contributions helped to enlarge the initiative. On the other hand, the application of registration fees to
- Participants who were not invited by the Foundation in order to cover the participation costs for more Network members did not work. Because too many expectations were made. In the future, the Forum should be open to participants from other regional areas currently failing outside the Euro-Med.
- Placing the Forum in the EuroMed agenda. The initiative was an asset for the launch of the UfM Secretariat, and it contributed to the legitimacy of the Euro-Med process from the civil society perspective. The simultaneous launch of the UfM Secretariat was an evidence of the connection between the institutional and social developments of the UfM. However, coincidence diverted the attention of the Spanish and European press to the Secretariat Opening, and for the same reason many institutional and diplomatic representatives couldn't attend the Opening of the Forum.
- A level of participation beyond expectations. The number of participants, which was seen at the beginning as a major challenge in terms of management, became an asset for the Forum. The nature of such an event benefitted from people's complicity and gained its legitimacy by involving since the beginning of the preparatory process more than 1500 persons from the Networks. The presence of at least a few representatives from all the Euro-Med countries was assured, even if the management of visas and the mobility from the Southern countries proved to be a big challenge, and sometimes an obstacle for the organization of such kind of initiatives.
- Adapting the ALF management to the event: The Foundation's characteristics are not adapted to the organization of such a big event. An effort has been done in terms of human resources, budget allocated, work plan review and administrative procedures. Facing these four challenges was a major issue for the Foundation, whose most important measures were: Managing human resources – working with task force, Putting in place mechanisms of internal collaboration between the Foundation's units, Informing and engaging the ALF bodies, Coordination and liaison with other Forum sponsors, Adapting the ALF Annual Work Plan, Adapting the allocated budget to the unforeseen changes. Adapting the contractual and administrative procedures.

Survey Results: Opinion of the participants

The **assessment** of the ALF Forum by the participants was in general very positive. The structure of the Forum was considered a successful “participatory democracy in action”. The content of the Forum sessions was rated excellent or good by 85% of participants; 96% of the participants were satisfied about the opportunities they had to interact during the event.

Background data:

- Total participants in the Forum: 764
- No of questionnaires returned: 216
- Sample size for the data analysis: 28,27%

Main results

- The overall quality assessment of the Forum is rated as positive from all the people that participated in our evaluation survey. No one reported the overall quality of the Forum as poor.
- For almost all the participants, the Forum was entirely or partially meeting their expectations
- All the participants declared to be interested in attending other ALF activities. In this sense the objective at mobilizing participants and seeking their involvement in future ALF was fully reached. Among the suggestions received for other activities, we can mention the request for training courses on intercultural dialogue, especially in the fields of education and new media/communication
- All the participants agreed on the fact that the Forum is relevant to their work; 1 out of 2 reported the Forum as very relevant. We can therefore assume that the content of the Forum was appropriate and pertinent to the profiles of the participants.
- Although several people recognized the importance of the Plenary sessions in giving an overview on the general issues in the Euro-Med Space, the majority of the participants stressed their interest in the Agora and Medina sessions, considered the most innovative and important components of the Forum. The participants' feedback on the Plenary sessions varied from very good to very poor.
- The Agora offered a perfect platform for active reflection, participation and direct interaction between the people. The adequate number of participants and the quality of the speakers allowed to go deeper into the different topics and to have a real exchange of points of view. On the other hand, some people highlighted the need for the Agora to be more structured and focused on related topics, and to reduce the number of presentations. Moreover, being a space for reflection, some people also suggested to have the same topic discussed in more than one session or during more than one day, so as to allow a more fruitful exchange.
- Through the Medina, people had the opportunity to get insights and practical guidance on project ideas, best practices, tools and methodologies. Moreover, people considered it an important space to build up new partnerships and to network. Participants also showed great appreciation for the possibility to choose what suited their organizations the most, since they could move from one room to the other at any moment of the session. On the other hand, some people recommended a more adequate preparatory background material for the Medina sections, a stronger link between the Forum preparatory meetings and the Medina sessions, and more structured discussions.
- The Intercultural Fair was seen by the majority of the participants as very important, being an excellent space for networking. Several people considered it as the most important space for their work, and suggested to dedicate to this event more room and a specific visit agenda each day - hosting for instance artistic performances in the Fair followed by a debate - since people who were supposed to stay at the Fair often had to attend also other workshops.

Visibility and Communication

- Launching new tools, including the new brochure of the Anna Lindh Foundation, the new online website portal (www.euromedalex.org) and live-Broadcasting from the event took place.
- Engaging the media, including the participation of international journalists, the delivery of press briefings, the organization of media debates, organisation of press conference and the publication of institutional communications (Newsletters).
- During the preparation of and follow-up to the Anna Lindh Forum, press and media monitoring work was carried out by the headquarters.
- Promotional dimension, including quality control on image, development of the visual identity and brand of the event, merchandise and promotional materials (bag, notebooks) .

Sustainability of the initiative

Regarding the follow-up activities, we have **received several ideas and proposals**. The majority of the participants has highlighted concerns the empowerment of the cooperation between the different ALF Networks. This could be achieved by: exploring new collaborations, building new partnerships, creating projects in joint ventures, sharing work methodologies' and practices, reinforcing local ALF National Networks, engaging in a more effective way the Heads of Network. Many organizations expressed the need for a better involvement and engagement in the Foundation`s activities. This can be achieved by joining ALF projects and activities but also using the potential of the Foundation in terms of communication. For instance, the Foundation can be more active in making the work of different organizations known, and in providing members with a platform of visibility and exchange, due to its operative and effective means of communication (website, publications, webforum, training activities).

The Forum will take place every three years, i.e. the next one in 2012, preferably in a Southern Mediterranean country. The experience in organizing the first Anna Lindh Forum 2010 will help us to establish it as one of the major pillars of the ALF programme. The next Annual Meeting of the Head of Network Institutions (December 2010) will be the crucial moment for the approval of the global concept and of proposed location of the next Forum.

The process of preparation of the next Forum will of course deal with the nature of the Forum, the format of its sections, the budgetary requirements and the location, learning from the experience of the first Forum. About the location, we would already like to indicate that the best choice would be to identify a location in the Mediterranean Partner Countries. This choice would respect the principle of North-South partnership. The chosen location shall of course have to meet basic standards and have appropriate logistical facilities. The successful cooperation with IEMed in Spain, indeed, showed the pivotal role played by a local partner with solid roots in the civil society of the host country.

To this end, an ambitious financial mechanism is required to support the Foundation, which shall be based on the support of the Euro-Med countries, the European Commission, sponsors and of course the hosting local authorities, in case of an event such as the Forum.

The preparations for the Anna Lindh **Forum 2012** will start already in 2011. In order to involve the national ALF networks even more as last time, several preparatory meetings will be held.

A.3 (a.3) Designing and Implementing the second phase of the Arab Children Literature Programme

Background and Description:

This programme is fully funded by the Swedish International Development Agency-Sida. The Anna Lindh Foundation manages the main programme in agreement with Sida.

It is a regional programme implemented in five focus countries: Egypt, Jordan, Lebanon, Palestine, and Syria with the overall objective of fostering the intellectual, spiritual, moral and emotional development of children through promoting among Arab Children the reading of children's literature in Arabic.

The programme targets all the sectors related to reading: teachers, librarians, publishers, writers, illustrators, producers, distributors, media, universities, public association working in the field of children literature as well as related ministries and governmental institutions in the five focus countries.

The implementation is made possible through the participation of the stakeholders in the five countries and most importantly, the Host Institution (HI) in each country, the institution responsible for leading and coordinating the activities and implementation of the national work plans.

The programme was launched in 2006, and the first phase was completed in December 2010. The programme was then extended for a second phase of 18 months, from 1 January 2010 to 30 June 2011.

The following summary covers the period of 4 November 2009 until 3 November 2010.

Finalisation of Phase One and Designing of the Work Plan for Phase Two: 4 November -31 December 2009

During this period, the Foundation was finalizing the Work Plan for the Phase Two. Given the period of this phase, the main objective was to consolidate efforts towards a holistic approach for the development of the situation of Children's Literature and reading through building upon the achievements of the previous phase while encouraging a more decentralized approach and promoting greater region-wide exchange and cooperation in the geographical area of the project.

In addition, the Foundation organised a regional planning meeting for representatives of the Host Institutions and partners in the five countries for a presentation of the main achievements at the national level in the previous phase as well as the drafting of a national work plan in each country. The meeting was organised in Cairo, Egypt from 11-12 November 2009.

Implementation of the Work Plan 2010-2011

At the regional level, the activities below were begun or implemented.

A.3 (a.3.1) Reading Here, There and Everywhere Award

Location: Regional/ focus countries

Duration: July- November 2010

Background and Description:

This was a re-launch of the regional book award which aims to provide publishing houses in the five focus countries with an incentive for the production of quality children literature and support the chain of book production in these countries. A maximum of five winning books will be selected. The authors, illustrators and publishers of the winning books will receive cash prizes and a special promotional campaign will be organized for the winner.

An open call addressed to publishers was launched on July 22, 2010 with a deadline of 15 October, later extended to 10 November 2010 asking them to submit entries in the form of new, previously unpublished fiction books for children.

A.3 (a.3.2) Children's Literature Programme Website

Location: Regional/ focus countries

Duration: Ongoing

Background and Description

In addition to promoting the visibility of the Children's Literature Programme, the main objective of the website is to serve as a regional reference and online resource center of documents, material and information related to Children's Literature in the region.

Work began on the development of the existing website so that it is partially integrated in the current website of the Foundation. In addition, an Online Media Assistant was contracted to assist in the development of the website, uploading of material, preparation of press releases, overseeing the social networking pages of the programme, developing a newsletter, etc. in order to raise the visibility of the programme.

A.3 (a.3.3) 101 Books Exhibition

Location: Regional/ focus countries

Duration: April- July 2010

Background and Description

The Anna Lindh Foundation is organizing the second edition of the 101 Books Exhibition. The exhibition aims to provide a broad audience of children in the Arab world with access to quality story books recently published and written in Arabic. The 101 titles to be included in the exhibition will be selected from among titles nominated by publishers that produce books for children in Arabic.

An call addressed to publishers was launched on 1 April 2010, with a deadline set for 1 July, later extended to 15 July 2010. Publishing Houses and NGO's producing story books for children in the Arabic language were invited to nominate titles to be included in the exhibition. These books should be fiction books, published no earlier than 2008 and originally written in Arabic.

The books received were screened by the programme management team and then evaluated by a jury committee which selected the 101 titles and the 10 titles of the Honor List, or ten best titles.

A.3 (a.3.4) Research on the content of children books

Location: Regional/ focus countries

Duration: April- July 2010

Background and Description

The Foundation conducted a regional research project on a topic related to content of Arabic children's books in the five countries, in particular on "The Image of the Child in Children's Books as reflected in the Illustrations of Arab Picture Books". The research will be conducted locally in all the related countries.

Host Institutions were asked to nominate researchers and/or research coordinators from their countries.

A.3 (a.3.5) Project for children with special needs

Location: Regional/ focus countries

Duration: September- November 2010

Background and Description

Stakeholders in the countries will be encouraged to publish books or create products for and about children with special needs. One project will be adopted and funded: the project must benefit the five countries equally.

An open call addressed to publishers and NGO's was launched on September 26, 2010 inviting them to submit entries, with a deadline set for 25 November 2010.

These entries could be one or both of the following:

- Fiction books (or similar products) that are physically adapted to the needs of certain children with special needs
- Fiction books (or similar products) that seek to raise awareness about the lives of children with special (through featuring principal characters that are children with special needs)

A.3 (a.3.6) Regional Training on Strategic Management

Location: Egypt, Lebanon, Palestine and Jordan.

Duration: October 2010

Background and Description

The training was implemented and brought together 27 participants from the four countries: 6 participants from Egypt, Lebanon and Palestine; 9 participants from Jordan.. The participants were nominated by the Host Institutions and included representatives of the Host Institutions, partners, publishers, or bookstores with a proven experience in field of promoting reading among children.

The training was focused on advocacy with a practical application to the promotion of reading and included the following roundtables:

- Roundtable 1: Developing and Supporting Public libraries
- Roundtable 2: Encouraging Reading in Schools
- Roundtable 3: Mobilizing Parents and Community
- Roundtable 4: Reading to promote respect for cultural diversity and tolerance

Participants were able to discuss each of these issues and develop a regional vision of common problems and possibilities, as well as some good practices.

The workshop was facilitated by Mr. Faraj Ghunaim and was held in Amman, Jordan from 12-14 October 2010.

At the national level, Host Institutions and partners were asked to draft work plans for the year 2010-2011 based on the achievements of the previous phase and the draft plans developed during the planning meeting held in Cairo at the end of 2009. The Foundation's staff undertook missions to the countries in order to explain the new agreement and requirements.

The work plans and budgets for Lebanon and Palestine were developed by the Host Institution and partners and approved by the Foundation. Activities were started.

These two work plans included the following type of activities:

- Implementing the 101 Books Exhibition at the national level (Palestine and Lebanon)
- Development and support to Resource and Training Centers: implementing activities, training of staff, promotion of the resource centre, implementation of seminars, providing needed equipment and furnishing (Palestine)
- Advocacy: Stressing the importance of children literature and reading through activities with the public (Lebanon and Palestine)
- Support libraries including class or school libraries (providing books, equipment, etc...)
- Training of librarians (Lebanon and Palestine)
- Training of producers of books: writers and illustrators (Palestine)
- Direct activities with children to promote reading: story telling for children, animation and drama activities, discussion of books, special competitions (Lebanon and Palestine)
- Local Research projects and Needs Assessments (Palestine)
- National Book Prizes (Lebanon and Palestine)

Drafts of the work plans for Egypt and Jordan were sent to the programme management team for review.

Results of the Activity:

- The second edition of the itinerant book exhibition "101 Books" was launched and the titles selected and announced, including an Honour list of the 10 best Arabic children's books was announced.
- A regional award for children's literature was re-launched.
- Work on the re-development of the Children's Literature Website had begun.
- National activities have been planned and started in Lebanon and Palestine.
- A call for fiction books and products for and about children with special needs was launched.
- A regional training seminar on Advocacy was organised bringing together 27 participants.
- A research on "The Image of the Child in Children's Books as reflected in the Illustrations of Arab Picture Books".
- Visibility of the Programme is greatly increased.

Main Difficulties and Challenges:

Delays in the start of implementation: There was a delay of five months in the actual start of the programme, due to delays in closing the accounts of the previous phase. This has created a major time constraint in the implementation of the regional and national activities described in the Work Plan 2010-2011.

National authorizations: In the previous phase, ALF was not able to implement the programme in Egypt as the Host Institution was not able to get the necessary authorization. In the current phase, the situation in Egypt has been resolved.

Mesurating the Impact: Spite of the positive results of this phase and the reports done mesurating the major objectives, the relatively short time period of the programme (5 years in total) will make difficult for the programme to mesurate a lasting and sustainable impact on the field as per the overall mission of the program.

A.3 (a.4) Euro-Med Award for Dialogue between Cultures 2009 Edition

Duration: April 2009 – October 2010

Location: online + across the 43 Euro-Med Nat. Net.

Background and Description

The Anna Lindh Foundation and Fondazione Mediterraneo established the Euro-Mediterranean Award for the Dialogue Between Cultures, following the decision of the Heads of National Network taken at the Meeting of Heads of National Networks held in Barcelona, on 27 November 2005. The Award is dedicated to a specific theme each year, which will be chosen in accordance with the Barcelona Declaration principles and the mission of the Foundation.

The Award was first launched in 2006 with an annual theme decided by the Presidency of the Jury of the Award during their annual meeting at the Heads of Network meeting. Candidates for the Award can be proposed either as an individual or as an organization, and must bear nationality of one of the 43 member countries of the Euro-Med Partnership, or of its observer countries (Libya and Sudan).

The following bodies will be in charge of all arrangements of the Award: the ALF Secretariat, the Presidency of the Jury, the Heads of Anna Lindh Foundation National Networks, and the members of the network in the 43 countries.

In 2009, the Presidency of the Jury chose the theme of Dialogue for Peace and Coexistence. This theme was chosen in line with the Anna Lindh Foundation Regional Initiative Restore Trust Rebuild Bridges.

The 2009 members of the Presidency of the Jury include: Anna Lindh Foundation Executive Director, Fondazione Mediterraneo President, Heads of Networks of Croatia, Czech Republic, Portugal, Sweden (European countries) Egypt, Morocco and Turkey (Med. partner countries)

The **Winner of the IV Edition** of the Euro-Med Award 2009 is **Combatants for Peace (Palestine/Israel)**. Founded in 2005, Combatants for Peace is a civil movement jointly established by

former Palestinian militants and ex-Israeli soldiers who decided to put down their weapons and promote a peaceful and right solution to the conflict through dialogue and non-violent means.

Aims

This annual award, which is bestowed by the 43 ALF National Networks, recognises the achievements of individuals and organizations that have been at the forefront of promoting Dialogue in the Euro-Mediterranean region. The Award has an annual theme which is in line with the ALF annual work plan and the thematic targets of the Foundation.

Euro-Med approach:

The nomination for the Award involves all the members of the ALF Networks across the 43 countries. Nominees for the Award must bear the nationality of one of the 43 Euro-Med countries. The selection of the 5 finalists is carried out by the 43 Heads of Network through online voting. And finally, the voting for the winner is open to all members of the Network through online voting on ALF website.

Partners: Fondazione Mediterraneo

Target Group:

Geographic dimension: 43 ALF Nat. Net. members

National network implication:

- Nomination phase: received 45 nominations
- Voting for winner phase: 308 votes (87 from the South + 221 from the North)

Women: one of the final runners-up is the Israel Women's Network which came in third place. In addition, a number of female representatives of Combatants for Peace took part in the programme of the winner during the presentations at the Nat. Net.

Main Results

- **Format of the activity:** annual Award
- **Publication:** a brochure was produced about the Winner and the 4 runners-up.
- **Visibility :** a press release was made announcing the winner of the Award + production of a brochure about the winner + 4 runners-up
- **Organization** of 6 Activities in collaboration with the networks

Impact and outcome:

- a) Direct Beneficiaries the Winner of the Award, members of the Network who attended the Winner's events, participants of the Anna Lindh Forum who attended the presentation of the Winner at the Forum, etc.
- b) Feedback from beneficiaries: Results from the evaluation questionnaire from Beneficiaries – Networks...: participants who took part in events where the winner made a presentation about the Movement were quite positive and satisfied..

Implication in ALF programmes:

The Awarding Ceremony for the Winner was organised on 21 September on the occasion of the International Day for Peace and in the framework of the Restore Trust Outcomes Forum. The Ceremony was attended by a number of distinguished guests including H.E. Minister Lakhdar Brahimi, Former UN Peace Envoy and Former Minister of Foreign Affairs in Algeria, Mr. Andre Azoulay, President of the Anna Lindh Foundation, more than 30 media practitioners from twenty-five Euro-Med countries, representatives from the Swedish government.

For the first time, ALF organises a tour for the Winner of the Euro-Med Award involving a number of National Networks (France, Slovak Rep., Czech Rep., Italy, etc.) which increased the visibility of the Award, Winner and ALF in general.

Also for the first time, the ALF organises a meeting of ex-combatants “1st International Peace Workshop: Dialogue through Non-Violence” - *From Confrontation to Reconciliation in the Euro-Mediterranean Region* (14-18 Oct., Naples).

The Winner of the Award was invited to the Anna Lindh Forum 2010 in Barcelona and organised a session about the role of women in the non-violent struggle for peace on the occasion of the International Women's Day. Following the Anna Lindh Forum, at the IEMed, Gitit Bar-El, from Israel, and Maha Staiti, from Palestine, have explained the efforts of Combatants for Peace to achieve a peaceful solution in the Middle East.

Implication in the Network Activities:

The Winner took part in a number of Network activities in the framework of the Network Strategic Development Scheme.

In Spain (4-9 March 2010): Two representatives from Combatants for Peace (1 Israeli + 1 Palestinian) were invited to the Anna Lindh Forum 2010 in Barcelona and organised a session about the role of women in the non-violent struggle for peace on the occasion of the International Women's Day. After the Forum, the Spanish Head of Network IEMed hosted a presentation for Combatants for Peace.

In France (25-26 March 2010): two representatives (1 Israeli + 1 Palestinian) took part at the meeting of the French Network. Combatants for Peace representatives had meetings at the PACA Region regarding the financial support from the Region to the Movement.

In Finland (8 April 2010): The Finnish HoN organised the international colloquium called *The War in Gaza 2009 and Peace Research* in Helsinki where two representatives (1 Israeli + 1 Palestinian) from Combatants for Peace took part as speakers. They presented the work of the Movement and also about the experiences and realities before, during and after the war in Gaza.

In Czech Republic (25-28 April 2010): the HoN organised a tour for two representatives of Combatants for Peace (1 Israeli + 1 Palestinian) including meeting at the MFA, closing ceremony of the photo exhibition “Help for cultural heritage of Iraq” at UN Center, presentation and discussion with students of International Relations, The University of Economics Prague, dinner with members of the Czech Network, panel discussion and presentation at Institute of International Relations with public audience.

In Slovakia (29 April – 1 May 2010): the HoN organised a seminar called *People in Dialogue* on 29 April 2009 with the participation of two representatives of Combatants for Peace (1 Israeli + 1 Palestinian),

members of the Austrian, Czech, Polish, Slovak and Hungarian Networks, diplomats and public audience. The representatives also made some visits to schools and met with students.

In Italy (15-17 October 2010): The Italian HoN and Award partner, Fondazione Mediterraneo hosted the seminar called *Dialogue through Non-violence*. The former ex-combatants from Israel, Palestine, Ireland, UK, Cyprus, Italy and the Balkans gathered at the Naples Seminar to build an international platform to work together on dialogue, reconciliation and peace.

Difficulties and Challenges:

The main difficulties and challenges include **the participation of the Network members** during the nomination and voting processes. Also, sometimes we face weak response from some HoNs in the selection of the 5 runners-up phase.

The original theme chosen for the Award by the Presidency of the Jury during their meeting in Nice (Nov. 2008) was Intercultural Dialogue to Save our Planet from the Climate Change. However, after a consultation with the Presidency of the Jury, the theme changed into **Dialogue for Peace and Coexistence in the framework of the Restore Trust Rebuild Bridges Campaign**.

To provide more **visibility to the Award** is an important challenge in order to disseminate the good results of the mobilization of the network with the winner. The tour of this award in the Arab countries remain a challenge.

Sustainability and Follow-up:

A number of activities are planned including organising another tour for Combatants for Peace in the framework of Step IV of the NSDS. This includes the French Network (April – May 2011), German and Polish Networks (April – May 2011).

A.3 (a.5) The Anna Lindh Mediterranean Journalist Award 2009-2010

Duration: From 10th of April to 14th of October 2010 (6 months)

Location: Paris/France and Monaco

Background and Description:

Journalists today are facing the challenge of reporting on the rapid transformation taking place across our region from once mainly homogenous societies to vibrant multi-cultural and multi-religious communities. Within this context that the Anna Lindh Mediterranean Journalist Award was launched in 2006 by the Anna Lindh Foundation to promote and recognize the positive role played by journalists in reporting on issues of cultural diversity and providing balanced and informed coverage beyond the headline of “clash” of civilizations. The award, which is bestowed by a jury chaired by renowned writer Edgar Morin and composed of international media experts, recognises journalistic works on intercultural issues between and within Euro-Mediterranean societies, ranging from minorities and migration to religion and cultural traditions.

For the 2010 Edition, the main categories were:

1) Award for printed press; 2) Award for Online Media; 3) Award for Audio-Visual; 4) Special Award for Cultural Heritage.

Partners:

In collaboration with the Monaco Mediterranean Foundation; COPEAM Audiovisual Platform; the European Commission; the UN Alliance of Civilisations; Al Arabiya Television; Euronews

Target Group:

All journalists who are nationals of one of the 43 countries of the Union for the Mediterranean, and priority target group are young journalists.

Main Results

The winners of the 2010 Edition of the Journalist Award are:

- Press category: Sarfraz Manzoor (UK)
- Online Media Category: Dalia Ziada (Egypt)
- Audio-Visual Category: Ali Al Gohine (Egypt) and Pierre Mari (France)
- Cultural Heritage Category: Izhar Beer (Israel)
- Award for Lifetime Achievement: Jean Daniel (France)
- Award for Outstanding contribution: Mona El Tahawy (Egypt)

Selection of the best journalistic works that tackle issues related to Cultural Dialogue and Diversity in the Euro-Med Region. A joint press release was launched in April 2010 together with the main partners. Information was uploaded on the Anna Lindh Foundation's and COPEAM website. An Email alert was sent at regular intervals before the deadline to the Foundation's, COPEAM, UN Alliance and European Commissions' media contacts. 167 journalists participated in the launch of the award, 12 pre-finalists were selected for each of the 5 categories of the award and 5 winners were selected, but the Audio-Visual Category was shared between 2 journalists (each one receiving 2500 Euros).

Impact and outcome:

A huge number of contributions was made in this year edition of the Award, with approximately 160 journalists who submitted their journalistic works from the majority of the Euro-Med countries. Foundation's concluded partnerships with Al-Arabiya Channel and Euronews Channel were improved.

The Foundation appointed the renowned French Philosopher Edgar Morin as Head of the Jury for 2010 in order to ensure the selection of the best journalist works produced in the region on the theme cultural dialogue and diversity.

Difficulties and Challenges:

Difficulties in promoting the award in EU countries, especially in some countries like Sweden, Denmark, Ireland, Finland from which we received no contributions this year.

Difficulties in reaching journalists working for the Audio-Visual sector, as the number of contributions received for this category was very low (19 submissions only), so Radio category and TV category were merged

in only one category due to the poor contributions received.

Challenges consisted in combining the International Jury meeting and the Award Ceremony and in including one major prize which can capture visibility at the regional and international level, and in working with the Heads of National Network in each country to make maximum use of award winners within media and civil society activities, and in the end in ensuring a minimum of three people per category in order to also support the development of the basis of a Euro-Mediterranean group/network of journalists

Sustainability and Follow-up:

Planning for a potential venue for the international award ceremony for the period 2012 to 2014.

10 April 2010: Launching of the Journalist Award 2010 (to take place in the framework of the COPEAM Meeting in Paris)

14 October 2010: Jury Meeting of the Journalist Award in Monaco

14 October 2010: Awarding ceremony in Monaco

A.3 (b) Thematic mainstream initiatives

Topics/Activities Covered:

A.3 (b.1) On a Common Path: Best Practices and Resource Guidebook for History textbook authors-Dissemination of Book

Duration November 2009- October 2010

Location Euromed

Background and Description

Publication of a *Guidebook for Writers of History Textbooks* presenting methodologies on how deal with cultural and religious issues in history textbooks and references as well as good practices (to be made available in English, French, Arabic, Spanish and Italian) and Dissemination activities for the Guidebook. The Guidebook was developed by six experts, from three Arab countries and three European countries and provides advice on methodologies to deal with cultural and religious issues in history textbooks and references and presents examples of good practices. It will be available in English, French, Arabic, Spanish, German and Italian. As a main partner, the Foundation has the right to make recommendations regarding the content of the Guidebook and needs to endorse and approve the final version. The Foundation will also participate in setting the diffusion strategy and disseminating the Guidebook through channels at its disposal, especially as part of the dissemination strategy of the *How to cope with diversity at school: Teaching and Learning about Religious Diversity* teaching resource.

Partners: in collaboration with UNESCO (Regional bureau for Science in the Arab States- UNESCO Mediterranean Programme); Arab League (The League of Arab States- LAS), Islamic Education Science and Culture Organisation-ISESCO, the Arab League Education Culture and Science Organisation ALECSO; Swedish Institute in Alexandria.

The role of the partners has been set out in a Memorandum of Understanding prepared and signed by the six partners.

Target Group Writers of history textbooks in Europe and the Arab Islamic World, teachers, ministers of Education, curriculum developers, students of history

Main Results

On A Common Path: New Approaches to Writing History Textbooks in Europe and the Arab-Islamic World” Guidebook available in six languages: English, Arabic, French, Italian, Spanish and German in both book and digital form

To complete

- Final revision of text in English
- Translation of Guidebook into Arabic and French
- Production of CD versions of the Guidebook

Impact and outcome

Through Dissemination of the Guidebook to interested partners and institutions in Arab, European, Euro-Med and Islamic countries

To contribute to peace by promoting inter-cultural dialogue among Europe and the Arab-Islamic world through education and culture To recommend and promote new approaches to presenting the image of Arabs or Muslims and Europeans in history textbooks produced in Europe and the Arab-Islamic world.

To promote a multi-perspective and critical approach to history-education especially regarding encounters between Europeans and Arab Muslims

Sustainability and Follow-up:

The organizations involved in the project are important institutional partners in the field of dialogue among civilizations and education, and should continue the process of dissemination in producing what is quoted under impact

Plan activities

A.3 (b.2) Seminars and Modules Trainings (Pestalozzi): Supporting the Participation of teachers and teacher-trainers from the Mediterranean Partner Countries in the Pestalozzi European Seminars and Modules

Duration November 2009- October 2010

Location Euromed

Target Group: Teachers and Educational Community

Background and Description:

In order to develop a core group of teacher-trainers and resource people from the Mediterranean Partner countries, the Foundation will build the capacities of active teachers and former participants in Anna Lindh

Foundation teacher-training workshops through their participation in the Pestalozzi Teacher-training programme of the Council of Europe. In this context, up to five Mediterranean teachers will be selected to participate in one European Seminar and one module series to be organised in 2009 and 2010.

The general aim from the activity is to: create a team of facilitators/trainers to support the teacher training programme of the Anna Lindh Foundation and to train teachers in a process of active peer-training and co-development of training materials as well as establishing a thematic Network of teacher trainers.

Main Results:

Three participants from the members of ALF National Networks out of 5 participants were sent to participate in the 125th European Seminar: Parents' contribution to a school climate for living democratic citizenship held in Baden-Württemberg (Germany) from 19-23 October 2009. The workshop was organised by the Council of Europe and the Landesakademie Bad Wildbad.

In November 2009, Nominating/Sending up to (5) Mediterranean Participants to Starsbourg, Donaueschingen to take part in the Pestalozzi European Seminars and Modules : Module (B). teachers/teacher-trainers from Mediterranean Partner countries participated in the 125th European Seminar: Parents' contribution to a school climate for living democratic citizenship.

Athens, Greece, in June 2010, organization of seminars and Modules Training on Pestolozzi Programme (Module B): Create a team of Facilitators/trainers to support the teacher training programme of the Anna Lindh Foundation; to train teachers in a process of active peer-training and co-development of training materials as well as establishing a thematic Network of teacher trainers.

A.3 (b.3) Youth Network Mobility Funds: The Second Euro-Arab Youth Forum(s)

Duration: 14- 20 November 2009

Location Assilah. Morocco.

Background and Description

Since 2006 the European Commission and Council of Europe's Youth Partnership, the European Youth Forum, the League of Arab States, The UNDP, the UNFPA, Safar Fund, the Euromed Youth Platform and other actors started choosing one strategic theme per year and mobilizing their youth networks to collaborate in common actions during the whole year following a predefined action plan. The coordination year is usually concluded by the Euro-Arab Youth Forum, where Arab and European youth from the region gather together to share the best practices on the yearly theme and to discuss the agenda of future cooperation.

This year the League of Arab States (LAS), Population Policies and Migration Department (PPMD) in collaboration with the European Youth Forum, The Council of Europe/Youth & Sport Sector and the Mediterranean Forum for Youth / Morocco, with support of the United Nation Population Fund (UNFPA) convenes the "*Second Euro-Arab Meeting 2009*" on "*Youth and Migration: A Human Rights Based Approach*" in Assilah, Morocco and the yearly theme this year is "Youth and Migration" and it is relevant to the ALF next year's strategic priority theme (Migration and Coexistence) and to the focus on youth as one of the main ALF target groups. ALF attend the event and bring representatives from the network with whom it developed relevant projects during 2009 to expose their best practices and share them with the rest of the active youth of the region.

Partners: League of Arab States, European Commission, Council of Europe, European Youth Forum, UNFPA, UNDP, Mediterranean Forum for Youth

Target Group Youth; National Network organizations and youth participating in the Forum.

Main Results

- Participation of 10 young members of the ALF Network
- coordination with the rest of the Euromed actors working on the youth field have been promoted.
- Promotion of the Foundation and its National Networks` projects on youth during the year 2009.
- Reward of the outstanding ALF Networks and ALF Programs` most active participants and projects on youth (restore trust – rebuild bridges, bloggers project, teacher training, etc)
- possibilities of future projects and partnerships on topics relevant to the ALF strategic themes for the next year especially “migration and coexistence” have been explored.

Impact and outcome

The recognition by the youth actors in the Euromed and of the Anna Lindh Foundation’s leading role in the field of youth and intercultural dialogue. The coordination with other key actors for the future strategy and future youth events. Detecting potential partners and initiatives working within the theme of Migration and Coexistence. Recruiting the major youth participating NGOs to join our National Networks.

Sustainability and Follow-up:

It will be the basis for future actions and partnerships and help finding partners and drafting efficient strategy on the field of youth and immigration.

A.3 (b.4) Youth Network Mobility Funds Euro-Arab Youth Conference Mare Nostrum

Duration 20-31 July 2010

Location Sicily, Italy.

Background and Description

The project aims promoting inter-cultural understanding between young people from European and Arab countries by building partnerships between organization that work on the topic of youth. 150 young people participate and meet in Tunis, then travel by boat to Sicily, prior to that organized will be III EACMYO meeting, and one week before the conference Training for Facilitators who will run the workshops during the Conference. Multicultural program of night events follows the activities. The idea is developing intercultural dialogue through young people`s participation, and also organizing concrete initiatives and actions for making young people more sensitive for issues in focus in 2010 European year for combating poverty and social exclusion. Since in southern Mediterranean more than 50% of the population is less than 30 years old, and the labor forces increase and face obstacles to full and equal participation in society. Improvement of social and economic rights, as well as civil and political rights of the young people remains necessary as well as the job-creation. There is the need for holistic approach to youth policies and strengthening youth organizations for stronger civil society advocating democracy, social change and development.

Partners: European Youth Forum (YFJ); European Commission; Italian National Youth Forum (FNG); The League of Arab Countries (LAS); Council of Europe (CoE)

Target Group 150 participants aged 18-30 from Arab and European countries; youth organizations; governments and institutions working in the youth field; young people particularly affected by North and South divide; all young people that will be reached through communication and involvement

Main Results

- Participation of 10 young members of the ALF Network and collaborators.
- coordination with the rest of the Euromed actors working on the youth field have been promoted.
- Promotion of the Foundation and its National Networks` projects on youth during the year 2009.

Sustainability and Follow-up:

It will be the basis for future actions and partnerships and help finding partners and drafting efficient strategy on the field of youth and immigration.

A.3 (b.5) Congress "Education and Migration"- in collaboration with International European Movement

Duration 19-21 November 2009

Location Alicante. Spain.

Background and Description

Conference on "Education and Migration", included plenary sessions and working groups. The ALF participated in the organization of a workshop and thematic session about the challenge of Diversity and Education.

Partners: International European Movement

Target Group Institutions, Research Centers, Civil Society in education and migration

A.3 (b.6) Bloggers Tool-kit on Intercultural Dialogue

Duration: 2010

Location: Euromed

Background and description:

The Anna Lindh Foundation organised in July 2009 the first EuroMed Training for Bloggers on Intercultural Dialogue, which was the first of the kind in the region gathering 20 bloggers from the EuroMed beyond their differences as they were provided with an introduction training on what is Intercultural Dialogue and what is the ALF doing to bring people together.

Since the training was the first in the region addressing bloggers and ICD, the team of trainers had to develop a new methodology for training bloggers by combining non-formal education tools, conceptual tools and resources inspired from the universe of Blogging. The Materials and methodologies used during the training were adapted to bloggers as a special target group and succeeded in realising the expected results. The Team and the bloggers who attended the training recommended to gather the materials and methodologies adapted to a bloggers' target group used in Luxembourg in order to produce a resource on the topic.

This tool kit aims at creating a comprehensive training tool for training bloggers on Intercultural dialogue in the Euro-Mediterranean region. It would also like to inspire civil society organization and international institutions to run trainings with bloggers on the same topic by using the information and resources included in the tool-kit. This resource targets civil society organization, training institution, and multipliers who are working on Intercultural Dialogue and willing to approach bloggers and sensitising them about the importance of preaching for a common future between the people of the EuroMed space. This kit will provide them with basis information of intercultural dialogue, intercultural learning and blogging in the EuroMed which they can develop and adapt according to their national and regional needs and realities.

Objective:

- Creating a comprehensive training tool in a form of a Tool-Kit for training EuroMed Bloggers on Intercultural Dialogue by gathering the resources and the methodology developed during the Luxembourg Training.
- Following up on the success story of the bloggers training during the Anna Lindh Forum 2010 by presenting the Tool-Kit to the participants.
- Inspiring other organisations from the ALF Networks attending the forum to run similar trainings by using the Tool-Kit as a resource manual of training.

Target group: Bloggers , the ALF Networks and the other participants of the forum who would like to have an overview about what is the Foundation doing with blogger or to use its expertise for running similar trainings.

Final Beneficiaries:

The final beneficiaries of the Tool-Kit are the bloggers of the EuroMed region who will attend local trainings using the resource or who will receive the Tool-Kit through electronic means.

Network involvement:

The Tool-Kit is designed to the EuroMed Civil Society at large which is willing to train bloggers on ICD especially the ALF Network members which will be attending the ALF Forum 2010.

Main Results :

-Edition. The Anna Lindh Foundation as a resource institution in terms of training EuroMed Bloggers on Intercultural Dialogue as it would be the first institution in the region to produce a training kit for such a target. The booklet is divided into five major parts which combine the theoretical and the practical aspects of training bloggers on intercultural dialogue. The first part is an introduction to the world of the Anna Lindh Foundation as one of the main actors of the EuroMed Partnership and the Union for the Mediterranean, with a special focus on its role in bringing different components of the civil society from both shores together in common projects. The second part is a window on the universe of blogging with a special focus on the

EuroMed blogosphere. The third part is a conceptual introduction to Intercultural Dialogue and Intercultural Learning, with an attempt to define and theorise certain basic concepts related to the topic of the tool-kit. The fourth part is a number of practical methodological recommendations on how to design and run a training for this specific opinion leaders, with a number of exercises inspired from the world of blogging to be applied with the trained group. The final part is dedicated to best practices of blogs or portals using social media to approach intercultural dialogue in order to provide concrete examples on how IT technology can serve dialogue.

- Presentation of the toolkit during the SALTO International ToolFair V, on 17th to 19th November 2010.

Presentation the bloggers dimension of the ALF Programme during the ALF Forum 2010 by offering a concrete resource (Tool-Kit) which summarizes the success story of the blogger training.

Sustainability and Follow-up:

- **A multiplier effect of the bloggers training** by the ALF Networks and other participants who can use the Tool-Kit as a resource during similar trainings. This tool-kit is not an exhaustive resource about how to train bloggers on certain issues, but simply a companion which is meant to inspire trainers and multipliers, and we strongly recommend to adapt the definitions and exercises to the needs of the trained groups, to the topics tackled in the trainings and to the national and regional realities of each training activity.

A.3 (b.7) Euro-Mediterranean Translation Programme

Duration 15 January 2010 – 15 February 2011

Location Euro-Med region

Background and Description

The Anna Lindh Foundation's Triennial Programme identifies Cultural Action as one of the major fields of the Foundation's activity. The Euro-Med Ministers of Culture Conference, held in Athens in May 2008, stated the importance of translation as a key element of the emerging Euro-Med cultural policy. In this context, the ALF has identified translation as one of its priorities in its programme in order to enhance intercultural dialogue in the Euro-Mediterranean region. During the ALF workshop "Creativity, Mobility and Dialogue" held in Rhodes, Greece (October 2009), which aimed to identify the major challenges for the implementation of the programme in the field of Culture & Arts, it has been stressed that there is a need to undertake a mapping of the situation of translation in the Euro-Mediterranean region and to develop partnerships among the relevant actors engaged in the field. This mapping should include translations in the whole area, not only north - south but also east – west and south – south. Besides that, practical workshops and training courses would enhance the outcome of the mapping.

Translation is a key element in the circulation of literary works, knowledge and ideas, and it contributes to a better mutual knowledge among cultures. Therefore, translation needs to be developed as a more intensive and equal practice in the Euro-Mediterranean region.

The project consists of the following activities:

- Conducting a mapping of translation flows and of translation related issues in the Euro-Mediterranean region by Transeuropéennes;

- Discussion of the studies developed by Transeuropéennes in cooperative platforms with all partners;
- Organization of an Intermediate Workshop by all partners in order to discuss the results of the mapping and to prepare an International Seminar foreseen in the next period (2012);
- Organization of a Translator Training by Literature Across Frontiers;
- Organization of a Symposium on Minority Language Literatures by Literature Across Frontiers;
- Planning for a new phase of cooperation in the field of translation.

Aims:

To contribute to a better knowledge of translation flows and translation related issues in the Euro-Mediterranean region in order to develop a long-term strategy to improve the status and the quality of translation.

Fields of action:

- Culture and Creativity;
- Education and Intercultural Learning.

Euro-Med approach:

All 43 Euro-Med countries are involved in the program.

Partners:

Transeuropéennes / ASTEC (France)

Literature Across Frontiers (UK)

Target Group:

- Geographic dimension: 70% North / 30% South
- National network implication: 20%
- Youth and Children (14 – 40 years old): 50%
- Women: 50%

Main Results:

- Format of the activity: research; workshops; seminar.
- Publication: Studies; Programme of the seminar.
- Visibility: Websites, ALF logo on the studies and other printed material.
- Indirect beneficiaries: all people living in the Euro-Med region and interested in translation and intercultural dialogue.

Impact and outcome

Direct Beneficiaries: Researchers, Translators, Universities, Libraries.

Feedback from beneficiaries: As the mapping is still going on and the two workshops will take place in 2011. Therefore, only the feedback to the Intermediate Workshop can be taken into account for this report. The participants commented in general very positively about the programme and the handling of it. The mapping was considered very important in order to define future strategies.

Impact in partnerships: The first part of the programme (mapping, 2 workshops, 1 seminar) is organized mainly in collaboration with the two main partners. For the follow-up further partnerships will be established, especially in involving the ALF national networks.

ALF programmes: The Translation Programme is one of the main pillars of the ALF field “Culture and Creativity”. The outcomes of the mapping will certainly help to define a long-term strategy in the area of translation, including training, distribution etc.

Network: Involvement of ALF network member organizations that are dealing with translation.

Difficulties and Challenges

- Clear definition of responsibilities including timetable is needed from the beginning on;
- Make sure that the partners can work together;
- Close follow-up of the project progress is necessary.

Sustainability and Follow-up

The mapping is not finished yet and the outcome will help to define the long-term strategy of the ALF in the field of “translation”.

The mapping will be continued and a book with summaries of the studies published. This publication will be presented at an International Seminar where the future strategy in translation and related fields will be defined by all partners.

The programme in general is very important and so far successful. As translation is a very important tool for the intercultural dialogue, the role of the ALF in its development is crucial. Once the mapping is finished, a long-term strategy should be developed in involving as many stakeholders as possible.

A.3 (b.8) Research-Based Art // Art-Based Research

Duration: 1 March 2010 – 1 September 2011

Location: Germany, Lebanon, Palestine, Portugal, Turkey, UK

Background and Description

The ALF's Triennial Programme identifies Cultural Action as one of the major fields of the foundation's activity. During the ALF Cultural workshop held in Rhodes, Greece (October 2009), which gathered activists and experts working in the field of arts and culture, it has been stressed that there is a need for a project concerning "Arts and Education", based on the mutual interest of improving perceptions on the Euro-Mediterranean region and filling the gap which exists among European and the Southern Mediterranean countries in terms of mutual knowledge.

The programme consists of the following activities:

- Kick-off meeting with all partners in Istanbul;
- 10 artists residences in different cities (Beirut, Berlin, Istanbul, Lisbon, Ramallah): 2 weeks for research + 4 weeks project development
- 3 seminars conducted by artists during their residency at the International Academy of Art Palestine;
- 2 students and 1 artist from the International Academy of Art Palestine are invited to the academies in Kiel, Belfast and Lisbon;
- Meeting with all partners and artists in Beirut;
- Final symposium in Belfast with all partners and artists;
- Documentation of results in a form of a road map paper plus description of ongoing cooperation.

Aims:

- The overall objective of the project is the establishment of a sustainable partnership of art academies and art institutions in the euro-med region. The partnership focuses on
- the development of a road map for the implementation of artistic research into a post-graduate program for artists, supporting mobility by the exchange of students and teachers. A special concern is the integration of the International Academy of Art Palestine;
- the exploration of artistic research within intercultural contexts by the exchange of artists, students and teachers. A long term cooperation of the participants in the field of 'art for social transformation', 'art in public space/cultural heritage' is aimed for.

Fields of action:

- Culture and Creativity;
- Education and Intercultural Learning.

Euro-Med approach:

Several Euro-Med countries are involved in the program: Germany, Lebanon, Palestine, Portugal, Turkey, UK.

Partners:

Heinrich Boell Foundation Schleswig-Holstein / Projektbüro „radius of art“ (Germany)

IMC5533 (Turkey)

INTERFACE, Centre for Research in Art, Technologies and Design, School of Art and Design, University of Ulster (UK)

International Academy of Art Palestine (Palestine)

Maumaus – Escola de Artes Visuais (Portugal)

Muthesius Kunst Hochschule // Muthesius Academy of Fine Arts and Design (Germany)

98 weeks Research Project (Lebanon)

Target Group:

- Geographic dimension : 65% North / 35% South
- National network implication: 100%
- Youth and Children (14 – 40 years old): 70%
- Migrants (resident in a member state with another nationality from a member state or not): 10%
- Women: 50%

Main Results:

- Format of the activity: residences; workshops; exhibition(s), conference.
- Publication: Road map for a postgraduate program; catalogue (tbc).
- Visibility: Websites, ALF logo on all printed material.
- Indirect beneficiaries: interested audience; students of the future postgraduate program.

Impact and outcome:

- Direct Beneficiaries: Artists, Art Teachers, Universities and Academies.
- Feedback from beneficiaries:
- As the programme is still ongoing and the final seminar in Belfast will take place in 2011, only the feedback to the meeting in Beirut can be taken into account for this report. The participants commented in general very positively about the programme and the handling of it. The double residency was considered very useful by the artists in order to have enough time for research and to develop a project.
- Impact in partnerships:
- The partnership between all partners is working out fine.
- ALF programmes:

- The Programme is one of the long-term programmes of the ALF field “Culture and Creativity”. The outcomes of the seminar in Belfast (roadmap, plans for the conference and publications) will be important to define a possible continuation of the programme.
- Network: All partner organizations are members of the ALF National Networks.

Difficulties and Challenges:

The programme progress so far is successful. The artists were very happy about the programme and found the double residency very useful. For the roadmap, information was gathered and the compiling is ongoing. The final results will be seen at the seminar in Belfast in April 2011.

Sustainability and Follow-up:

The partnership between art academies and art institutions will certainly lead to more collaborative projects; the exploration of artistic research and the roadmap will show the way how to implement an “artistic research” postgraduate programme.

The roadmap will be presented at the final seminar in Belfast in April 2011.

A.3 (b.9) Education through Arts Practice, in collaboration with Maska

Duration November 2009- October 2010

Location Spain, Slovenia, Lebanon

Background and Description

To establish a platform where Slovenian, Spanish and Lebanese partners work together on a research project to deal with a common challenge that goes much beyond national and ideological boundaries which is how to improve perceptions and fill the gap which exists among European and Southern Mediterranean countries. The overall aim is to research and question the meaning of contemporary art in the multicultural world, through different angles and goals.

Aims:

- Creating new methodologies, and concepts for research
- Sharing and receiving the knowledge and the understanding of the artistic goals and perspectives, and to observe the process and analyzing the work in the diverse group of people (age, gender, social and historical - political background).
- With expanding the project on the wider social context and with the transfer to the practical social groups, the project will not only disclose but also create important results and influences on the local community, where; The social groups will be more affected. Development of new and different educational methods. (Proposals of new methods will be raised out).

Specific Objective

- Receiving the knowledge (contemporary art in the multicultural world) from the outside world
- Understanding of the artistic goals and perspectives.

- Sharing the knowledge (contemporary art in the multicultural world) with the outside world
- Observing the process .
- Analyzing the work in the divisive group of people (age gender, social and historical, political

Fields of action: Culture and Creativity

Euro-Med approach: Slovenia, Spain, Beirut

Partners: Maska Instiute, Zoukak Theatre Company, L'animal a L'esquena.

Target Group:

Geographic dimension 65% - - North / 35% South

National network implication 50%

Youth and Children (14 – 40 years old) 70%

Migrants (resident in a member state with another nationality from a member state or not) 10%

Women 50%

Main Results:

The project main outputs and strategy was based on the following:

- We reached all together 205 people, 90 people aged between 17 and 30, and 115 seniors and professionals
- Researched and questioned the meaning of contemporary art in the multicultural world, through different angels and goals;
- and through this we received the knowledge about the position of contemporary art in the multicultural world – wide difference among the countries;
- The thought were shared among the small core group of the people as well as disseminated through the audience/public respond;
- Observation of the process and analysis of the results of working in the heterogeneous groups of people (age gender, social and political background);
- Expanded the awareness of different art practices and methodologies which could be expanded among local communities and working at grassroots level on art, culture and social related programmes;
- Got to know different cultural organization and build a potential partner network;
- Created of the real dynamic for cooperation;
- Creating a few articles on the topic Education through art practices.

In addition and all the mentioned above is the output of the following activities:

A few theoretical texts has benn published in Maska Magazine (theoretical texts, interviews, reflections), new contacts and links which could help to continue with the project and switch from the theory (abstract form) to more practical results (production, conference, investigate new models of education

Impact and outcome:

- Understanding the power of politics and its influence on our everyday life; the process of living, understanding, positioning and twisting the situation around and, by that, making the process of thinking passionate again;
- Rethinking the following question: where are the possibilities of new models of education? (How to create situations in which participants could overcome the pragmatic relativism in today's democracy (in interpretation of art work);
- To understand the context in which the artistic process which is very much related to education (learn through doing, learn through sharing, and learn through thinking) in non-formal education system.

A.3 (b.10) The Anna Lindh Farah El Bahr 2009:

Duration 16 & 17 October 2009

Location Alexandria, Egypt

Background and Description

Following the successful inauguration event of the Anna Lindh Foundation in 2005, the ALF secretariat decided to organize an annual Mediterranean cultural festival taking place at Qaitbey Citadel in Alexandria under the name of Farah El-Bahr. The festival represented a first opportunity to bring together a range of key stakeholders from across the city, from embassies and consulates to cultural groups and schools, and gave a platform for young people of Alexandria to present their ideas and cultural creations. It was overwhelmingly well received by the different communities of Alexandria. The event was also covered by national and regional television and media.

Programme:

Booths - individual booths around the Citadel forecourt displaying information about projects operating within Egypt: ALF – Restore Trust, Rebuild Bridges & General Information; EU Delegation Egypt – Presentation on Climate Change and Cultural Opportunities in Egypt; Alwan-Awtar - Exhibition '101 Books of the Arab World'; AOYE – Seal the Deal Climate Change Project; CEOSS – Video Presentation; Rezo Danse – Photographic Exhibition on Dance in Alexandria; Gudran – Info on projects in Alexandria and Tea space; Egypt Society for Folk Traditions – Info on traditional Egyptian handicrafts; Mousawa Center – Exhibition on Traditional Musical Instruments from Port Said.

Artists - a range of artists from Egypt stationed around the forecourt interacting with the public: Caricature; Silhouette; Henna; Arabic/English Calligraphy; Kite flying; Dot Painting; Puppet show.

Handicrafts - individual spaces for traditional Egyptian handicrafts to demonstrate and sell their work:

Calligraphy; Woodwork; Jewellery; T-Shirts; Palm Tree Atelier; Embroidery/ textiles

Performances - a diverse range of artistic performance from ALF network members and members of the Alexandrian community:

Greek Traditional Dance; Flute Player from Port Said; Siwa Traditional Music Band; MADA Theatre Performance; Street Performers (fire blower, magician); Palestinian Traditional Dance; Storyteller; SEKEM Theatre Performance

Gastronomy - a range of traditional foods being demonstrated and sold within the Citadel:

Traditional Egyptian food (candy floss, fowl, juice, sweets); Demonstrations by individual Euro-Med countries.

Music Concerts:

Friday, 15th October 2009: Soot Fil Zahma; Fernando Perez & Mohamed Antar; Massar Egbari

Saturday, 16th October 2009: Ahmed El Sawy; Station Band; Nass Makan

Aims:

- To raise the visibility of the Anna Lindh Foundation in Alexandria, the city which plays hosts to the Foundation's international headquarters ;
- To play an active and leading role in establishing a permanent platform in Alexandria for intercultural exchange;
- To bring people together, mostly from Alexandria, to celebrate cultural diversity and raise awareness of opportunities for Mediterranean cooperation promoted by the Anna Lindh Foundation and its regional and international partners.

Fields of action:

- Culture and Creativity;
- Education and Intercultural Learning;
- Cities and Diversity.

Euro-Med approach:

Participants mostly from Egypt but also from some other Euro-Med countries.

Partners:

Egyptian Authorities (Governorate Alexandria, Ministry for Culture etc.)

Bibliotheca Alexandrina and the Egyptian ALF Network

EU Delegation in Cairo

Cultural Institutes

Consulates and Diplomatic Missions

Media partners

Target Group:

Geographic dimension 95% Egyptians / 5% Others

National network implication 90%

Youth and Children (14 – 40 years old) 70%

Migrants (resident in a member state with another nationality from a member state or not) 2%

Women 50%

Impact and outcome:

- Direct Beneficiaries: ALF members, Civil society organizations, ALF partner organizations.
- Feedback from beneficiaries: The 2nd edition of Farah El Bahr (1st yearly event) was very successful. The mix of music, handicraft, workshops and presentations attracted people from all ages including families not only from Alexandria but also other parts in Egypt.
- Impact in partnerships: Successful involvement of the local community (“everybody”, not only the elite) in an activity organized by the ALF;
- Successful collaborations with institutional partners, cultural organisations, voluntary groups, consulates and diplomatic missions based in Egypt.
- General mobilization and involvement of the Egyptian ALF network.

Difficulties and Challenges:

- Start the festival after the closure of the Citadel; perhaps better Thursday and Friday (instead of Friday and Saturday);
- More workshops in order to engage children and families;
- Start the preparation earlier;
- Different display of the booths within the Citadel courtyard;
- Food & beverages should be provided within the Citadel.

Sustainability and Follow-up:

The original objective certainly has been achieved. Many people from all over Alexandria and other cities in Egypt attended the festival, the public was mixed and very much enjoyed the presentations. The ALF staff distributed material and answered questions about the ALF and its activities which certainly increased the visibility of the Foundation. The ALF Egyptian network was involved since the beginning and in general, the festival provided a good opportunity to experience the diversity of Egyptian cultural production. The success of this year was certainly a good basis for an annual event.

Farah El Bahr will take place every year, i.e. the next one in 2010, again in Alexandria.

The preparations for Farah El Bahr 2010 will start in spring, in order to involve the Egyptian ALF network and to build strong partnerships with collaborating organisations and institutions.

A.3 (b.11) Forum of TV owners: Preparatory Meeting, Television Summit.

Duration: April- June 2010

Location: London, UK

Background and Description:

Preparation Meeting, Television Summit. The 2010 Forum of Media Owners will be convened by the Anna Lindh Foundation, in collaboration with the European Broadcasting Union (EBU) and the Arab States Broadcasting Union (ASBU), for the first time in the framework of the Union for the Mediterranean. The overarching aims of the Forum are to convene the first meeting of TV top managers in the framework of the Union for the Mediterranean and to increase the Foundation's capacity for advocacy and impact in the media field.

The profile of the participants involved in the meeting are personalities of influence in the region and 'top managers' of television bodies which have a high level of engagement and impact in the Union for the Mediterranean space, and the output would include proposals on new individual and joint initiatives for supporting the media in reporting on intercultural issues.

Main Results

As part of the preparation for the first Media Forum, the Anna Lindh Foundation, in collaboration with the EBU and ASBU, will prepare 'a meeting of sherpas' representing the media owners and bodies, as well as with the participation of academic experts associated to the Anna Lindh Report and institutional representatives from the Union for the Mediterranean.

A.3 (b.12) Joint Reporting Training.

- The joint training has been developed with the UN Alliance of Civilizations, as part of the Anna Lindh Foundation's memorandum of understanding with the UN Alliance on media activities and in the framework of the joint work initiated on a rapid response media mechanism supported by the Foundation, Alliance and European Commission.
- The training will bring together European and Arab journalists to debate differing perceptions on the freedom of expression and to develop joint reporting exercises where participants will be paired to produce specific news stories for both print and broadcast media on divisive issues.
- The first training during 2010 will take place in Alexandria, in collaboration with the Bibliotheca Alexandrina, the International Centre for Journalists, Search for Common Ground and the International Centre for Religion, and will include sessions led by senior journalists on the production of multimedia content and online community management focused on ways to improve the quality of reporting and ways to attract responsible dialogue among audiences.

A.3 (b.13) Media Partnerships.

The consolidation and further development of the Anna Lindh Foundation's collaborations in the field of media with the aim of promoting synergies across initiatives targeting journalists and media practitioners.

The Foundation participated and presented in key national, regional and international media events, including the annual meetings of the COPEAM general assembly, the Academy of Young Journalists, the UN Alliance of Civilizations, and the regional meetings of the Euro-Med Media Task Force supported by the European Commission.

In addition, the Foundation will work closely with the lead organizations of the CFP-support long-term and short-term media projects with a view to be present at key events and activities including training with journalists and media launch events.

A.3 (c) Cross Network Initiative:

A.3 (c.1) Sea of words Creative Writing Workshop

Duration 7 & 8 May 2010

Location Beirut, Lebanon

Background and Description

The Anna Lindh Foundation organized in partnership with the European Institute for the Mediterranean a creative writing workshop in Beirut, Lebanon, in cooperation with Bibliothèque Publique Municipale de Monot and hosted by Association Assabil, as one of the planned activities in the framework of the Cross Network Initiative Sea of Words.

The objective of this workshop is to involve young winners of the Second Edition of the Sea of Words Contest, fluent in French, in a creative writing exercise with the help of two experts, Professors of French Literature from the Lebanese University. Participants had the opportunity to develop their writing skills and explore diverse issues of intercultural nature, in particular in a context focused on conflicts of Social, political and military nature.

Fields of action:

The selected theme for the workshop was :

“Paix et coexistence; répondre aux conflits par l'écriture créative »

Euromed approach

The workshop gathered participants from different Euro Mediterranean Countries for the promoting an understanding of the contemporary political, social, cultural and economic complexities of the Mediterranean and European countries, through their writing.

Partners:

European Institute for the Mediterranean (IEMed), ALF Spanish Head of Network

Target Group:

Winners of the Second Edition of the Sea of Words Contest fluent in French. 8 participants were selected out of 32 young authors.

Total number of participants of the workshop was 16 (8 winners out of 32 winners, 2 local experts, Head of The Lebanese Network, Winner of the Euromed Award 2008, 2 representatives of Association Assabil, one representative from IEMed and one ALF representative.

Geographic dimension:

Total number of participants from the North: 6 out of 16 (37 %)

Total number of participants from the South: 10 out of 16 (63 %)

Youth and Children (14 – 40 years old): all participants were aged from 21 to 30 Years old (100 % youth)

Women: Female participation in the workshop represents 14 out of 16 (88%)

Main Results

8 winners of the Sea of Words contest participated in the workshop from the following countries: Algeria (1), Denmark (1), France (1), Malta (1), Romania (1), Spain (1), Tunisia (2), in addition to 2 local Experts from the Lebanese University in Beirut, were among them an increased debate and exchange took place, with specific focus on the issue of cultural coexistence and a special emphasis on areas of post-conflict and crises, creating a Euro-Mediterranean sensibility in literature.

Also during the workshop, a short presentation was made by the winner of the Euro Med Award for 2008, Rima Marron, a Photographer and a Theatre Director. The presentation, which was also an inspiration to participants, showed the survivors of the 2006 war on Lebanon after the burial of their close relatives, representing the universal suffering as a result of violence and war anywhere it could happen. From there on, real dialogue can be installed.

Participants were then able to produce short stories that portrayed different realities from their countries around the establishment of trust, dialogue and reconciliation in situations of crisis and conflict.

A number of articles, texts, poems, and quotations were distributed among participants to help them in their exercise. The texts written in relation to the chosen theme were read in public, commented, corrected, and reworked by each one of them.

As time was short to finalize the texts, the continuation of the work was made through corresponding by e-mails with two experts, with a deadline given for all texts to be submitted to come up at the end with an anthology than can be published on the website.

Impact and outcome:

The workshop encouraged young people to share stories from their countries of social, political and cultural nature and produce fiction stories about peace, justice and the resolution of conflicts and coexistence between different national, cultural, linguistic and ethnic communities.

Difficulties and Challenges:

Short duration of the workshop not giving enough time and space to finalize the short stories of the participants, and therefore the necessity of extending the duration of any creative writing workshop to be at least 3 to 4 full days of work.

As the project has been proved to be a big success and clearly demanded by young talented people with a desire to develop their writing skills, it is essential for ALF to make all effort to increase its contribution to the project and in particular increase the budget allocated for the implementation of the workshops to ensure its sustainability.

A.3 (c.2) Sea of Words II: Sea of words Creative Writing Workshop

Duration 29 & 30 October 2010

Location Sofia, Bulgaria

Background and Description

The Anna Lindh Foundation organized in partnership with the European Institute for the Mediterranean a creative writing workshop in Sofia, Bulgaria, in cooperation with the International Initiatives for Cooperation the “Sea of Words Creative Writing Workshop”, Bulgarian Head of Network, at the Central Park Hotel in Sofia, from 29 to 30 October 2010.

The objective of this workshop is to involve young winners of the Second Edition of the Sea of Words Contest, fluent in English, in a creative writing exercise with the help of an expert Distance Learning Coordinator & Lecturer from CTL Eurocollege in Limassol.

Participants had the opportunity to develop their writing skills and explore diverse issues of intercultural nature, in particular in a context focused on conflicts of Social, political and military nature.

Fields of action:

The selected theme for the workshop was : “Peace and coexistence; Addressing Conflicts through Creative Writing”

Euromed approach

The workshop gathered participants from different Euro Mediterranean Countries for promoting an understanding of the contemporary political, social, cultural and economic complexities of the Mediterranean and European countries, *through their writing*.

Partners:

European Institute for the Mediterranean (IEMed), ALF Spanish Head of Network

Target Group:

Winners of the Second Edition of the Sea of Words Contest fluent in English. 15 participants out of 32 young authors were able to attend.

Total number of participants of the workshop was 23 (15 winners out of 32 winning authors, one expert to conduct the workshop, an Associate Professor from Sofia University, 3 Representatives of the Bulgarian Head of Network Institution and ALF Intern, one representatives from the Next Page Foundation, and one representative from ALF.

Geographic dimension:

Total number of participants from the North: 18 out of 23 (78 %)

Total number of participants from the South: 5 out of 23 (22 %)

Youth and Children (14 – 40 years old) *All participants were aged from 21 to 30 Years old (100 % youth)*

Women: Female participation in the workshop represents 13 out of 23 (57%)

Main Results

15 winners of the Sea of Words contest participated in the workshop from the following countries: Bosnia & Herzegovina (3), Cyprus (1), Czech Republic (1), Egypt (1), Greece (1), Israel (1), Italy (1), Jordan (1), Latvia (1), Malta (1), Poland (1), Spain (1), Syria (1), in addition to one Expert from Eurocellege in Limassol who was responsible for conducting the workshop, and another local expert from Sofia who gave a short lecture on how to transform the short stories to comics-scenarios.

Over the two days of the workshop, the expert talked about the ways fiction & creative writing in divided contexts (using Cyprus as an example) often allegorizes ethnic division in interpersonal tales, in a semi-academic paper. With an open discussion about such allegories, participants started to create allegories of division and reconciliation;

The winners participated in a dialogue workshop providing on-the-spot- character types and Scenarios, and finally were asked to "swap" contexts of ethnic division with each other (the Israeli, can, for example, write about a Serb's perspective, the Palestinian imagine the Bosnian's, etc.).

Participants were then able to produce short stories that portrayed different realities from their countries around the establishment of trust, dialogue and reconciliation in situations of crisis and conflict.

The Next Page Foundation made a presentation of two parts: as an introduction, the project coordinator Pavlina Doublekova briefly presented Next Page Foundation in general and focused on one of the current projects- commix culture. Dr Vassil Vidinsky, an associate professor at Sofia University, certified creative writing trainer and editor of the comiX culture project, gave a lecture on "Gaps and Worlds".

Participants were invited by the Next Page Foundation to transform their short stories into comics-scenarios, following Vassil Vidinsky's guidelines. As comiXculture project is ongoing, Next Page undertook up-to 3 of the received scenarios to be drawn as comics by the artists involved.

As time was short to finalize the texts, the continuation of the work was made through corresponding by e-mails with the Expert, with a deadline given for all texts to be submitted to come up at the end with an anthology than can published on the website.

Impact and outcome:

The workshop encouraged young people to share stories from their countries of social, political and cultural nature and produce fiction stories about peace, justice and the resolution of conflicts and coexistence between different national, cultural, linguistic and ethnic communities.

All exercises worked toward producing awareness of shared similarities both between ethnic divides (comparing them to each other) and between Mediterranean peoples' experience of ethnic division-all with an aim of achieving reconciliation and understanding through imaginative writing.

Difficulties and Challenges:

Short duration of the workshop not giving enough time and space to finalize the short stories of the participants, and therefore the necessity of extending the duration of any creative writing workshop to be at least 3 to 4 full days of work.

As the project has been proved to be a big success and clearly demanded by young talented people with a desire to develop their writing skills, it is essential for ALF to make all effort to increase its contribution to the project and in particular increase the budget allocated for the implementation of the workshops to ensure its sustainability.

A.3 (d) National Actions Building upon Cultural Diversity:

A.3 (d.1) Common Operations- NSDS, Step 3:

During the NSDS Step 3 (implemented between 1 June 2009 and 30 April 2010), the Foundation invested in both Operational and Logistical Support and financed with 0.849 million € in 38 National Networks, implementing 35 Common Operations during a period of one operational year. Special attention was given to the Networks that were recently created in the six new member countries of the Euro-Med Partnership.

During Step 3, the Common Operations included: thematic seminars, photo exhibitions, publications, trainings, general cultural activities, festivals, website construction, film screening, research workshops, awareness campaigns in all the strategic thematic fields of the ALF.

STEP 3 COMMON OPERATIONS			
Network	Common Operation Info	Partners and Participating Organisation(s)	
	Title & Location	Partner(s)	Participating Organisation(s)
Albania	Woman & Religion	Municipality of Durres	Albanian Center for Oriental Studies, Development, Information and Gender Equality Organization,
Austria	Title of the Operation: 1) Dialogue in Pictures or 2) Filmfestival or 3) Seminar on media strategies for ALF AUT Location of the Operation: Vienna	* Federal Ministry for European and International Affairs* Austrian Music Encounter * co.systems consulting * Educult * Interkulturelles Zentrum * Internatioal Music and Media Center * ideaz institute * Sini Coreth – Video artist * Society for Austro-Arab Relations * Stiftung Pro Oriente * Vienna.ACTS * World Public Forum – Dialogue of Civilizations * ipsum * Centropa * Verein Musike	Institute of International Relations – HoN CZE Ministry of Education and Culture & Multi-Culture association – HoN and member HUN International Cultural Center – HoN POL National Trust Slovakia – HoN SLK Studentska Zalozba – HoN SLO
Bosnia and Herzegovina	Title of the Operation: “Yes, you(th) can!...” Location(s) of the Operation: Bosnia and Herzegovina		Youth organization “Odisej” Bratunac, *NGO Proni, Brcko District, NGO “Sanus”, Prijedor, Youth Association “Monnet Canter”, Bosnaski Petrovac
Bulgaria	Location(s) of the Operation: The six plan regions in Bulgaria: North-Eastern, North-Central, North-Western, South-Eastern, South-Central, South- Western	International Initiatives for Cooperation	Municipality of Plovdiv, Youth Tolerance Association, Association Cluster for Local and Alternative Efficiency – CALE, NGOs Center Razgrad, Projects and Logistics, All other member organisations
Croatia	Faces of the Mediterranean: A Photo Exhibition, Location(s) of the Operation: Athens, Beirut, Cairo, Nicosia, Podgorica and Zagreb.		Association for Independent Media Culture; Association for the promotion of culture and art “REZ”; Association Mi; Autonomous Center – ACT; British Council Croatia; Center for Synergy of Digital and Visual Arts; Clulture Network; Coalition For Promotion And Protection Of Human Rights - Legal Service Coalition; Community Foundation “Slagolica”; Croatian Environmental Press Centre; Croatian Youth Network; Documenta - Centre for Dealing with the Past; Eko Liburnia - Association for development of ecotourism, organic agriculture &

STEP 3 COMMON OPERATIONS			
Network	Common Operation Info	Partners and Participating Organisation(s)	
	Title & Location	Partner(s)	Participating Organisation(s)
			environmental protection; Euro-Mediterranean Forum (EMEF); Foundation "Kajo Dadić"; Foundation for Partnership and Civil Society Development; City Workshop; Green Phone Network Croatia; Institute for International Relations; Institute of Social Sciences Ivo Pilar; Le Mouvement des Focolari de la Croatie; National Foundation for Civil Society Development-Head of ALF National Network; OKO - Olympics of Culture Osijek; Open Media Group (OMG); Organization for Civil Initiatives; Council of the Bosniaks National Minority; Regional Foundation for Local Development "Zamah"; What, How & for Whom
Cyprus	Faces of the Mediterranean: A Photo Exhibition, Location(s) of the Operation: Athens, Beirut, Cairo, Nicosia, Podgorica, Zagreb and Belgrachick		National Foundation for Civil Society Development, Croatia
Czech Rep.	Months of Arab culture, Location(s) of the Operation: Prague, Brno, Liberec	Institute of International Relations, Czech – Arab Society, Prague, Czech – Arab Society, Brno, Swallow Club, Tanween	Whole network involved
Egypt	Production of a cultural magazine	Whole network involved	Whole network involved
	Training of multipliers. Location(s) of the Operation: 1 in Alexandria and 1 in Cairo.	Whole network involved	Whole network involved
	Web portal	Whole network involved	Whole network involved
Estonia	Baltic-Mediterranean Spring Festival (BaMeS) and common network meetings between Estonian, Latvian and Lithuanian ALF heads of National networks and some of their members.		NooruseMaja, Mr. Uudo Laane, Pärnu Association of Estonian Cities (AEC), Mr. Toivo Riima, Tallinn. Etc. Authorities of Otepää. Artists from Estonia, Latvia and Lithuania together with artists from Turkey.
	Common network meetings between Estonian, Latvian and Lithuanian ALF heads of National networks and some of		NooruseMaja, Mr. Uudo Laane, Pärnu Association of Estonian Cities (AEC), Mr. Toivo Riima, Tallinn and other members

STEP 3 COMMON OPERATIONS			
Network	Common Operation Info	Partners and Participating Organisation(s)	
	Title & Location	Partner(s)	Participating Organisation(s)
	their members. Location(s) of the Operation: Pärnu		of the network
	Common network meeting between Estonian, Latvian and Lithuanian ALF heads of National networks and their members under participation of ALF directorate Alexandria. Location(s) of the Operation: Tallinn		ALF plus the three Baltic ALF networks of Estonia, Latvia, Lithuania
Finland	Gaza Seminar, importance of the war in Gaza for peace research; probably in Tampere or in Helsinki.	Alliance of Civilizations (Finland) -> not a member of the Finnish National Network	
	Les rencontres du cinéma européen, La Finlande à Marseille. Location: Marseille, France		Cinépage
Germany	Arab Film Week LEIPZIG, WEIMAR, KIEL, BONN, MUNICH	Eurient e.V. Leipzig (main organizer), E-Werk Weimar, Radius of Art (Heinrich Boell Foundation - former peace of art project), Kiel, WOMNET, Bonn, InWent, Feldafing, Goethe-Institut München	Goethe-Institut Ägypten, Alexandria
Greece	Faces from the Mediterranean: A Photo Exhibition Location(s) of the Operation: Athens, Nicosia, Podgorica, Zagreb, Sofia, Cairo, Beirut		The Hellenic Foundation for European & Foreign Policy The Centre for Black Sea Studies The Post Graduate Programme, Dep of Med. Studies, Aegean University Dep/ment of Geography, Charocopion University Hellenic Association of Informatics
Italy	L'Italie et les Balkans pour le dialogue entre les cultures Lieu(x) de déroulement de l'Opération: Albanie – Italie – Bosnie et autres Pays des Balkans	Il Teatro; Università delle Libere del FVG; Unimed; Uninettuno; Provincia di Gorizia; FISP MED; Leucosia; C.U.M.; Polo Jean Monnet	

STEP 3 COMMON OPERATIONS			
Network	Common Operation Info	Partners and Participating Organisation(s)	
	Title & Location	Partner(s)	Participating Organisation(s)
Latvia	Week of the EuroMed (Intercultural Week "The Other Side of the Mediterranean"), Location(s) of the Operation: Latvia: Riga, Valmiera, Jelgava, Cesis, Balvi, Saldus, Jurmala. (the capital + 5 regional centres)	Embassy of Israel; Embassy of Turkey; Latvian University – Faculty of Modern languages (Asian study department); Latvian University - Center for Judaic studies (tbc); Zemgale NGO Resource Center; Civic Alliance – Latvia; Jewish Religious community “SHAMIR”; Association “Raibais kakis”; European Student forum AEGEE-Riga; Jurmala Cultural Center.	CULTURELAB; Do it Creative; Latvian Academy of Culture; Latvian Professional Contemporary Dance Choreographers Association and Olga Zitluhina Dance Company; Minorities of Europe – the Branch for Baltic and Scandinavian States; Saldus Children and Youth centre; Association “Sociala Lidzdaliba”; Vidzeme University of Applied Sciences; Association Resource Center for Women “Marta”; The Arabic Culture Center.
Lebanon	Title :Arts in Dialogue Location: Al-Madina Theatre - Beirut Lebanon Chams Cultural Space - Beirut Lebanon Zico House - Beirut Lebanon Zico House at YWCA - Beirut Lebanon		ASALA, Beit el fan, Collectif Kahraba, Khayal, Maqamat, SHAMS, Zico House, Association du Théâtre AL MADINA
Lithuania	Forum “Lithuania in the Context of Euro-Mediterranean Region” Location(s) of the Operation: Vilnius University, Vilnius		Institute of International Relations and Political Science, Vilnius University; Center for oriental Studies, Vilnius University; NGO Multicultural Relations Center , Association of Local Authorities; Lithuanian National UNESCO Commission, The Center of Civic, Democracy and Law Programs; AIESEC Lithuania; Vilnius Academy of Arts; Culture Center “In Action”
Luxembourg	SALSALUX 09 Congrès de Salsa du Luxembourg	Cultura Latina Luxembourg asbl; CCRN-Luxembourg; SalsaMed – Israël SalsaDubai – EAU; SalsaMarrakech – Maroc; Khalid Jailli – journaliste au Maroc	
	Jeunes: migrations et échanges	Centre Culturel de Rencontre Abbaye de Neumünster (chef de file) et Association de Soutien aux Travailleurs Immigrés	

STEP 3 COMMON OPERATIONS			
Network	Common Operation Info	Partners and Participating Organisation(s)	
	Title & Location	Partner(s)	Participating Organisation(s)
		(ASTI asbl)	
	Jeunes : migrations et projets de vie	Centre Culturel de Rencontre Abbaye de Neumünster (Chef de file) et Association de Soutien aux Travailleurs Immigrés	
Malta	Euro-Mediterranean Master in Inter- Cultural Communication and History of Civilisations	<u>Academic partners mainly for lectures and seminar-conferences</u> University Sophia antipolis (Nice) <u>NGOs and academic partners Trainers for workshops on projects and on ICD skills</u> AZAD and Maltese Euro-Arab Commission (RanierFsadni) -Malta. Maltese NGO members members of the ALF network interested in the project (eg suggested: Inizjamed, National Council for Women, Atelier, Fondazzjoni Temi Zammit), NGO Gal Hamar -Israel.	Leaders organisers: Mediterranean Institute (Malta - Organisator)
Mauritania	Titre de l'Opération: ACCES A LA VILLE, UN NOUVEAU DROIT ? - Nouakchott		La maison des Cinéastes
Monaco	Rencontre Overview « A look to the world » sur le thème : « Villes et Diversité », Lieu(x) de déroulement de l'Opération: Méridien Beach Plaza	Les Amis de la Bibliothèque d'Alexandrie; Fac 2020 au Maroc; Tunisia heart/ Club Unesco Aleco Bardo; Association des anciens élèves de l'ENA au Maroc A.D.C.E.I; Association Monaco-Italie; Association des Monégasques de l'Etranger; Fédération des Clubs et Amis de l'UNESCO, section de Monaco; Association Monégasque pour la Connaissance des Arts; Association de Cardiologie Monaco-Maroc	
Montenegro	Faces from the Mediterranean: A Photo Exhibition Location(s) of the Operation: Athens, Beirut, Cairo, Nicosia, Podgorica, Zagreb		NGO Nova – Feminist Culture Centre

STEP 3 COMMON OPERATIONS

Network	Common Operation Info	Partners and Participating Organisation(s)	
	Title & Location	Partner(s)	Participating Organisation(s)
Morocco	Titre de l'Opération: « les jeunes méditerranéens en mouvement » Lieu(x) de déroulement de l'Opération: Rabat		Association Chouala pour l'éducation et la culture; Association de fraternité entre les descendants d'Abraham; Association des chantiers de jeunesse (ACJ); Association Marocaine d'Appui à la Promotion de la Petite Entreprise (AMAPPE); Association marocaine des Droits de l'Homme OMDH; Association MOBADARA pour le développement durable et le tourisme Association Tiflétois new life "ATNL Maroc"; Association thaziri pour la communication et L'animation culturelle a Al-Hoceima Association Timitar; Association Club Cinéma et Culture; Fondation Rosselli Maroc pour la science, les arts et la Culture; Fondation SIGMA La Contemporaine des Arts; Migration et Développement; Théâtre National Mohammed V; Association 2k_far pour la culture chorégraphique; Ligue internationale des jeunes journalistes; ARED les rencontres de la danse
Palestine	Capacity building of Palestinian Network members Location(s) of the Operation: WB & GAZA	In West Bank and Gaza two separated common actions took place	1) Ajyal Society for Communication and Development; 2) Al Majd Women's Association; 3) Basma for Cultural and Arts Organization; 4) CIVITAS Institute; 5) Cultural Association of Heritage Protection; 6) Islamic University of Gaza; 7) Palestinian Association for Land and Human Protection; 8) The Palestinian Commission for Refugees Rights Protection; 9) Palestine Friendship Center For Development; 10) Palestinian Human Rights Foundation (Monitor=Rased); 11) Palestinians Without Borders; 12) Palestinian Women's Information & Media Center; 13) Save the Children Foundation; 14) Society for Saving Youth Future; 15) Society Voice Foundation; 16) Theatre for everybody; 17) Bureij Cultural Forum; 18) Association for Culture, Arts, and Popular Heritage; 19) Al-Azhar University of Gaza; 20) Youth Work Center, 21) Save the Children –

STEP 3 COMMON OPERATIONS			
Network	Common Operation Info	Partners and Participating Organisation(s)	
	Title & Location	Partner(s)	Participating Organisation(s)
			Palestine; 22) Theatre Day Productions.
Poland	Sejny, Krzyżowa, Krakow (also Tykocin, Jedwabne, Orla, Kruszyńniany, Puńsk, Wrocław)	International Cultural Centre in Krakow, International Cultural Centre Foundation, Borderland of Arts, Culture, Nations, The Krzyżowa Foundation for Mutual Understanding in Europe, Society of Friends of Orla Region, SIETAR Polska	All members of the ALF have been invited to participate and share their experience and views
Portugal	«Novas Culturas, Novo Futuro» (Nouvelles Cultures, Nouveau Futur). Lieu(x) de déroulement de l'Opération: Lisbonne (Centre), Porto ou Tondela (Nord), Faro et Évora ou Mértola (Sud)		MultiCulti / Campo Arqueológico de Mértola / ACERT / Universidade do Algarve / Gesto - Cooperativa Cultural / Péde Xumbo / Centro Nacional de Cultura
Slovak Rep.	Title of the Operation: "People In a Dialogue.." Location(s) of the Operation: Slovak Rep.		All active network members
Spain	Title of the Operation: "Vecinos" (Neighbours) Location(s) of the Operation: Barcelona, Madrid, Bilbao, Granada, Seville, Toledo, Alicante and Valencia.	IEMed; Asociación Biluts; El ojo cojo Fundación Euroárabe; Fundación Tres Culturas; Foro Jávea de Vecindad; Fundación Simetrías	
Sweden	Community Night Location(s) of the Operation: Museum of World Culture, Gothenburg	Million cultural youth NTI-high school Sensus, the peace agents SouthernSweden Art Theatre Eksem Akito Company	For this activity the ambition is to involve all members of the network. All 60 members will be asked to participate on different levels – in the planning, the implementation phase or in the documentation. The presidency should benefit the whole country, and in order to bring it down on a participatory level,

STEP 3 COMMON OPERATIONS			
Network	Common Operation Info	Partners and Participating Organisation(s)	
	Title & Location	Partner(s)	Participating Organisation(s)
			it is essential that all members of the Swedish network are included in the process. The HoN meeting and the Community night activity strives to reach out to all 60 members of the Swedish network. For the sake of clarity, I will state one representative for each thematic area within the network.
Tunisia	" ANA TOUNSI " (je suis tunisien / i 'm tunisian) Lieu(x) de déroulement de l'Opération: grand Tunis, Sousse, Kairouan, Tozeur.	Ministère de la culture et du sauvegarde du patrimoine Ministère de la jeunesse et du sport La direction générale de la jeunesse Ministère des affaires de la femme de l'enfance et des personnes âgées Ministère de l'éducation et de la formation Ministère de l'enseignement supérieur	Club Unesco Alesco Bardo; Centre de Carthage pour le dialogue des civilisations; Association NESS EL ELFEN; Association for the Protection of Nature and APNEK; Association Tunisienne des études sur la Culture de la jeunesse; Association tunisienne de sauvegarde des jeux et sports de patrimoine; Association des Etudes Internationales; Elteatro , espace d'art et de création Festival des Musiques des Iles Euro-Méditerranéenne; La Chaire Ben Ali for the dialogue between Cultures and Civilizations; Mediterranean and Arab Music Center- Tunisia; Organisation Internationale pour les Migrations; Association tunisienne pour la recherche et les études sur l'héritage culturel tunisien; Union Nationale de la Femme Tunisienne; Youth and Arts Association, Eljem
Turkey	LIVING & DREAMING (Working Title), Istanbul, Kars, Gaziosmanpasa district, Turku, Tallinn, Pécs, Brussels.	Finland, Estonia, Hungary, France, Israel, Syria	Gaziosmanpaşa Municipality, Centre for Young Artists & Designers Association, Sığınmacılar ve Göçmenlerle Dayanışma Derneği (SGDD / ASAM), Özel Alev Okulları
UK	"What works": an investigation into good practice in cultural relations Location(s) of the Operation: Across the UK		* Religion, values and education: Article 12 in Scotland and Turning Tides. * the role of the arts in intercultural dialogue and understanding: Brouhaha and Opera Circus. Both strands will engage with all members of the network to ensure cross-fertilisation and inter-disciplinary understanding

A.3 (d.2) Common Operations- NSDS, Step 4:

During the NSDS Step 4 (between 1 May 2010 and 30 August 2011), the ALF will co-finance around 40 Common Operations. Such Common Operations can be defined as a single action or as a programme of several actions developed within a coherent framework and having a common overall objective. They will have to involve a minimum number of Members of the same National Network (based on specific thresholds set in the Step 4 Guidelines) and will have to address one or more of the ALF strategic fields, building upon the social and cultural diversity which is specific to each country of the Euro-Med region. For the Step 4, Common Operations focusing on the following themes are encouraged: 1) Social and cultural diversity, 2) 2010 Forum follow up and 3) the promotion of the ALF Report on Euro-Med Intercultural Trends.

NSDS Step 4 - Common Operations and Network Meetings CALENDAR (including activities from May to October 2010 ONLY)		
COUNTRY	Activities	TimeFrame
	COMMON OPERATIONS (CO)	From May to October 2010
	CO related to ALF FORUM	
	CO related to ALF REPORT 2010	
	NETWORK MEETINGS	
Albania	No Step 4 activities before November 2010	
Algeria	DID NOT APPLY FOR STEP 4	
Austria	Network Meetings	July 2010
Belgium	ALF Report Presentation	September 2010
Bosnia and Herzegovina	No Step 4 activities before November 2010	
Bulgaria	No Step 4 activities before November 2010	
Croatia	Network Meetings	October 2010
	3 Decentralised meetings	October 2010
	Network Trainings	June-October 2010
Cyprus	Participation in the "1st Int. Peace Workshop: Dialogue through Non-Violence"	October 2011
Czech	CO "Dialogue through cultural feeling"	

NSDS Step 4 - Common Operations and Network Meetings CALENDAR (including activities from May to October 2010 ONLY)		
Republic		October 2010
	Network Trainings	July and September 2010
Denmark	Network Meetings	June 2010
	CO "Do you know my world?" (photo exhibit, play and debate)	September 2010
Egypt	No Step 4 activities before November 2010	
Estonia	4 Network Meetings	October 2010
Finland	2 Network Meetings	October 2010
	Trainings for Calls for Proposals	October 2010
	Presentation of ALF Report 2010	October 2010
	Exhibition "On this and the other side"	October 2010
	Participation of Euromed Award Winners 2009 in Loviisa Peace Forum	August 2010
	French/Mediterranean Film Event	May-October 2010
France	Steering Committee Meetings	June 2010
	Network Meetings	October 2010
Germany	"Un-Ort - Utopia": public event on the ALF Report	September 2010
	Network meetings	September 2010
Greece	No Step 4 activities before November 2010	
Hungary	No Step 4 activities before November 2010	
Ireland	Network Meetings	September 2010
Israel	Network Meetings	June and October 2010
Italy	No Step 4 activities before November 2010	
Jordan	DID NOT APPLY FOR STEP 4	
Latvia	EuroMed online mini-library	October 2010

NSDS Step 4 - Common Operations and Network Meetings CALENDAR (including activities from May to October 2010 ONLY)		
	Capacity building training	October 2010
	Network Meetings	October 2010
Lebanon	Network Meetings	October 2010
Lithuania	No Step 4 activities before November 2010	
Luxembourg	Radio Programs, including one on ALF Report	September and October 2010
	Festival Humour pour la Paix	From October 2010
	Network Meetings	September and October 2010
Malta	NOT AVAILABLE	
Mauritania	No Step 4 activities before November 2010	
Monaco	No Step 4 activities before November 2010	
Montenegro	No Step 4 activities before November 2010	
Morocco	Presentation of ALF Report	October 2010
Netherlands	DID NOT APPLY FOR STEP 4	
Palestine	DID NOT APPLY FOR STEP 4	
Poland	Meetings for CO "Education for Dialogue" development	September and October 2010
	Preparation of CO educational material + CD	October 2010
	Annual Network Meeting	October 2010
Portugal	No Step 4 activities before November 2010	
Romania	CO on Labor Force Migration (meetings and information material) Network Meetings	From August to October 2011

NSDS Step 4 - Common Operations and Network Meetings CALENDAR (including activities from May to October 2010 ONLY)		
Slovak Republic	No Step 4 activities before November 2010	
Slovenia	No Step 4 activities before November 2010	
Spain	CO "Comment établir un pont de dialogue sur le détroit" - Development of Spanish members brochure	From October 2011
	Network Meetings	October 2010
Sweden	Network Meetings	September 2010
Syria	DID NOT APPLY FOR STEP 4	
Tunisia	1. Podcasting competition	From September to October 2010
	2. Artistic competition	From September to October 2010
	3. "Cafés Dialogue" debates	From August to October 2011
Turkey	DID NOT APPLY FOR STEP 4	
United Kingdom	No Step 4 activities before November 2010	

A.4 Development of a Communication Policy

Communication and visibility has represented a strategic priority for the Anna Lindh Foundation during its second phase of operation, with the Foundation working to ensure communication is at the heart of the institution and built into the programming process of activities. This approach has led, during the Annual Work Plan 2010, to a measurable and significant increase in the visibility of the Foundation, the visibility of its activities across the 43 Euro-Mediterranean countries and the visibility of the Euro-Mediterranean cooperation and the Union for the Mediterranean framework.

The Annual Work Plan 2010 represented a significant year of communication for the Anna Lindh Foundation. Firstly, in terms of the significant increase in the quality and quantity of media coverage, principally through the communication dimension of the Barcelona Forum and the Anna Lindh Report on Intercultural Trends, with **over 500 articles published in press and online newspapers across the Region** (a 73% increase in comparison with 2009). Secondly, through the launch of **new communication and information tools**, including the institutional newsletter and brochure, the weekly media review, and the website portal (www.euromedalex.org) in English, French and Arabic. At the same time, the year has also been an opportunity to take stock of the most important challenges to communication work at the national and regional level: **how to ensure a coherent policy of communication at all levels of the institution**, in particular through the activities of the National Networks, and how to contribute effectively to **reaching beyond the Euro-Mediterranean circle of friends, partners and networks** in order to engage the people at large.

A.4 (a) Press Office

During the 2010 Annual Work Plan, the headquarters' **database of press contacts grew to 1676 journalists**, from the figure of 1443 in 2009. The majority of 'new contacts' were generated through the Mediterranean Journalist Award programme and most came from the Arab region. Press releases which are sent to the Foundation's network of journalists on a monthly basis (on average three times per month in 2010) principally concern institutional news relevant to partners across the 43 countries, for example the 'launch of the Anna Lindh Report' or the announcement of the 'Euro-Med Winners 2010'. At the same time, during the course of the year, the Foundation's communication team **shape and disseminate targeted press information in countries where a specific activity was taking place** or which was relevant to a specific country (such as the winning individuals of award programmes).

Press coverage is monitored at the headquarters on an ongoing basis, through the 'google alert' system and checking directly with media outlets. During 2010, coverage in printed and online newspapers reached over 500 articles, with an increase of around 73% in comparison to 2009. This increase is principally due to the communication dimension of the Anna Lindh Forum (which included a pre-event information campaign with media and the co-organisation of press events in Barcelona) and the Anna Lindh Report (which included pre-launch agreements on 'exclusive' coverage as well as targeted press activities related to national debates taking place around the region).

The quality of coverage has also increased, with news on the Anna Lindh Foundation featuring in a number of leading media, including: the Financial Times and the Guardian (UK), Le Monde (France), Asharq Al-Awsat (Pan-Arab), El Pais and La Vanguardia (Spain), the Jerusalem Post (Israel), Al-Quds News (Palestine), Masry Al-Youm (Egypt), La Repubblica (Italy) and Le Soir (Belgium).

In terms of television, coverage has increased by 60% in 2010, with twenty-four broadcast news reports and interviews in regional channels including Euronews, Al-Arabiya and TV5 Monde. The Foundation also signed during the year its first memorandums of understanding with television partners (TV5 Monde and Al Arabiya), which sets out a framework for joint media initiatives at the regional level, and represents a model of collaboration which can be applied to other media bodies at the national and international level.

The Press Office work in figures for the Annual Work Plan 2010 is set out as follows:

- **Over 500 articles** published in the press and online newspapers, representing an increase of **73%** in comparison to 2009
- **A 60% increase in television coverage**, with reports on stations including Euronews, Al-Arabiya, Nile TV and TV5 Monde
- The database of press and journalists increased to **1676 contacts**, from 1443 in 2009
- On average, **3 international press releases** are issued by the headquarters each month and **10 online news communications**
- **The 3 biggest ‘Anna Lindh’ press stories** of the year were the Forum, the Report and the Journalist Award
- **144 news items** on the Anna Lindh Forum including 6 Television broadcasts and 10 radio reports
- **Over 80 articles** published about the Anna Lindh Report between September and November 2010, including articles in the Financial Times, El Pais and La Repubblica
- **6 international press activities** co-organised in Barcelona, Brussels, Marrakesh, London

Building on the positive progress in the quality and quantity of coverage, **a major challenge the Foundation needs to address is how to have an impact on the public opinion at large through its press and media work.** This will require dedicating capacity and resources to supporting the development and publication of opinion-pieces and articles related to intercultural issues, as well as maximizing the findings and cross-cultural expertise of the Anna Lindh Report as source material for journalists. The Foundation already has at its disposal a network of leading opinion-makers and commentators who could be involved more actively in the communication work of the institution and its major activities. In addition, the Foundation must work more effectively with its Heads of Network to maximize media collaborations and coverage at the national level.

A.4 (b) Institutional Communication

During the 2010 Annual Work Plan, the Anna Lindh Foundation developed its institutional communication work through: effective communication planning and policy work; developing a news and information service; launching the institution’s new website portal; and publishing new promotional tools and resources.

A.4 (b.1) News Service

With the launch of the Anna Lindh Newsletter, the weekly media review, and an upgraded online news system, the Foundation is increasing its capacity to provide Networks and partners with a comprehensive information service.

The newsletter of the Foundation (‘Anna Lindh News’), which is disseminated from the headquarters on average each month, responds to previous recommendations of the Heads of National Network for increased coherence and efficiency in external information flow. Launched at the start of 2010 during the preparation phase of the Anna Lindh Forum, the newsletter information has been structured around: **news on upcoming events and activities; featured articles on large-scale projects and programmes; initiatives within the National Networks; information on new resources** and opportunities for civil society organisations.

Concerning the preparation of the newsletter, an **‘interdepartmental task-force’ was established within the Foundation’s headquarters**, coordinated by the communication team and involving representatives of the Executive Director’s Office, the Programme and Network Units; the task-force supporting a new working model within the headquarters and, in addition to its communicative output, has had a positive impact on the efficiency of information sharing within the organisation as a whole.

The newsletter is sent on a regular basis through **the Foundation’s contact database which contains over 5000 contacts** including Network members and partners. According to the Network Survey 2010, a vast majority of recipients find the newsletter useful for their work. In terms of which information receivers consider is most useful or could be developed further, the most popular preference (32%) was for more information about the agenda of upcoming events. The second preference (21%) was for content of the newsletter to include a space for ‘debate, analysis and opinions’. The latter result underlines **the important contribution that communication can play in facilitating the Foundation’s role as a reference for intercultural affairs in the Euro-Mediterranean region and a source of debate within and across the civil societies.**

With this approach in mind, the Foundation also **launched in 2010 a weekly media review which began its circulation at the level of the headquarters, Heads of National Network and Advisory Council members.** The Anna Lindh Review is published as an email bulletin with a series of links to online articles under the headings of: ‘EuroMed Agenda’ (including articles on the political, economic and social dimension of the Union for the Mediterranean); ‘Intercultural Affairs’ (including articles on cultural relations within and across societies of the region); ‘Reports and Publications’ (profiling relevant publications from the Anna Lindh Report’s online ‘Intercultural Library’ database).

The Foundation has also increased its capacity for external information work through collaborating closely with partners and existing resources. This is the case, for example, with the European Commission supported **‘Euro-Med Info Centre’ which regularly publishes the Foundation’s news stories (on average two every month)** and distributes to a network of over 3,000 subscribers.

Having established these new information tools and partnerships, **one of the important challenges for the next operational phase of the Foundation is how to increase the coherence of external information work** in terms of: the formats for dissemination; the scheduling and regularity of information flow; and the connection to the institution’s website. Indeed, the website will be central to the establishment of a news and information service, ensuring that all content (whether internal or external) is gathered in one place and then extracted through relevant tools.

A.4 (b.2) Website Portal

2010 marked a new phase in the Foundation’s website portal, with the transition to web 2.0 technologies, the introduction of new networking and interactive tools, and the creation of the entire site also in Arabic language.

The Website Portal (www.euromedalex.org) is the Anna Lindh Foundation’s primary tool for external communication, and investment in its latest stage of development represented a strategic priority in the second operational phase of the Foundation.

The new portal, which was launched on the occasion of the Anna Lindh Forum in Barcelona, took twelve months of design and development, based on a service contract signed with Consult and Design International (March 2009) and following a Call for Tender process. **The proposed areas of development were also shaped by previous consultations held with Network representatives and partners**, and the portal

is based around four main sections: 'About Us' (with background information on the Foundation and Euro-Mediterranean cooperation); 'Priority Fields of Action' (with information on the Foundation's main activities grouped thematically, including co-organised, granted projects and network initiatives); 'EuroMed Intercultural Trends' (the think-tank dimension of the website based on the the Anna Lindh Report work and offering access to analysis and debate on intercultural issues); and 'Resources and Support' (with tools and opportunities for civil society organisations).

The new phase of the website portal has also led to the development of **a range of networking and information management tools, including: the design and roll-out of the very first online system for the Call for Proposals programme; the introduction of an online survey system for National Network members; new online systems for event registration and award voting;** a content management system for Heads of Network; a shared online calendar edited by staff focal points at the Foundation's headquarters; and project management tools for both the co-organised and granted projects of the Foundation.

During this phase, **the Foundation's online media strategy has also integrated the use of social networking tools and websites.** This has included maximising the use of networking tools (Facebook, Twitter) for external information and mobilisation in the preparation phases of events, as well as the creating of specific event blogs; for the Anna Lindh Forum, a wordpress blog was designed and branded on the theme of 'A Common Mediterranean Future?', with a group of young bloggers from different parts of the Euro-Mediterranean region handed responsibility for stimulating the debate on issues ranging from identity to peace and coexistence.

Relevant statistical information and figures related the website portal (www.euroemdalex.org) include:

- **Over 9800** pages of content currently published in the online website portal
- Information is published in **English, French and Arabic** language
- The '**Partner Search**' database gives access to over 3800 civil society organisations and groups
- **The 'Intercultural Library'** has a database of over 500 publications and articles
- The highest amount of website visitors are from **France, Egypt, Italy, Germany and the United Kingdom**
- 1,158 individuals officially registered through **the online system of the Anna Lindh Forum**
- **The web-broadcast on the opening plenary debate of the Forum** was followed in over 30 countries
- Over 400 Network members involved in **the 2010 online voting process** for the EuroMed Dialogue Award

The key challenge for the next phase of website development will be **how to significantly support this transition from an effective corporate website and information provider to a space of debate and a reference tool for intercultural dialogue work in the region.** This transition must also ensure that the Foundation can provide services to the civil society at large, not necessarily limited to its own programmes and resources but acting as a 'website of websites' with access to all the relevant information, analysis and tools for intercultural action and debate. In this way, the portal can establish itself as the leading website for the social and human dimension of the Euro-Mediterranean Partnership.

A.4 (b.3) Promotional Material

The latest edition of the Anna Lindh Foundation brochure, and the publication work related to the preparation of the first 'Report on Intercultural Trends' edition, were opportunities to consolidate and advance the visual identity of the institution as a whole.

At the basis of the Anna Lindh Foundation's promotional work is its visual identity. The new brochure of the Foundation, which was launched on the opening day of the Forum 2010, **developed and upgraded the institutional brand, with a particular focus on 'modernising' the identity**. The process also aimed to move beyond the use of standard images (people interacting at meetings, locations around the region) and include a number of abstract designs as well as branded images. This graphical development formed the guideline for the design of the first edition of the Anna Lindh Report on Intercultural Trends. The Report cover draws on the same colours and fonts as the brochure, as well as the same graphical style for the 'tree image', and work on the inner pages has created a template for future publications.

Most importantly, **the design and development work carried out in 2010 has led to the consolidation of a first 'brand and language manual' for the Anna Lindh Foundation**, a document which sets out clear guidelines on the correct use of the corporate image in terms of logo, graphical presentation, type fonts, adaptation to products, and language policy.

During 2010, the Foundation also supported branding development around specific projects, such as the visual identity work related to the Anna Lindh Forum (with 'the flower' insignia), the 'Farah El Bahr' Cultural Festival (with its 'mermaid' symbol), and the Euro-Med Dialogue Award (with an emblem developed in line with the edition's thematic focus on sustainable development). 2010 was also an active year in terms of co-organised events in the main fields of action and the region-wide programme of national debates connected to the Anna Lindh Report. In anticipation of these activities, **the headquarters prepared a range of promotional tools, from banner stands to information folders and press kits, aimed at ensuring an appropriate level of visibility** for the Foundation during the events.

One of the major challenges that the Foundation continues to face in its promotional work, as it has since the beginning of its mandate, is related to dissemination at the local and national level. Firstly, coordinating the production and dissemination of products and materials from the headquarters in Alexandria to locations in the 43 Euro-Mediterranean countries is consuming in terms of finance, time and human resources. Secondly, there is **the issue of language, with products printed centrally arguably having a limited impact in those countries where the national language is not English, French or Arabic**.

In this regard, when there is a strong case for producing a physical product, as opposed to using only online means, **it will be important to assess how products could be designed in a way to be adapted to the local context**. This would be the case if promotional campaigns were to be built around initiatives such as the next Anna Lindh Forum or Report on Intercultural Trends, where resources could be made available to produce certain information or merchandising products at the national level which have been adapted from the central brand. What is clear is that having effectively consolidated the institutional brand and key messages, there must be an investment in adapting them to the local context.

A.4 (c) Quality Control. Development of Guidelines.

The Foundation's approach to communication is to ensure that it is put at the heart of the institution and at the start of the programming process, with the main aim of fostering a culture of communication across the organisation as a whole. In this regard, the AWP-2010 saw the development and consolidation of the Foundation's internal communication policy; the publication of the Foundation's first comprehensive brand manual; and the launch of new internal tools to support information flow, programming and external communication.

A.4 (c.1) Communication Policy

During the AWP-2010, the Foundation developed and refined its policy related to the integration of communication planning in the internal programming cycle of activities. In effect, every activity organised by

the Foundation's headquarters, whether directly or through co-organisation with partners, requires a communication plan to be signed off at the start of the project process. While each plan is adapted to the relevant aims and scope of the activity, it typically covers the strategy for press engagement and the optimum use of available information tools, with each project requiring a dedicated budget for specific communication activities.

Following the piloting in 2009 of 'Common Purpose, Common Ground', the Anna Lindh Regional Communication Training Seminar for leaders of the long-term projects granted through the Call for Proposals programme, the Foundation's headquarters followed up in 2010 with the implementation of communication plans and support services to project leaders. One of the important outcomes of the seminar was the positive impact on the Foundation's visibility through the follow-up co-organisation of press events and communication activities in the framework of the individual plans. The recommendations of participants taking part in the regional seminar also had a direct impact on the Anna Lindh Foundation's Call for Proposals programme, and its latest round of Calls which were launched in August 2010. Through the introduction of a specific section in the CFP guidelines and application form related to communication strategy, activities and tools, the Foundation has effectively initiated a process of building communication into the programming process of applicants for grant support, with the main aim of raising the visibility of activities.

A.4 (c.2) The Brand Manual

The Anna Lindh Foundation's headquarters presented during the Annual Work Plan 2010 a comprehensive set of communication guidelines to support communication work across the institution. The scope of the communication guidelines included both external information – including the institution's role in promoting the visibility of the Euro-Mediterranean cooperation framework – and internal communication including improving the flow and transparency of information across the organization, its Networks and partnerships.

The contents of the policy guidelines were set out as: Visual Identity; Corporate Presentation; Press Office; Newsletter; Project Visibility; Website Portal; Translation; Quality Control. In the context of this work, the Foundation published online a brand manual, with the aim of ensuring the 'Anna Lindh brand' is communicated in an effective and coherent way to partners, civil society organisations and the public at large in the Euro-Mediterranean region. In this regard, the document 'Anna Lindh Brand Manual' presents a set of guidelines on graphical elements – logotypes, formats and colours, all forms of visual communication – which form a central part of the institutional identity. Much of the detail in the guidelines are for graphic designers and printers to support them through the whole Anna Lindh image before starting any new product developments. At the same time, the guidelines encompass the adaptation of the Foundation's visual identity to national contexts, and the approach to project and event branding.

A.4 (c.3) Project Management Tools

One of the aims of the online project cycle management tool, implemented in 2010 in the scope of the contracted website development work, is to increase the Foundation's capacity for the sharing of information and at standardising development processes for the projects of the Anna Lindh Foundation Headquarters. This online system commences from the concept note stage, where an initial project idea is submitted by the focal point, to the technical specifications of the project are developed, and it receives the final approvals, the project enters an online space, managed by the project focal point, composed by a public area, where information about the project, multimedia materials and public documents are published, and a private space, where internal documents such as reports, evaluations, participants lists are uploaded, for the general projects archive of the Foundation. In terms of communication, the system will have a positive impact on the flow and transparency of information within the Foundation's headquarters, and the availability of information for the purposes of external communication. This model can also be adapted to the Networks and partners with the aim of supporting information flow and maximizing the visibility of activities and events taking place across the 43 National Civil Society Networks of the Foundation.

A.5 Visibility Actions

A.5 (a) Image-Making Initiatives: Awards and Prizes

A.5 (a.1) Euro-Med Award for Dialogue between Cultures 2009 Edition

Background:

The Anna Lindh Foundation and Fondazione Mediterraneo established the Euro-Mediterranean Award for the Dialogue Between Cultures, following the decision of the Heads of National Network taken at the Meeting of Heads of National Networks held in Barcelona, on 27 November 2005. The Award is dedicated to a specific theme each year, which will be chosen in accordance with the Barcelona Declaration principles and the mission of the Foundation.

The Award was first launched in 2006 with an annual theme decided by the Presidency of the Jury of the Award during their annual meeting at the Heads of Network meeting. Candidates for the Award can be proposed either as an **individual** or as an **organization**, and must bear nationality of one of the 43 member countries of the Euro-Med Partnership, or of its observer countries (Libya and Sudan).

The following bodies will be in charge of all arrangements of the Award: the ALF Secretariat, the Presidency of the Jury, the Heads of Anna Lindh Foundation National Networks, and the members of the network in the 43 countries.

In 2009, the Presidency of the Jury chose the theme of Dialogue for Peace and Coexistence. This theme was chosen in line with the Anna Lindh Foundation Regional Initiative Restore Trust Rebuild Bridges.

The 2009 members of the Presidency of the Jury include: Anna Lindh Foundation Executive Director, Fondazione Mediterraneo President, Heads of Networks of Croatia, Czech Republic, Portugal, Sweden (European countries) Egypt, Morocco and Turkey (Med. partner countries)

The **Winner of the IV Edition** of the Euro-Med Award 2009 is **Combatants for Peace (Palestine/Israel)**. Founded in 2005, Combatants for Peace is a civil movement jointly established by former Palestinian militants and ex-Israeli soldiers who decided to put down their weapons and promote a peaceful and right solution to the conflict through dialogue and non-violent means.

Results:

- Publication: a brochure was produced about the Winner and the 4 runners-up.
- Visibility :a press release was made announcing the winner of the Award + production of a brochure about the winner + 4 runners-up

Impact and outcome:

Implication in Programme Activities. The Awarding Ceremony for the Winner was organised on 21 September on the occasion of the International Day for Peace and in the framework of the Restore Trust Outcomes Forum. The Ceremony was attended by a number of distinguished guests including H.E. Minister **Lakhdar Brahimi**, Former UN Peace Envoy and Former Minister of Foreign Affairs in Algeria, Mr. Andre Azoulay, President of the Anna Lindh Foundation, more than 30 media practitioners from twenty-five Euro-Med countries, representatives from the Swedish government.

For the first time, ALF organises a tour for the Winner of the Euro-Med Award involving a number of National Networks (France, Slovak Rep., Czech Rep., Italy, etc.) which increased the visibility of the Award, Winner and ALF in general.

Also for the first time, the ALF organises a meeting of ex-combatants “**1st International Peace Workshop: Dialogue through Non-Violence**” - *From Confrontation to Reconciliation in the Euro-Mediterranean Region* (14-18 Oct., Naples).

The Winner of the Award was invited to the Anna Lindh Forum 2010 in Barcelona and organised a session about the role of women in the non-violent struggle for peace on the occasion of the International Women's Day. Following the Anna Lindh Forum, at the IEMed, Gitit Bar-El, from Israel, and Maha Staiti, from Palestine, have explained the efforts of Combatants for Peace to achieve a peaceful solution in the Middle East.

Implication in Network Activities. The Winner took part in a number of Network activities in the framework of the Network Strategic Development Scheme.

In Spain (4-9 March 2010): Two representatives from Combatants for Peace (1 Israeli + 1 Palestinian) were invited to the Anna Lindh Forum 2010 in Barcelona.

In France (25-26 March 2010): two representatives (1 Israeli + 1 Palestinian) took part at the meeting of the French Network.

In Finland (8 April 2010): The Finnish HoN organised the international colloquium called *The War in Gaza 2009 and Peace Research* in Helsinki.

In Czech Republic (25-28 April 2010): the HoN organised a tour for two representatives of Combatants for Peace (1 Israeli + 1 Palestinian) including meeting at the MFA, closing ceremony of the photo exhibition “Help for cultural heritage of Iraq” at UN Center.

In Slovakia (29 April – 1 May 2010): the HoN organised a seminar called *People in Dialogue* on 29 April 2009 with the participation of two representatives of Combatants for Peace (1 Israeli + 1 Palestinian), members of the Austrian, Czech, Polish, Slovak and Hungarian Networks, diplomats and public audience.

In Italy (15-17 October 2010): The Italian HoN and Award partner, Fondazione Mediterraneo hosted the seminar called *Dialogue through Non-violence*. The former ex-combatants from Israel, Palestine, Ireland, UK, Cyprus, Italy and the Balkans gathered at the Naples Seminar to build an international platform to work together on dialogue, reconciliation and peace.

A.5 (a.2) The Anna Lindh Mediterranean Journalist Award 2009-2010

Background

Journalists today are facing the challenge of reporting on the rapid transformation taking place across our region from once mainly homogenous societies to vibrant multi-cultural and multi-religious communities. Within this context that the Anna Lindh Mediterranean Journalist Award was launched in 2006 by the Anna Lindh Foundation to promote and recognize the positive role played by journalists in reporting on issues of cultural diversity and providing balanced and informed coverage beyond the headline of “clash” of civilizations. The award, which is bestowed by a jury chaired by renowned writer Edgar Morin and composed

of international media experts, recognises journalistic works on intercultural issues between and within Euro-Mediterranean societies, ranging from minorities and migration to religion and cultural traditions.

For the 2010 Edition, the main categories were:

1) Award for printed press; 2) Award for Online Media; 3) Award for Audio-Visual; 4) Special Award for Cultural Heritage.

Results

Selection of the best journalistic works that tackle issues related to Cultural Dialogue and Diversity in the Euro-Med Region. A joint press release was launched in April 2010 together with the main partners. Information was uploaded on the Anna Lindh Foundation's and COPEAM website. An Email alert was sent at regular intervals before the deadline to the Foundation's, COPEAM, UN Alliance and European Commissions' media contacts. 167 journalists participated in the launch of the award, 12 pre-finalists were selected for each of the 5 categories of the award and 5 winners were selected, but the Audio-Visual Category was shared between 2 journalists (each one receiving 2500 Euros).

Impact and outcome:

A huge number of contributions was made in this year edition of the Award, with approximately 160 journalists who submitted their journalistic works from the majority of the Euro-Med countries. Foundation's concluded partnerships with Al-Arabiya Channel and Euronews Channel were improved.

The Foundation appointed the renowned French Philosopher Edgar Morin as Head of the Jury for 2010 in order to ensure the selection of the best journalist works produced in the region on the theme cultural dialogue and diversity.

A.5 (a.3) the Sea of Words Award 2010

The Anna Lindh Foundation and the European Institute of the Mediterranean launched in August 2010 the third edition of their annual short story contest "A Sea of Words", dedicated to young writers from the 43 countries of the Union for the Mediterranean. Taking place in the framework of the European Year for Combating Poverty and Social Exclusion, the "Sea of Words" competition selected the best 20 short stories whose content is related to the creation and/or consolidation of dynamics aiming to reinforce inclusion, social conflicts resolution and respect of social justice and equality principles. Submitted stories focussed on personal and social progress and the effort for the construction of more just, egalitarian and inclusive societies, with the objective of showing the different sensibilities and realities experienced in the Euro-Mediterranean region from the point of view of the young people who live there.

The 20 young writers awarded will be invited to a awarding ceremony taking place in Barcelona in December 2010. In addition, the winners will have the opportunity to participate in a literary creation forum and in other cultural visits and events.

A.5 (b) Image-making initiatives: Cultural Activities:

Topics or Activities Covered:

A.5 (b.1) Alexandria Cultural Initiatives:

Considering the importance of working in the local context and taking into account the diversity of popular culture in Egypt, the ALF will work on the promotion of cultural activities in Alexandria. In order to raise the visibility of the Anna Lindh Foundation within the local civil society of the city where the Foundation's international headquarter is located, a permanent platform for intercultural exchange will be established.

A.5 (b.1.1) Alexandria Heritage Days: Photo Competition “Shouf We Dawar” and “Café Melody”

The Alexandria Heritage Days main objectives, to raise the awareness of the Alexandria Cosmopolitan Heritage through 5 days of cultural events all around Alexandria, and to attract the audience to new places in Alexandria (Historic and Modern), also to attract a new Target group (from old cafes, old districts and mix old with new generation).

“Shouf we Dawar” Photo Competition and Exhibition is for the Egyptian public under the theme “Cultural Heritage”. The main objectives of the competition is to mobilize the encourage the participation of Alexandrians artists (amateurs) and to raise the awareness of arts in new places (old cafes around Alexandria)

“Café Melody” is a memory, a recollection of the past through the words and the experience of Egyptian Alexandrians authors. It is a meeting and an experience to put into relief the subject and the city of Alexandria. The main aim of the Alexandria Melody Activity is to revive the Old Alexandria Heritage in old Cafes around Alexandria.

Results:

- A call for participation addressing open public, within all age ranges to participate, and receiving more than 120 photos for selection.
- 22 best photos have been selected by a jury committee, organizing very successful exhibitions. The first exhibition held at one of the very old and popular traditional cafe in Alexandria, exposed to ordinary public that have never been exposed to such activities/ arts in general.
- Motivation and recognition of the winners. Cash prizes have been offered to the first 3 winners and certificate of honour to the rest.
- The exhibition then moved to Farah El Bahr Festival, to be exhibited on the walls of the citadel exposed to all the public attended the festival during 2 days.
- The cafe Melody, a successful experience of attracting more than 500 Audience during 5 days, ordinary public visiting old traditional cafe in Alexandria. The Authors' debates were very interesting and a series of cafe melody will be repeated each year to be implemented by the partners.

A.5 (b.1.2) Hip Hop Connection Concert

In collaboration with the European Commission, the Goethe Institute of Alexandria and the French Cultural Center of Alexandria (along with other partners). A hip hop concert took place at the Villa Antoniadis gardens in Alexandria, and played the hip hop music gathering bands from Egypt, Turkey, France and Germany.

Results:

- 23 hip-hop artists convened in Egypt taking part in the project, performed each in 2 performances, and all in another 2 performances.
- More than 1000 Audience attended the concert.
- A final performance held in Cairo (Sawy Cultural wheel) the day after the performance in Alexandria, where more than 2000 attended.
- 5000 CDs recording the Live performances have been produced by Goethe institute, and distributed (visibility of ALF logo)

A.5 (b.1.3) Farah El Bahr Festival

Building on the successful implementation of the Anna Lindh Festival “**Farah El-Bahr**” 2009 which presented a variety of mostly Egyptian productions, the edition in 2010 will enlarge the scope in inviting artists and craft people from all 43 ALF countries and work in partnerships with Euro-Med organisations and institutions.

An collaboration with the Bibliotheca Alexandrina and the ALF Head of Network in Egypt, the Anna Lindh Foundation organized the two-day "Farah Al Bahr" festival from 4 to 5 November 2010) at the Qaitbey citadel in Alexandria, Egypt.

The overarching objective of the festival was to bring people together from across Alexandria to celebrate cultural diversity and raise awareness of opportunities for Mediterranean cooperation promoted by the Anna Lindh Foundation and its regional and international partners. It was built on the involvement of locally based cultural organizations and members of the ALF Egyptian national network, youth leaders, voluntary groups, different international communities of Alexandria, Consulates and Diplomatic missions based in Alexandria. It drew on a range of cultural approaches, from sharing food and cuisine to music and audio-visual productions.

This time with contributions by artists from the Euro-Med region. The programme included dance and theatre performances, concerts, exhibitions, film screenings, storytelling, caricature, calligraphy and the presentation of handicrafts. Besides that, a number of special activities was dedicated to children including workshops for origami, kite flying, drawing etc. In addition, cultural organizations and institutions had the opportunity to present their projects, exchange good practices and develop further cooperation in the field of culture. Food and drinks were available and efforts will be made to attract especially families..

Results:

- More than 5000 Audience participated during both days, with a wide public from Alexandria and Abroad.
- Very successful interactive workshops organised during the festival and gathered a lot of families and their children.
- EuroMed performances from Spain, Belgium and Egypt.
- Exhibitions and debates took place during the festival 2 days.
- Exhibition area with booths for ALF national network members, cooking master classes, demonstrations and booths for local craftsmen, etc.
- Event was widely covered in the Egyptian press and a press conference is organized.
- A production of a video “film clip” about the festival.
- A two-day festival was organised in Alexandria, Egypt featuring cultural performances, an More than 5000 people attended the festival, including members of the Egyptian civil society and representatives of EU diplomatic missions and the EC Delegation.

A.5 (c) Labeling

Target or Activities Covered:

A.5 (c.1) Prix France Musique:

In the framework of its collaboration with the Latinissimo Dock des Suds, the organisers of the babel med music: World Music Forum, France Musique awards the Prix France Musique des Musiques du Monde to an artist or group of its choice from among those selected to perform at the babel med music. The prize includes the promotion of the artist or group on the airwaves of France Musique, in particular through the programme “Couleurs du Monde”, a recording of an album to be distributed through Harmonia Mundi.

In 2008, the Prix France Musique was awarded to En Chordais from Greece. The En Chordais Ensemble is a workshop of sounds of the Eastern Mediterranean and neighbouring countries based in Thessaloniki. Combining research with the performance of live music, En Chordais has performed innumerable times in popular festivals in many cities of Greece, the neighbouring Balkans and the rest of Europe, as well as in the Near East.

The Foundation supported the France Musique in producing the CD and guaranteed the visibility of its logo the CD cover.

Results:

- Increase in the number of listeners exposed to and knowledgeable about the Euro-Med musical traditions presented in the music of En Chordais.
- To recognise and promote a World Music Artist or Group among those selected to perform at babel med music, based on artistic quality.
- To support the talent of a Euro-Mediterranean artist or group whose music promotes dialogue between cultures in the region.

A.5 (d) Participation in Events

A.5 (d.1) The ALF President main interventions:

- *Journalist Prize - Award Ceremony, Monte Carlo, Monaco (5th November, 2009)*
- *EC-ALF Regional meeting: ‘Media Freedom’ and the contribution of media to combating discrimination with the across societies, Marrakech (8-9th of February, 2010)*
- *Anna Lindh Forum, 27th ALF Board of Governors Meeting 4th Advisory Council Meeting, Launching Ceremony of the Union for the Mediterranean Secretariat Barcelona, (4th-7th, March, 2010)*
- *EC-ALF Regional meeting: ‘Media Freedom’; The Mediterranean Audiovisual Stake, Paris, (8th-11th, April)*
- *Paris Forum: Europe, the United States and the Mediterranean, Paris (9th-10th of April)*
- *3rd Forum of the UN Alliance of the Civilizations, (27th to 29th of May), Rio de Janeiro*
- *Ceremony bestowing the Peace prize of the Fondazione Mediterraneo to André Azoulay*
- *Seminar- femmes de défis – Fundacion Tres Culturas Seville, (29th-30th of June)*
- *Meeting of the Strategic Committee of the Cultural Council of the Union for Mediterranean/Conseil Culturel de l’Union pour la Méditerranée, Paris (7th of July)*
- *Official presentation – launch of the Anna Lindh Report, (September 15th, 2010) organized in Brussels*
- *Meeting of the General Directors in charge of External Cultural Relations of the EU; Conference and*

meeting with the head of the Belgian network, Brussels (21st to 24th of September)

- *1st National Presentation of the Anna Lindh Report in the Southern shore of the UFM, Rabat (8 October, 2010)*
- *Anna Lindh Journalist Award Jury Meeting and Ceremony, Monaco (14th October, 2010)*

A.5 (d.2) The Executive Director main interventions

- *Meeting with Slovenian Prime Minister 2009, Cairo (15 December 2009)*
- *The First Preparatory Meeting for the Euro-Mediterranean Conference for the Alliance of Civilizations, Alexandria (15-16 January 2010)*
- *Inaugural Meeting of ARLEM, Barcelona (21 January 2010)*
- *General Assembly of Arco Latino, Barcelona (25 February 2010)*
- *International Conference: “Social Diplomacy in Transmediterranean Relations” – Netherlands (10 – 12 March 2010)*
- *Media and Dialogue in the Mediterranean, Seville (7-8 April 2010)*
- *2010 EuroMed Civil Forum: Equality: A common Issue to EuroMed societies, Alicante (14 May 2010)*
- *The 3rd Scientific Conference of the Mediterranean GID-Parmenides, Alexandria (22 to 24 June 2010)*
- *Union for the Mediterranean Rectors Conference, Barcelona (29 June 2010)*
- *First Mediterranean Citizens’ Assembly, Valencia (2-4 July 2010)*
- *World Congress for Middle Eastern Studies (WOCMES), Barcelona (21 July 2010)*
- *Festa Democratica, Genova (27 August 2010)*
- *Croatia and Union for the Mediterranean Roundtable, Dubrovnik (18 October 2010)*
- *Goethe Institute Conference: Union for the Mediterranean, Barcelona (8 November 2010)*
- *7th International Conference and the 8th General Assembly of Peace, Barcelona (22 & 23 November 2010).*

A.6 Call for Proposals

A.6 (a) Short Term CFP- ST1

Under this call for proposal, applications addressing one or more of the following Overall Objectives were of interest to the Anna Lindh Foundation:

- Improving Perceptions: Improvement of mutual perceptions between cultures and communities of the region through intellectual forums, educational programmes, news and information, cultural productions, religious circles, civic initiatives, etc.
- Enhancing Mobility: Promotion of mobility of cultural operators and artists, and civil society actors and youngsters.
- Rewarding Coexistence: Development of actions which constitute models for building coexistence in difficult contexts, where diverse cultural, ethnical or religious communities face each other.

Proposals contributing to the following Specific Objectives were assessed with special consideration to:

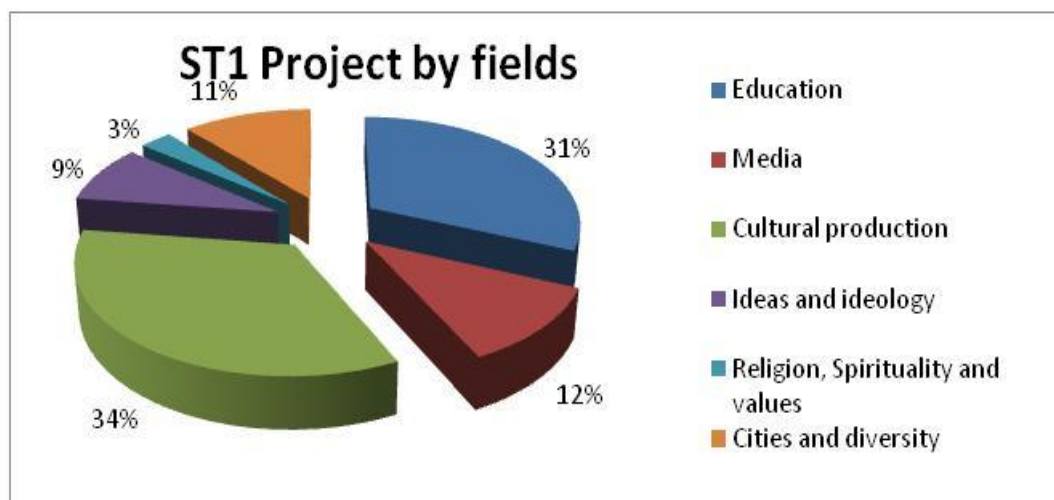
- Filling the gap which exists among European and the Southern Mediterranean countries in terms of mutual knowledge,
- Multiplying cooperation and meeting opportunities between European and the Southern Mediterranean countries,
- Restoring trust, facilitating reconciliation processes and supporting efforts of coexistence in the Euro-Mediterranean region

The call was launched by the Foundation under the publication ref. no. ALF/CFP/2009/ST1 on 28 February 2009 with the deadline for submitting proposals to be received at ALF secretariat on 30 April 2009.

The overall indicative amount allocated for funding projects in the framework of this call was EUR 600,000 with a minimum amount of EUR 10,000 and a maximum amount of EUR 20,000 for any awarded grant provided that ALF contribution does not exceed 75% of the total eligible costs of the action

This call targeted youth, women and migrants and was supporting only multilateral projects built upon a 1+1 partnership.

- The total number of applications received in the framework of this call was: (151) with the participation of (34) Euro-Mediterranean countries.
- Total number of administratively compliant and eligible applications: (125) The number of unsuccessful applications according to the technical evaluation was (65)
- The number of applications recommended for the reserve list was (25)
- The number of applications selected was (35) and according to the global amount committed for funding projects in the framework of this call, the geographic coverage, the number and names of organizations involved and the titles of the awarded projects



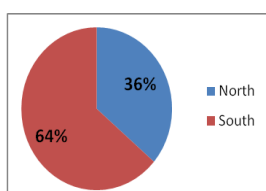
Short-term granted projects 2009/2011 (ALF/ CFP/ 2009/ ST1)

- 151 applications, 35 projects granted
- 32 projects were accomplished by September 2010:
 - 4 projects cancelled/ terminated
 - 12 projects closed and the final payment released by the 31st of October 2010
 - 19 projects under final assessment (all remaining payments to be processed by end of March 2011)

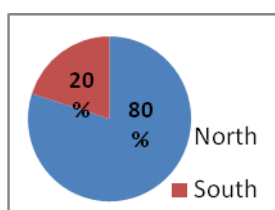
Number of the granted project per field was as follow:

- Education and Youth (11)
- Media (4)
- Cultural Production (12)
- Ideas and Ideologies (3)
- Religion, Spirituality and Values (1)
- Cities and Diversity (4)

¹ (For more details see annex 2)

Project Leaders per country (35 organisations/ 21 countries)

Algeria	Bulgaria	Egypt (2)	Greece	Latvia	Palestine	Slovak Republic
Austria	Croatia	France (4)	Israel (2)	Luxembourg	Poland (3)	Turkey
Belgium	Cyprus	Germany (2)	Italy (3)	Netherlands (2)	Portugal	United Kingdom (4)

Partner organisations per country (91 organisations/ 24 countries)

Algeria (4)	France (4)	Israel (1)	Lithuania (2)	Netherlands (2)	Syria (1)
Austria (1)	Germany (3)	Italy (5)	Luxembourg (5)	Palestine (19)	Tunisia (2)-
Belgium (2)	Greece (1)	Jordan (7)	Malta (1)	Romania (1)	Turkey (8)
Egypt (7)	Hungary (1)	Lebanon (3)	Morocco (6)	Spain (3)	UK (2)

Status of short term granted Projects 2009-2010

	Country of NN registration	Name of the Leader Organisation	Title	Field	Partners/ Organizations
CANCELLED/ terminated					
1	Egypt	Eskenderella for cultures and arts	Dialogue Point	Cultural Production Cities and Diversity	1) Il Qlugh, Malta
2	Israel	Arab Jewish Community Center	The Sea Beyond the Wall	Cultural Production Cities and Diversity	1) MJC de Ris Orangis, France
3	Italy	Opportunities Aid Foundation	The Rights Perspective	Religion, Spirituality and Values	1) NASR EDUCATIONAL CULTURE ORGANIZATION, Egypt 2) Globalios Idejos, Lithuania 3) Yenimahalle Directorate of National Education,

	Country of NN registration	Name of the Leader Organisation	Title	Field	Partners/ Organizations
					Turkey
4	United Kingdom	Meedan Inc.	EuroMed Blogging Awards	Media	1) Arab-International Media Forum (AIM)
PAID by 31.10.2020					
1	Croatia	Ecumenical Women's Initiative (EWI)	Women's Pathways to Peace – Regional Conference	Religion, Spirituality and Values	1) Wi'am Palestinian Conflict Resolution Center, Palestine
2	France	Villes des Musiques du Monde	Projet de coopération avec le centre Karagöz : création musicale MERIBA	Cultural Production	1) Turna Kültür Sanat, Turkey
3	Germany	Bildungswerk anderes lernen e.V. – Heinrich-Böll-Stiftung Schleswig-Holstein / "radius of art"	Cultural Partnerships: Youths create Intercultural Perspectives for Palestine	Cultural Production Education and Youth	1) Open Studio, Palestine 2) Departement of Culture and Further Education, City of Kiel, Germany 3) Barenboim Said Foundation, Spain 4) Opera House Kiel, Youth Choir, Germany 5) KinderKulturKarawane 2009, Büro für Kultur- und Medienprojekte, Germany 6) Freedom Theatre Jenin, Palestine
4	Greece	Athens Network of Collaborating Experts	“2nd Generation Immigrants: Citizens without rights” Festival	Cities Diversity and	1) Baraka Social Cultural Association, Romania 2) Nexes Interculturals per Joves de Europa, Spain 3) Xena, centro scambi e dinamiche interculturali, Italy 4) Hangar Art Association, Turkey 5) Egyptian Future Youth Foundation, Egypt 6) Humanitarian Opportunities for Peace and Education (Project Hope), Palestine 7) The Orient Center for Studies and Cultural

	Country of NN registration	Name of the Leader Organisation	Title	Field	Partners/ Organizations
					Dialogue - OCSCD-NGO, Jordan
5	Israel	New Israel Fund Israel—SHATIL	BUILDING A UNITED NEGEV YOUTH LEADERSHIP FORUM	Education and Youth	1) New Israel Fund for Equality and Social Justice, UK
6	Italy	Associazione Culturale Link	JAM: Jeunesse Artistique de la Méditerranée - L'Art Comme Moyen Pour la Paix	Education and Youth Cultural Production	1) Inter Europa Rioja, Spain 2) Chantiers Sociaux Marocains, Morocco 3) Youth Spirit Center, Jordan 4) CEUPA, Turkey 5) Association pour le Développement des Échanges Sans Frontières, Algeria
7	Latvia	Vidzeme University of Applied Sciences	Baltic International Summer School: Intercultural Encounters in Eastern Europe and Mediterranean Area	Education and Youth	1) CLUB UNESCO ALECSO BARDO TUNISIA, Tunisia 2) Oyoun Masr Association For Cultural and Social Development, Egypt 3) Klaipėdos verslo kolegija, Lithuania
8	Palestine	Civitas Institute	Brothers in arms. Overcoming violence impact of the civil war	Ideas Ideology and Cities and Diversity	1) Ideaz. Institut für interkulturelle und vergleichende Forschung (Ideaz. Institute for intercultural and comparative research), Austria
9	Poland	AKADEMIA MUZYCZNA W KRAKOWIE (Academy of Music in Krakow)	Musical Coexistence - Tradition meets	Cultural Production	1) THE HIGH INSTITUTE OF MUSIC, Syria 2) Liszt Ferenc Academy of Music - State University,

	Country of NN registration	Name of the Leader Organisation	Title	Field	Partners/ Organizations
			Contemporary		Hungary
10	Slovak Republic	People in Peril Association	Art for intercultural dialogue	Education and Youth Cultural Production	1) WIAM –The Palestinian Conflict Resolution Centre, Palestine
11	Turkey	BABIL, SOCIETY CULTURE AND ARTS ASSOCIATION	Overcoming Prejudices and Restoring Trust in Rum Minority	Media Cities and Diversity	1) Cyclope Production, Greece
12	United Kingdom	Engaged Events (UK) Ltd	Palestine Festival of Literature (PALFEST) 2010	Cultural Production	1) Yabous Productions, Palestine
TO BE PAID after 01.11.2010					
1	Algeria	Association Etoile Culturelle d'Akbou	Travail autour de la communication non violente et de l'interculturalité	Education and Youth	1) CISP Comitato Internazionale per lo Sviluppo dei Popoli, Italy 2) AFAK, Algeria 3) Universite de Paix, Belgium
2	Austria	A.MUS.E	Sounding Jerusalem	Cultural Production	1) PFF – Peace and Freedom Youth Forum, Palestine
3	Belgium	Koninklijke Vlaamse Schouwburg (KVS)	PASS 2009	Cultural Production	1) A.M. Qattan Foundation, Palestine 2) Les Ballets C de la B, Belgium
4	Bulgaria	AHA MOMENTS, Centre of Intercutlural Learning, Education and Research	Developing Collaboratively a Training Course to Enhance the Intercultural Capacity of Youth Workers and Educators	Education and Youth	1) SIVIL TOPLUM VE KALKINME ENSTITÜSÜ DERNEGI Association of Civil Society and Development Institute, Turkey 2) Türkiye Avrupa Vakfı / Turkey Europe Foundation, Turkey 3) Al-Hayat Centre for Civil Society Development, Jordan 4) Jordan Youth Innovation Forum, Jordan 5) Development No Borders, Egypt 6) Centre for International

	Country of NN registration	Name of the Organisation	Leader	Title	Field	Partners/ Organizations
						Business Culture, Israel
5	Cyprus	University of Nicosia		Compass to Multi-Culturalism	Cultural Production	1) Al-Balqa Applied University/Princess Rahma University College/Social Work Department, Jordan
6	Egypt	Caritas Egypt		Effective communication for the people with special need	Education and Youth	2) Family and Friend's People with special needs, Jordan 3) Tunisian Union to help Mentel Disabled Persons - Jerba branch, Tunisia 4) El Zawrak- Bayt El Zawrak - El Fanar- El Matn- Lebanon 5) Asmae, Association Soeur Emmanuelle organisation, France
7	France	Association Frontières	Clowns sans	Jisr al-ibtisamat bin Firansa wa Misr (Un pont de sourires entre la France et l'Egypte)	Cultural Production	1) Al-Nahda Association for Scientific and Cultural Renaissance - al-Khayal al-Shaabi Theatre Company, Egypt
8	France	Association P.O.C Ouverte Consolat"	"Portes	Mare Nostrum, les aventures de Juha	Education and Youth Cultural Production	1) Association AIMC (Associazione Italiana Maestri cattolici), section de Giarre (CT, I), Italy 2) Association «Le Petit Lecteur », Algeria 3) Association TIUOIZI pour la Culture, l'art et le sport, Morocco 4) Collège VERSAILLES, France 5) Circolo didattico PIER ANTONIO COPPOLA, Italy 6) Collège BENCHEMEB, Algeria 7) Collège ALHANANE,

	Country of NN registration	Name of the Leader Organisation	Title	Field	Partners/ Organizations
					Morocco
9	France	Biladi Rolling Theatre	Théâtre en Méditerranée - Les Balkans	Ideas and Ideologies Cultural Production	1) Association Rideau d'Or des Arts dramatiques, Morocco
10	Germany	artscenico e.V.	Berber Panjur - Monologue in the dark	Cultural Production Cities and Diversity	1) AMBER festival, Turkey
11	Italy	Organizzazione di Volontariato "il Germoglio" - Volunteers Organization "Il Germoglio"	Point of views' Ambassadors	Education and Youth	1) Hand in Hand Center for Jewish Arab Education in Israel, Israel 2) COM NUOVI TEMPI, Italy
12	Luxembourg	Comité pour une Paix Juste au Proche-Orient	« Israël - Palestine : quelles voix, quelles voies pour renouer le dialogue? » - Un cycle de conférences et une expo-photos	Education and Youth Cities and Diversity	1) Centre culturel de rencontre Abbaye de Neumünster (CCRN), Luxembourg 2) Les Amis du Monde diplomatique, Luxembourg 3) Institut Pierre Werner, Luxembourg 4) Lycée Technique des Arts et Métiers (LTAM), Luxembourg 6) Al Rowwad Cultural and Theatre Training Centre for Children, Palestine 7) Ligue internationale contre le racisme et l'antisémitisme, Luxembourg 8) Palestinian Medical Relief Society (PMRS), Palestine
13	Netherlands	Foundation La Vie sur Terre	The Al-Quds tour	Cultural Production	1) Sabreen for Artistic Development, Palestine

	Country of NN registration	Name of the Leader Organisation	Title	Field	Partners/ Organizations
14	Netherlands	Goethe-Institute Amsterdam	Euro-Mediterranean Academy for Young Journalists Amsterdam 2009 (EMAJ 2009)	Media, Ideas and Ideology	1) Arab Women Media Center – AWMC, Jordan 2) Center for European Studies, Cairo University, Egypt 3) The Mediterranean Forum for Youth and Childhood (FOMEJE), Morocco 4) The Palestinian Centre For Media and Democratic Affairs, Palestine 5) EUNIC Netherlands (European National Institutions of Culture), Netherlands 6) SICA (Centre for International Cultural Activities), Netherlands
15	Poland	Stowarzyszenie Integracji Kultury	Fenix cities – art workshops and exhibitions in Warsaw and Beirut	Cultural Production Cities and Diversity	1) Zico House, Lebanon
16	Poland	Fundacja Together Polska	"LET'S FILM! - zoom through the culture glass"	Education and Youth Cultural Production	1) Spafford Children's Center, Palestine
17	Portugal	PédeXumbo - Associação para a Promoção de Música e Dança	A contemporary North-South approach to traditional dance	Cultural Production	1) Cie 11.ORG, Morocco 2) BABIL, SOCIETY CULTURE AND ARTS ASSOCIATION, Turkey
18	United Kingdom	Camden Abu Dis Friendship Association	Stories from our Mothers (Meetings of Palestinian and British women)	Cities Diversity and	1) Camden Abu Dis Society (Dar Assadaqa), Palestine
19	United Kingdom	Faculty of Arts & Social Sciences, Kingston University	Arab women in the creative sector	Ideas Ideology and	1) Cairo University, Egypt

Results and Challenges ST/1 projects

As results of the Short Term projects 2009, ALF succeeded to fund 32 projects out of 35.

All **projects had completed their activities by November, 2010**, 4 projects have been cancelled or terminated and 19 projects are under final assessment.

ALF managed to finalize and **closed 12 projects** in good manner, as final assessments have been completed and **12 final payments released**.

The beneficiaries of the CFP/ST1, which represent civil society organizations, were members of **ALF national network in 21 countries**. The organizations were positively implementing their projects with follow up by the ALF team, and the following tables show the name of the beneficiaries' organization nation network, title of the project, fields, and the name of the partners in the projects.

The results of the closed projects have been satisfactory, enhancing the **visibility of the mission of the Foundation** in the Euro-Mediterranean region. ALF team applied **new tools for regular follow up and evaluation allowing improved monitoring of the** quality and efficiency in managing the granted activities.

According to the final reports received from the beneficiaries, the projects demonstrate accuracy, reliability and quality of the main production and ending results. In all results and final products such as seminar, round table meetings, training, exhibition, book, musical concerts, theater production, photo exhibitions, festival, artistic and academic researches, etc, which add value to the main fields of ALF and its core strategies. Globally the projects could reach thousands of the ALF main target groups (Youth- Women- Migrants) in the North and South and in several occasions in small cities. This proves the outreach ability of the Foundation.

The short term projects resulted to be an excellent tool:

- to develop partnerships and actions in the priority fields of the Foundation
- to promote the **image of the ALF** and the **visibility of the ALF's** overall programme
- to **reach the civil society**, approach the Networks involved and listen to their needs

A.6 (b) Long Term CFP

The Overall Objective of the applications is dealing with major common challenges related to the six strategic fields identified by the Foundation, which go much beyond national and ideological boundaries. These common challenges must address Euro-Mediterranean concerns of social, economic and environmental nature through cultural actions and inter-cultural dialogue.

Proposals contributing to the following Specific Objectives will be assessed with special consideration:

- Establishing long-term platforms and actions where European and Southern Mediterranean social and cultural groups work together,
- Addressing issues of common interest in the Euro-Mediterranean Region, generating effective positive impact at the institutional and grass-root levels,

- Developing integrated approaches putting in relation issues of different nature and associating different stakeholders using inter-cultural methodologies,
- Combining operational components with analysis and/or research.
- The call was launched by the Foundation under publication ref. no. ALF/CFP/2009/LTP on 28 February 2009 with the deadline for submitting proposals to be received at ALF secretariat on 30 May 2009.
- The financial envelop announced for the purpose of this Call for Proposals Long-Term was EUR 1,500,000 for a maximum of 100.000 euros per project.

Following a recommendation of the Executive Director, the Evaluation Committee decided to grant projects from as much countries as possible, for reaching a largest geographical coverage and engaging a larger number of partners, particularly from the Southern countries.

The evaluation committee accepted finally 21 projects, granting most of them with less funds than the requested to respect the envelop fixed.

The (21) applications were selected according to the following objectives:

1. fulfilling the general and specific objectives of Call For Proposals;
2. ensuring a proper geographical coverage in the Euro-Mediterranean region; and
3. ensuring a wide coverage of the specific themes specified in the guidelines in the call.

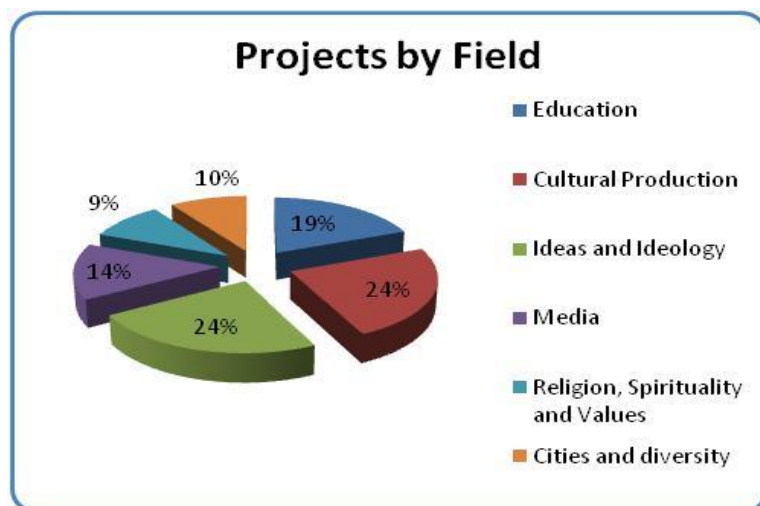
As a result, the overall amount allocated for funding projects in the framework of this call is EUR 1,700,000 with a minimum amount of EUR 50,000 and a maximum amount of EUR 100,000 for any awarded grant provided that ALF contribution does not exceed 65% of the total eligible costs of the action.

- This call targeted youth, women and migrants and was supported only multilateral projects built upon a 2+2 partnership.
- The total number of applications received in the framework of this call is: (242)
- Total number of administratively compliant and eligible applications: (179)
- The number of unsuccessful applications according to the technical evaluation is (147)
- The number of applications recommended for the reserve list is (11)
- The number of applications selected is (21) and according to the global amount committed for funding programmes in the framework of this call, the geographic coverage, the number and names of organizations involved and the titles of the awarded projects.

Long-Term granted projects 2009/2011 (situation as of 3 Nov 2010)

- 244 applications received
- 21 projects granted
- 19 projects ongoing
- 2 projects cancelled
- 2 out of 19 projects assessed and midterm payment released by the 31st October 2010

- 17 projects under midterm assessment – all the midterm payments to be processed by 10 March 211
- 19 projects under regular monitoring – the final evaluation to be carried out and final payment to be processed by end of September 2011.

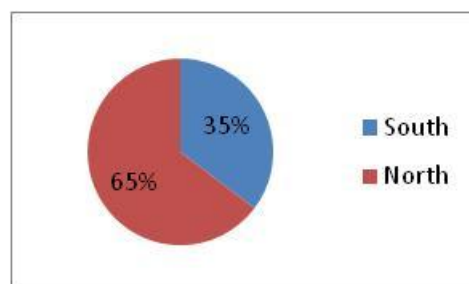


Projects by Field:

Number of the granted LT project per field was as follow:

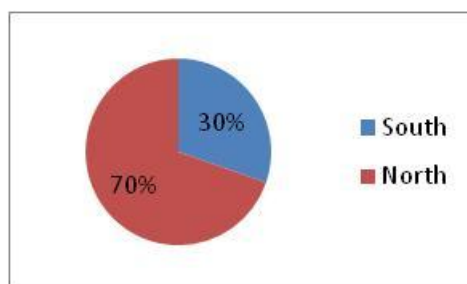
- Education (4)
- Media (3)
- Cultural production (5)
- Ideas and ideology (5)
- Religion, Spirituality and values (2)
- Cities and diversity (2)

• Project Leaders per country (21 / 17 countries)



Austria	Finland	Greece	Jordan	Palestine	Tunisia
Belgium	France (2)	Israel	Lebanon (2)	Slovenia	Turkey
Cyprus	Germany (2)	Italy (2)	Netherlands	Spain	

- **Partner organisations per country (127 / 33 countries)**



Algeria (5)	Bulgaria (2)	Estonia	Greece (3)	Italy (8)	Morocco (12)	Portugal	Sweden (2)
Austria (2)	Croatia	Finland	Hungary	Jordan (8)	Netherlands (6)	Romania	Syria (2)
Belgium	Denmark (2)	France (9)	Ireland	Lebanon (7)	Palestine (8)	Slovak Republic	Tunisia (3)
Bosnia and Herzegovina	Egypt (6)	Germany (5)	Israel (5)	Montenegro	Poland (5)	Spain (4)	Turkey (9)
United Kingdom (3)							

- **Countries with no participation in LT granted Projects (8)**

Status of long term granted Projects 2009-2011

Country of NN registration	Name of the Leader Organization	Title	Field	Partners/ Organizations	Status
Austria	Interkulturelles Zentrum	ARTiculating Values: Youngsters act in Euromed- A creative initiative for interreligious dialogue and a people-connecting value debate	Education	1) Austrian Commission for UNESCO, AUSTRIA 2) UNGDOMSBYEN- Statens Paedagogiske Forsogscenter, ASP school network coordination, DENMARK 3) Israel National Commission for UNESCO, ISRAEL 4) Austrian High School Foundation- ALEV Private Schools, TURKEY 5) Porta Mosana College, NETHERLANDS 6) Hungarian National Commission for UNESCO, HUNGARY	ongoing

Country of NN registration	Name of the Leader Organization	Title	Field	Partners/ Organizations	Status
Belgium	Mediana	FaNaNat	Cultural Production	1) Voix de Femmes, BELGIUM 2) Y voir (Siwa Plateforme), FRANCE 3) El Teatro, espace d'art et de creation, TUNISIA 4) TAMLALT, MOROCCO	ongoing
Cyprus	PeacePlayers-Cyprus	Anatomy of Peace	Education	1) PeacePlayers International-Middle East, ISRAEL 2) Insaka-Ireland, IRELAND 3) Primary School St. Cyril and Methodus, BULGARIA 4) Moroccan Association of Sister Cities International, MOROCCO	Ongoing
Finland	Kehitysyhteistyöjärjestöjen EU-yhdistys Kehysry (The Finnish NGDO Platform to the EU)	Facilitating Political Dialogue in the Baltico-Mediterranean Axis	Ideas and Ideology	1) International Centre for Black Sea Studies (ICBSS), GREECE 2) EKO LIBURNIA, Association for Development of Ecotourism, Organic Agriculture and Environmental Protection, CROATIA 3) IPCRI, Ltd. Israel/Palestine Center for Research and Information, ISRAEL 4) Groupement d'Etudes et de Recherches sur la Mediterranee (G.E.R.M), MOROCCO 5) MTU Arengukoostoo Umarlaud (AKU), Estonian Roundtable for Development Cooperation, ESTONIA 6) Tampere Peace Research Institute (TAPRI), University of Tampere, FINLAND	ongoing
France	Maison Mediterranee des Sciences de l'Homme (MMSH)	Traduction entre langues et cultures du Dictionnaire critique de la Mediterranee (arabe, anglais) ou la circulation des savoirs	Ideas and Ideology	1) Fondation du Roi Abdul-Aziz al Saud pour les etudes islamiques et les sciences humaines, Casablanca, MOROCCO 2) Centre de Recherche en Anthropologie Sociale et Culturelle (CRASC), ALGERIA 3) St. Antony's College in the University of Oxford, UK	ongoing
France	Ecole des hautes etudes en sciences sociales (EHESS)	Encyclopedie de l'humanisme mediterraneen en ligne	Ideas and Ideology	1) Cooperative culturelle Ibn Badja d'Oran, ALGERIA 2) Universidad de Salamanca, SPAIN 3) Universita degli Studi di Cassino, ITALY 4) Centre national de la	Cancelled

Country of NN registration	Name of the Leader Organization	Title	Field	Partners/ Organizations	Status
				traduction du Caire, EGYPT 5) Bibliotheca Alexandrina, EGYPT 6) Centre de recherche scientifique et de traduction de Rabat, MOROCCO	
Germany	Project office "radius of art", Bildungswerk Anderes Lernen e.V/Heinrich-Boell-Foundation Schleswig-Holstein	"Research-based art//art-based research"	Cultural Production	1) INTERFACE, Centre for Research in Art, Technologies and Design, School of Art and Design, University of Ulster, UK 2) Muthesius Academy of Fine Arts and Design, GERMANY 3) Maumaus-Escola de Artes Visuais, PORTUGAL 4) International Academy of Art in Palestina, PALESTINE 5) 98 weeks Research Project, LEBANON 5) Heinrich Boll Foundation, TURKEY 6) 5533, TURKEY 7) Heinrich Boll Foundation Ramallah, PALESTINE 8) Heinrich Boll Foundation Beirut, LEBANON 9) Goethe-Institut Libanon, LEBANON	ongoing
Germany	Motorschiff Stubnitz	Motorschiff Stubnitz	Cultural Production	1) Bi-Pole, FRANCE 2) Incognito, LEBANON 3) Association Timitar, MOROCCO	Cancelled

Results and Challenges LT projects

Preliminary Assessment

The results of a preliminary assessment of the Long Term projects show that the ALF has enhanced the quality and efficiency in managing granted activities through regular follow-up, the **development of monitoring and evaluation tools**, close interaction with the beneficiaries leading to an increased support to the projects, as well as to a significant ALF representatives and Heads of Network involvement/participation to the events organized in the framework of the projects in the concerned countries. Moreover, the ALF staff field visits have contributed to the following major achievements:

With regard to the projects:

- **increased provision of technical assistance**/inputs to the activities positively affecting the projects quality (example: inputs on the draft Peace Bag tool kit in the occasion of the workshop held in Alexandria (LT/13))

- **synergy between projects** (example: taking advantage of the fact that La Radio Tunisienne is the project leader of “Les Ondes pour la Méditerranée” (LT/146), he was visited by the ALF representative in the occasion of her participation to the launching event of the results of the LT/143 held in Tunisia. The Director of Radio Tunis Chaîne Internationale, Ridha Bouguezzi, was asked to support the promotion of the event in Kelibia by covering it. As result, the event was well publicized and an interview to the organizer was made by La Radio Tunisienne, widely contributing to promotion of the event. The coverage of the event by la Radio Tunisienne represents a model/example of good synergy/collaboration established between Tunisian local partners, active in the promotion of the Dialogue between Cultures.)

With regard to the overall ALF action

- **enhanced capitalization and integration of the projects results in the current ALF programme and development of the strategy for the next phase** (example: via the participation of the LT Education focused projects to the Educational Seminar held in Cairo, Dec 2010; the event proved to be a good mean to capitalize on the achieved results and reflect on the next possible steps, explore ways of collaboration with the more sustainable and successful granted projects with regard to the Education field while the designing/development of the strategy/overall programme of the ALF operational phase, 2011-2014, is in progress. Moreover, the involvement of the ALF beneficiaries is a good example of **participatory approach** applied to the ALF activities, therefore, the model of the seminar and its related beneficiaries involvement is recommended for the future.
- **increased visibility of the ALF mission**, values and programme of activities (examples: participation to the international conferences organized in Greece, LT/201, in Slovenia LT/26, and youth training in Tunisia LT/143)
- **concrete interaction with the grass root civil society organizations** – their voice was heard, their real needs was collected in the countries visited by the ALF representatives to be inputs for the development of ALF future strategy/activities.
- Promotion of **the pivotal role of intercultural dialogue** in dealing with **sustainable development** related issues (examples: participation to the launching event of the “Youth X Change in the Mediterranean” publication addressing production and consumption patterns, particularly of young people, LT/143), **migration/human rights** related issues (example: participation/contribution of the ALF to the international conference “Euro-Med region through Human Rights Perspective” in Slovenia, LT/26)

A.6 (c) Call for Proposals Improvements and Challenges

Main Improvements

- Improved **quality** and **efficiency** in managing granted activities
- **Regular follow-up** leading increased support to project implementation
- **Enhanced monitoring and evaluation tools**
- **Better Integration** in the overall ALF programme

Main Challenges

1) Increase efficiency and support of the Secretariat

- Simplification, better communication and training to the beneficiaries in terms of procedures
- **Increase accountability of the beneficiaries**

2) Enhance quality of the projects:

- Projects more **focused** and more **coherent** with the ALF strategy (thematic approaches)
- Projects more **result oriented** to enhance **quality**
- Improve **sustainability and social impact**
- Contribute to **ALF mission visibility**

3) Better representation of **southern initiatives** in the proposals

4) Major points in the evaluation of the **beneficiaries**

- More help from ALF in the procedures
- Importance of the mobility and participation (visa) and enlargement of non euromed nationals
- Support in the implementation and further sustainability of the initiatives

A.6 (d) Call for Proposals 2010 – ALF/CFP/2010/ST2

In line with the strategic guidelines of the Triennial Programme, with the Annual Work Plan 2010 and with the Recommendations of the Anna Lindh Forum 2010, the Foundation launched a short term call for proposal on 6 September 2010 with a deadline of 1 November 2010.

The **overall objective** of the call is **to contribute to bring people together and promote respect for diversity, better understanding and mutual recognition through intercultural dialogue, sharing common spaces for peace and coexistence.**

This call focused on thematic issues in line with each year's priorities and this year covers the **ALF fields** of "Migration, cities and diversity" and "Peace and coexistence".

Specific objectives of the call:

- Promoting a better knowledge of **social and cultural diversity of populations with a migration background** (in terms of languages, cultural practices, religious diversity, community life among others), **especially in urban areas**;
- Supporting **transnational civil society actions** focused on the role of populations with migration origins, refugees, minorities and diasporas **as bridges for intercultural dialogue in the Euro-Med Region. Empowering the role of migrants as actors of development** and as agents for improved mutual perception inside **host communities and with** communities of origin.
- Encouraging **inter-cultural approaches** in dealing with social integration and public participation of migrants. Supporting programs working on capacity building and encouraging the joint involvement of migrants and nationals. Fostering artistic creation on issues related to migration.

- Developing practices strengthening social cohesion in multicultural contexts, working on changing perceptions **valuing diversity as an asset, challenging and preventing stereotypes and xenophobia.**
- Starting **innovative actions** in the field of peace and coexistence with an intercultural approach, building upon local needs, ownership and support, and investing in key civil society actors such as journalists, human rights educators, youth leaders, artists and activists.
- Developing a common understanding of the concepts and terms of coexistence, reflecting on the different existing narratives of conflicts and exploring effective ways of **creating a culture of reconciliation.** Promoting a culture of peace and non-violence as a value and as a practice among the young generations (in conflict and post-conflict areas of the Euro-Med region).

Target group: ALF Network Members (Youth, Migrants and Women)

Financial Envelope: (€ 500,000)

Min-Max Grant/per action : 10,000 € - 20,000 €

B. Procurement

B.1 Updated Status of Existing Tenders

- Service Tender signed with “Thomas Cook Overseas Ltd.” on November 4th, 2008 and valid till November 3rd, 2011. Still ongoing based on approved Procurement Order(s).
- Service Tender signed with “Consult & Design International” on May 2nd, 2009 originally for EUR 81,800 valid till December 31st, 2010 however was extended on December 1st, 2010 for further website hosting service as well as website support & development at an extra cost of EUR 18,510. Hence revised contractual value was raised to EUR 100,310 with a renewed duration valid till November 3rd, 2011.
- Termination of Service Tender with “Gallup Organization Hungary” dated July 21st, 2009 as well as the Service Tender with “Heliopolis Business Center” dated March 1st, 2009.
- This was the ultimate result of the financial difficulties faced by many Euro-Med Countries and accordingly the newly applied austerity measures affecting all the budget lines of the Foundation for 2011 as decided by the Board of Governors. In fact in light of the 29th Board of Governors’ decision taken on June 30th, 2010 regarding the termination of the second opinion poll as well as the Anna Lindh Report 2011 and its companion.
- This resulted in terminating the contract signed with “Gallup Organization Hungary” as of July 21st, 2010 and reducing the contracted value by 50%, i.e. the revised contract value became EUR 300,000. Furthermore the contract signed with “Heliopolis Business Center” was terminated as of September 30th, 2010 and hence reducing the contracted value by 50%, i.e. the revised contracted value became EUR 26,495.70.

B.2 Call for new Tenders

- Service Tender number CFT/2009/SV04/Forum 2010 for the selection of travel agent responsible for the organization of the Anna Lindh Forum taking place in Barcelona, Spain for the period between 4th – 7th March 2010.
- The tender was launched through a competitive negotiated procedure on November 23rd, 2009 inviting 4 potential tenderers with a deadline for submission on December 22nd, 2009 to which 3 tenderers responded on due time.
- The tender was awarded to “Viajes El Corte Ingles” with a total contracted value of EUR 164,549.72 on February 2nd, 2010. On February 11th a negotiated procedure took place due to some previously unforeseen complementary services becoming necessary to perform in the framework of the aforementioned service contract resulting in an addendum with an additional amount of EUR 60,349.80.

- Total actual amount incurred is EUR 198,688.90, 40% pre-financing payment has been released while the remaining amount is still unpaid due to necessary amendments in the auditor's report.
- Service Tender number CFT/2009/SV06/Forum 2010 for the selection of service provider responsible for the additional services related to the Anna Lindh Forum 2010. The tender was launched through a negotiated procedure on November 9th to which 2 tenderers responded on due time before the deadline on February 21st.
- The tender was awarded to "Viajes El Corte Ingles" with a total contracted value of EUR 132,434 on February 28th, 2010. Total actual amount incurred is EUR 130,385.00 where full payment is already released.
- Supply Tender number CFT/2010/Supplies04/Vehicle in a forth trial to call for tender to purchase a sedan car for the Foundation. A new competitive negotiated procedure using a simplified tender dossier started with a launch on July 8th, 2010 inviting herewith 4 potential tenderers with a deadline for submission on August 8th to which 2 tenderers responded on due time.
- The tender was awarded to "Egyptian International Motors – EIM" with a total contracted value of EUR 16,700 on September 5th, 2010 for a Renault Fluence E5 – High Line - Model 201. Payment is already released.

B.3 Other Contractual Commitments

- Maintenance of Financial Software through "InfoSys Tech – IST" – renewed on November 1st, 2010 for a period of 12 months for an amount of EGP 3690.
- Maintenance of 2 Photocopying Machines through "Engineering & Trading Co. – Canon" – renewed on December 1st, 2010 for a period of 12 months for a 50% discounted price of EGP 990.
- Maintenance of Telephone System at Swedish Institute through "System & Projects Eng. Co – SPEC/ASTRA" – renewed on May 1st, 2010 for a period of 12 months for an amount of EGP 6050.
- Subscription for Post Office Box through "Local Post" – renewed on July 10th, 2010 for a period of 12 months for an amount of EGP 120.
- Subscription for Al Ahram Weekly and El Ahram Hebdo as of September 1st, 2010 for a period of 12 months for an amount of EGP 260.
- Legal Advisor Service through " Prof. Mohamed El Said El Dakkak Office" as of May 1st, 2009 till October 31st, 2011 for a monthly amount of EUR 830.
- Auditing Service through "KPMG – Hazem Hassan" as of November 4th, 2008 till November 3rd, 2011 for a global lump-sum amount of EUR 102,000 (Grant Contract amount of EUR 70,000 and CFP contract amount of EUR 32,000) paid based on reporting basis.

- Car Insurance as well as accidental death & disablement for the driver and 4 passengers through “Chartis Egypt Insurance Company” for a period of 12 months as of April 22nd, 2010 for an amount of EGP 5182 for the car and EUR 253 for the accidental death and/or disablement.

Ongoing Renewals:

- Medical Insurance for Local Staff Members through “BUPA Egypt Insurance” – currently under renewal as of December 15th, 2010 for a period of 12 months for an amount of GBP 11,299.28. Still negotiating the application of proportional basis till November 3rd, 2011.
- Accidental Death & accidental permanent disablement for Local Staff Members through “Alliance Insurance Company” – currently under renewal as of January 1st, 2011 for a period valid till November 3rd, 2011 for an amount of around EUR 3920.81.
- Insurance for International Staff (Medical, accidental death, and accidental permanent disablement) through “Vanbreda International Global Solution – ExpatPlus” – currently under renewal as of January 1st, 2011 for a period of 12 months for an amount of EUR 43,682.57. Still negotiating the application of proportional basis till November 3rd, 2011.

B.4 Purchase of the Foundation's Office Furniture and/or Equipment

In line with article 2 and article 7.3 of ANNEX 2 of the signed EC grant contract, the following table shows all purchased furniture and equipments for the period between November 4th, 2009 – November 3rd, 2010.

JV no.	JV date	Description	Amount in EUR
YEAR 2010			
4235	31-Dec-09	New UPS at Swedish Institute	94.65
1040	21-Jan-10	5 Mobiles (Difference in Points from Vodafone)	6.84
8297	21-Feb-10	Printer HP5200 at Swedish Institute	1353.49
8420	15-May-10	Carpets for Programme Unit	697.45
8449	31-May-10	Copper Plates for Swedish Institute	92.37
8558	03-Aug-10	New Black Berry for the Executive Director	195.56
8558	03-Aug-10	New Black Berry for the Head of Programme Unit	195.56

C. Updated Annual Work Plan (Nov 2009 to Nov 2010)

Year 2														
Ser.	Activity Description	Semester 1						Semester 2						ALF Department/ Other
	Months	N	D	J	F	M	A	M	J	Jl	A	S	O	
A.1 Strategic Management and Administration														
1	Preparation and Approval of the Annual Work-Plan:													
1.1	Setting and approval of the AWP 3													Executive Office, PCU, NCU, AFU
1.2	Preparation of a first proposal of ALF new strategy for new phase 3													Executive Office, PCU, NCU
2	Setting up a Planning and Implementation Process:													
2.1	Board of Governors Meetings													Executive Office, PCU, NCU, AFU
2.2	Advisory Council Meetings													Executive Office, PCU
2.3	Heads of Network Meeting													NCU PCU, AFU
3	Elaboration and revision of guidelines:													
3.1	Implementation of the activity cycle system													PCU
3.2	Electronic tool on MIS													PCU - M&E, Executive Office-Communication
3.3	Implementation of the monitoring and evaluation system (templates, granted activities, Monitoring missions)													PCU

3.4	Development CFP guidelines													PCU, AFU, NCU Executive Office- Communication
3.5	Preparation of strategic papers by fields (youth, mobility funds, ODA strategy, networks)													PCU, NCU
4	Recruitment of New Staff Members													AFU
5	Training of a staff focal (TOT)													PCU, AFU
A.2 Network Coordination and Development														
1	Heads of Networks Survey 2010													NCU Executive Office- Communication
2	Network Strategic Development Scheme													
2.1	Network Development Strategic Scheme II (from AWP 1)													NCU, AFU, PCU-M&E, Executive Office- Communication
2.2	Network Development Strategic Scheme III													NCU, AFU, PCU-M&E, Executive Office- Communication
2.3	Network Development Strategic Scheme IV													NCU, AFU, PCU-M&E, Executive Office- Communication
3	Expanding Services to Networks													
3.1	Training seminar: contacts making seminar and capacity building for Intercultural dialogue and diversity, Romania													NCU AFU, PCU-M&E
3.2	Mapping and Exchange : Civil society working on intercultural issues													NCU

A.3 Co—organization of Initiatives														
A. Multi- Annual Projects:														
1.	The Anna Lindh Report. 2010													
1.1	Edition in English. French and Arab version in the web													PCU Executive Office-Communication
1.2	Seminar Europe and the Arab Countries: Views, Opinions, Perspectives. Madrid													PCU AFU
1.3	Participation in WOCMES, Barcelona													PCU
1.4	Official launch 15 September in Brussels.													PCU Executive Office-Communication
1.5	Presentations of the Report (during events organized directly by the ALF Networks)													PCU NCU, Executive Office-Communication
1.6	Research Souk 2010, in collaboration with EMUNI/ Alexandria													PCU
2	The Anna Lindh Forum													
2.1	Euromed Youth seminar in intercultural Dialogue and Seminar on Cultural Diversity Perceptions and Immigrants- preparatory Meeting													PCU, NCU
2.2	The Anna Lindh Forum (the event), Barcelona													PCU,NCU,AFU Executive Office
3	Developing Arab Children Literature Programme, EGYPT, SYRIA, JORDAN, LEBANON, PALESTINE													PCU AFU Executive Office-Communication
4	Euro-Med Award for Dialogue between Cultures 2009 Edition (Fourth)													NCU Executive Office-Communication
5	The Anna Lindh Mediterranean Journalist Award 2009- 2010													Executive Office-Communication

B. Thematic Mainstream Initiatives:														
Education and Youth														
1	On a Common Path: Best Practices and Resource Guidebook for History textbook authors-Dissemination of Book													PCU AFU
2	<i>Seminars and Modules Trainings (Pestalozzi): Supporting the Participation of teachers and teacher-trainers from the Mediterranean Partner Countries in the Pestalozzi European Seminars and Modules</i>													PCU AFU
3	Youth Network Mobility Funds: Euro-Arab youth Forum- Assilah (Morocco) and Sicily (Italy)													PCU AFU
4	Congress "Education and Migration"- in collaboration with International European Movement													PCU AFU
5	Bloggers Tool-kit on Intercultural Dialogue													PCU, Executive Office- Communication AFU
Culture and Creativity														
1	Euro-Mediterranean Translation Programme													PCU AFU
2	Research-Based Art // Art-Based Research, in collaboration with Heinrich Boell													PCU AFU
3	Education through Arts Practice, in collaboration with Maska													PCU AFU
4	The Anna Lindh Farah El Bahr 2009													PCU, Executive Office - Communication AFU
5	Alexandria Cultural Heritage Days: Photo Competition "Shouf we Dawar" and "Café Melody"													PCU AFU
6	Hip Hop Connection Concert, in													PCU

	collaboration with the European Commission Delegation, Goethe Institute and the CCF													AFU Executive Office-Communication
7	The Anna Lindh Farah El Bahr 2010													PCU Executive Office-Communication AFU
Media														
1	Forum of TV owners: Preparatory Meeting, Television Summit													PCU, Executive Office-Communication
2	Joint Reporting Training													PCU, Executive Office-Communication
3	Media Partnerships													PCU, Executive Office-Communication
C. Cross Network Initiative:														
1	Sea of words Creative Writing Workshop , Lebanon and Bulgaria													NCU, AFU
D. National Actions Building upon Cultural Diversity														
1	Common Operations- NSDS, Step 3													NCU, AFU, PCU-M&E
2	Common Operations- NSDS, Step 4													NCU, AFU, PCU-M&E
A.4 Development of a communication policy and related tools, including the foundation's website														
1	Website Development													Executive Office-Communication
2	Development of ALF e-Newsletter													Executive Office-Communication PCU, NCU
3	Website Press Communication													Executive Office-Communication

A.5 Visibility Actions														
1	Image making initiatives/ Awards and prizes													
1.1	Euro-Med Award for Dialogue between Cultures 2009 Edition (Fourth)													NCU Executive Office-Communication
1.2	The Anna Lindh Mediterranean Journalist Award 2009- 2010													Executive Office-Communication
1.3	Sea of words Creative Writing Workshop , Lebanon and Bulgaria													NCU Executive Office-Communication
2	Image making initiatives/ Culture Events													
2.1	Hip Hop Connection Concert, in collaboration with the European Commission Delegation, Goethe Institute and the CCF													PCU Executive Office-Communication
2.2	Alexandria Cultural Heritage Days: Photo Competition "Shouf we Dawar" and "Café Melody"													PCU Executive Office-Communication
2.3	Farah El Bahr Festival.2010													PCU Executive Office-Communication
3	Labeling:													
3.1	Prix France Musique													PCU Executive Office-Communication
A.6: Call for Proposals														
1	CFP- Short Term from AWP1													PCU -M&E, AFU
2	CFP- Long Term - Ongoing													PCU- M&E ,AFU
3	CFP- Short Term- Launch													PCU - M&E ,AFU

III. PARTNERS AND OTHER COOPERATION

Partnership with Heads of Networks

Country	Head of Network	Description
Spain	Institut Europeu de la Mediterrània (IEMed)	<p><i>March 2010, The Anna Lindh Forum 2010, Barcelona</i></p> <p><i>May and October 2010, Sea of Words Workshops, Sofia and Beirut</i></p> <p><i>July 2010, WOCMES, Barcelona</i></p>
Italy	Fondazione Mediterrane	<p><i>April- October 2010: Euromed Award for Dialogue between Cultures</i></p> <p><i>October 2010, Seminar on non-violence, Winners Tour, Napoli</i></p>
Romania	The Black Sea University Foundation	<i>June 2010, Training Seminar: Contact Making and Capacity Building For Intercultural Dialogue and Diversity, Predeal</i>
Belgium	King Baudouin Foundation	<i>September 2010, Official Launch of the ALF Report 2010, Brussels</i>
Morocco	Groupement d'études et de recherches sur la Méditerranée (GERM)	<i>October 2010, Presentation of the ALF report, Rabat</i>
Poland	Intercultural Cultural Centre Foundation	<i>October 2010, Presentation of the Anna Lindh Report, Krakow</i>
Monaco	Monaco Méditerranée Foundation	<i>October 2010, ALF Mediterranean Journalist Award, Monaco</i>
Egypt	Bibliotheca Alexandrina	<i>October 2009, Farah el Bahr Festival, Alexandria</i>
Sweden	National Museum of World Culture	<p><i>November 2009, 8th Heads of Network Meeting, Gothenburg</i></p> <p><i>November 2010, Presentation of the Report, Gothenburg</i></p>
Lebanon	Lebanese Commission UNESCO National for	<i>November 2010, Presentation of the Report, Beirut</i>

UK	Centre for Urban Education, Manchester Metropolitan University	<i>December 2010, Rethinking Dialogue Forum- Presentation of the Report, London</i>
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Partnerships with Euromed and International Organizations

Organization(s)	Description
Casa Arabe (Spain)	<i>May 2010, Europe and the Arab Countries: Views, Opinions, Perspectives Seminar, Madrid</i>
UNESCO, Arab League, IESCO, ALECSO	<i>December – June 2010 ;On a Common Path: Best Practices and Resource Guidebook for History textbook authors- Dissemination of Book</i>
Council of Europe	<i>October-November 2010; Seminars and Modules Trainings (Pestalozzi), Athens, Beirut</i>
League of Arab States, European Commission, Council of Europe, European Youth Forum, UNFPA, UNDP	<i>November 2010; Euro-Arab youth Forum, Assilah</i> <i>July 2010, Mare Nostrum, Sicily</i>
International European Movement (Belgium)	<i>November 2009, Congress "Education and Migration", Alicante</i>
Euro-Mediterranean University EMUNI (Slovenia)	<i>June 2010, Research SOUK, Alexandria</i>
Transeuropeennes (France)	<i>December 2009- November 2010, Mapping of translation flows and of translation issues in the Euro-Mediterranean</i>
Literature Across Frontiers (UK)	<i>December 2009- November 2010, two pilot activities in the Euro-Mediterranean region (a symposium and a series of activities conducted to develop a model of training for literary translators</i>
Hienrich Boell Foundation (Germany)	<i>November 2009 - November 2010, Research Based Art</i>

Organization(s)	Description
Maska Institute (Slovenia)	November 2009- October 2010, Education through Arts Practice
Latinissimo Dock des Suds (France)	<i>November 2010</i> , Prix France Musique
Centre Des Etudes Alexandrines (CEALEX) (Egypt)	<i>September 2010</i> , Alexandria Cultural Heritage Days: Photo Competition "Shouf we Dawar" and "Café Melody"
Delegation of the European Commission, Goethe Institute and the CCF French Cultural Center of Alexandria (Egypt)	<i>June 2010</i> , Hip Hop Connection Concert
COPEAM network and European Broadcasting Union	<i>October 2010</i> , ALF Journalist Award
European Broadcasting Union	June 2010, Forum of Television Owners
Academy of Young Journalists	<i>January –March 2010</i> , Development of joint media actions
Council of Europe	January 2010; Euromed Youth seminar in intercultural Dialogue
Goethe Institute (Germany)	February 2010; Seminar on Cultural Diversity Perceptions and Immigrants
Rene Seydoux (France)	until July 2010; Civil society working on intercultural issues: Consultation, Mapping and Exchange- Strengthening Connections for the ALF 2010 Forum
UN Alliance of Civilizations, Bibliotheca Alexandrina, the International Centre for Journalists, Search for Common Ground and the International Centre for Religion	<i>January - October 2010</i> , Joint Reporting Training

IV. INTERIM FINANCIAL REPORT

This Financial Report covers the Annual Work Plan of the Anna Lindh Euro-Mediterranean Foundation for the Dialogue Between Cultures (ALF), starting from 4th of November 2009 until 3rd of November 2010. It emphasizes on the different financial aspects of the Work Plan, including a detailed description combined with a related statistics.

This report represents the financial activities and performance of Anna Lindh Foundation during the implementation and closure phases. It demonstrates how the Programme provisions and expenditures are directly linked with the ALF management and the operational expenses.

IV.1 ALF Accounting Manual

The European Union considers financial transparency and full accountability central elements of good governance. Furthermore, the sound financial management is important to ensure that European Union and the Euro-Med Member States resources are used for the agreed purpose.

The Foundation has developed a Manual of Procedures, in which intended as a guidance for the Anna Lindh Foundation staff as to how "business is done around here". The objective of this guidelines is to specify the minimum requirements for budgeting, accounting, controlling, reporting, and auditing with respect to the programme management and partner's use of the EU grants for bilateral development assistance.

The Foundation's accounting shall meet three specific objectives:

- 1) Reporting : The accounts system shall provide for accurate and timely financial reporting to the Board of Governors and the EC Delegation.
- 2) Controlling : The accounts system shall provide for efficient control and monitoring of the use of funds and other assets made available for the Foundation.
- 3) Information : The accounts system shall provide the Foundation's management with the necessary timely financial information required to ensure efficient Programmes' implementation.

The ALF accounts is kept in accordance with internationally accepted accounting standards; which means that:

- 1. The EU grant be entered into the accounts as income;
- 2. Reporting on expenditures be of, at least, the same level of detail as in the grant budget;
- 3. All expenditures shall be documented by vouchers, original invoices and original, signed receipts;
- 4. A register shall be maintained of equipment and other assets financed from the grant;
- 5. An acceptable control procedures shall be put in place, and accounts signed by responsible Foundation management;
- 6. The administration is in compliance with agreed procedures.

IV.2 ALF Payment System

The ALF system applies a **‘double signatory system’** implying that every order for payment to the bank is signed by the two designated persons of the ALF, this procedure is adhered to.

The process and authorized persons to sign on the ALF accounts at the commercial bank are as follows:

- The completed set of cheque(s) and/or payment order(s) are attached with internal memo, signed by the Head of Administration and Finance unit, to be sent to the Executive Director for signature on the cheque(s) or payment order(s).

In case of absence of the Executive Director or the Head of Administration and Finance:

The cheque(s) and/or payment order(s) are sent to the following authorized signatures of the ALF accounts for joint signatures:

- 1) In the absence of the Executive Director, the Networks Coordinator will sign on behalf of him.
- 2) In case both the Executive Director and Networks Coordinator are absent, the Head of Programme Coordination unit will be authorized to sign.

IV.3 Accounting Software Programme

The chart of accounts were designed to reflect the principle budget lines of the signed Grant Contract, considering the structure required for the Accounting system. The structure also reflect in each account number the budget lines titles as per the EC grant contract.

The Accounting system is a multi-currency ledgers. One separate company has been settled up for the EU grant book keeping and Member States contributions.

The Foundation is keeping a backup of the IST system, a backup of the database and a backup of the accounts. The database will be backed up on a monthly basis and the accounts will be backed up every day at 11:00 am (soft copy) or whenever changes have been entered into the system.

A second copy of the above-mentioned back-up system will on quarterly basis be kept at the safe for protected storage.

IV.4 Bank Accounts

The bank accounts of the Foundation is managed by the Anna Lindh Foundation, funds are transferred based on the approved budget of the operational three working plan. The Foundation contains several bank accounts to manage its fund. A short description of the existing accounts are detailed below:

The Foundation has opened and maintained bank accounts at the International Bank (CIB) - Al-Manshya Branch, in order to:

- Finance its management and operation expenditures; and
- Receive the funds from the Member States and the EU contribution as its contribution under the current grant contract with the European Community in support of ALF’s operational activities.

Account Type	Currency	Purpose
Current Member states	Egyptian Pound	Finance expenses as per EU Grant contract
Current Member states	Euro	Finance expenses as per EU Grant contract
Current European Union	Egyptian Pound	Finance expenses as per EU Grant contract
Current European Union	Euro	Finance expenses as per EU Grant contract
Current Call for Proposal Account	Euro	Finance CFP and related activities
Build Bridge account	Euro	Finance Build Bridge campaign

All interests generated by Member states accounts will be used exclusively for the Foundation's Programme and based on the Board of Governors approval.

All interests generated by European Union accounts will be re-funded at the end of the phase to the EU.

Acquired account has been opened at CIB which include interests generated on MS contributions in phase I.

IV.5 ALF Approved Budget from 2009 - 2010:

It is worth mentioning that the Annual Work Plan was introduced to cover and govern ALF activities in 4 Nov. 2009 – 3 Nov. 2010 period.

Due to the fact that EU Grant Contract does not imply predefined annual budget but only forecasts, ALF has identified the second Annual Work Plan (AWP-2), amounting to EUR 5,499,480 and presented it during the 29th BoG meeting, in which the members have approved it;

- EUR 4,160,853 eligible costs (staff and functioning costs); and
- EUR 1,338,6271 ineligible costs (call for proposals).

The table below summarizes the main budget lines of the Annual budget.

Code	Budget Item	Euro
1.	Human Resources	1,464,060
2.	Travel Expenses	76,000
3.	Equipment & supplies	47,000
4.	Local Office	60,000
3.	ALF Activities & Other Costs	2,478,793

4.	Provision for Contingency Reserve	20,000
5.	Administrative Costs	15,000
Total Eligible Costs		4,160,853
Call for Proposals		1,338,627
AWP-1 Overall Total		5,499,480

IV.6 Budget Variances table for 2009 - 2010

During the 2nd year period, the ALF spent Euro 3,075,908 (eligible costs) in addition to the Call for Proposals expenses amounting to Euro 748,757 on the Foundation management and operational activities. The table below shows the amounts budgeted and the actual expenditures occurred during the period for each budget line.

Budget Item	Approved Budget €	% of Total	Total Expenses	% of Expense Total	% used per budget line
Human Resources	1,464,060	26.62%	1,426,451	37.30%	97.43%
Travel Expenses	76,000	1.38%	112,864	2.95%	148.51%
Equipment & supplies	47,000	0.85%	2,635	0.07%	5.61%
Local Office	60,000	1.09%	58,735	1.54%	97.89%
ALF Activities & Other Costs	2,478,793	45.07%	1,475,223	38.57%	59.51%
Provision for Contingency Reserve	20,000	0.36%	0	0.00%	0.00%
Administrative Costs	15,000	0.27%	0	0.00%	0.00%
Total Eligible Costs	4,160,853	-	3,075,908	-	73.92%
Call For Proposals	1,338,627	24.34%	748,757	19.58%	55.93%
TOTAL COST	5,499,480	100.00%	3,824,665	100.00%	69.55%

IV.7: ALF Financial Position as of 3 November 2010:

IV.7.1: Interim Financial Report

Interim financial report:

Implementation period of the contract
(04/11/2009-03/11/2010)

Contract n° 2008/168-710									
Implementation period of the contract (04/11/2009-03/11/2010)									
Budget as per contract/rider (3)					Reallocat ion and use of continge ncies		Expenditures incurred		
Expenses	Unit	# of units	Unit rate (in EUR) (Aver age)	Costs (in EUR)	allowed realloca tion	use of conti ngen cies	Total for the period YEAR 2 in EUR	Cumul ated costs (before current report) YEAR 1	Cumul ated costs YEAR 1 +2
1. Human Resources									
1.1 Salaries (gross amounts, Int. staff, local staff) footnote 1									
1.1.1 Executive Director (1 person)	Per month	36	15,869	571,280	571,280	0	204,052	181,254	385,306
1.1.2 Heads of Services (3 persons)	Per month	36	9,748	1,052,785	1,052,785	0	326,418	306,892	633,310
1.1.3 Communication Manager (1 person)	Per month	36	6,905	248,597	248,597	0	73,877	72,834	146,711
1.1.4 Programme Administrator (6 persons)	Per month	36	5,123	1,106,469	1,106,469	0	308,924	345,825	654,749

1.1.5 International Assistant (3 persons)	Per month	36	4,384	473,468	473,468	0	148,327	132,066	280,393
1.1.6 Local Personnel (16 persons)	Per month	36	1,106	716,816	716,816	0	232,330	194,079	426,409
1.2 Interns/Trainees (8-12 persons)	Per month	36	1,250	45,000	45,000	0	12850	0	12850
1.3 Per diems for missions/travel footnote 2									
1.3.1 Abroad (staff assigned to the Action)	Per diem	Provisio n		231,431	231,431	0	98,889	81,533	180,422
1.3.2 Local (staff assigned to the Action)	Per diem	Provisio n		77,716	77,716	0	20,784	33,794	54,578
Subtotal Human Resources				4,523,565	4,523,565		1,426,451	1,348,277	2,774,728
2. Travel footnote 3									
2.1. International travel	Per flight	Provisi on		223,940	223,940	0	107,261	75,569	182,830
2.2 Local transportation	Per month	Provisio n		12,019	12,019	0	5,603	4,070	9,673
Subtotal Travel				235,959	235,959	0	112,864	79,639	192,503
3. Equipment and supplies									
3.1 Purchase of vehicle	Per vehicle	1	35,000	35,000	35,000	0	0	0	0

3.2 Furniture, computer, office equipment and spare parts	Provisi on			20,000	20,000	0	2,635	3,954	6,589
Subtotal Equipment and supplies				55,000	55,000	0	2,635	3,954	6,589
4. Local office									
4.1 Vehicle costs (fuel, maintenance, wash, parking, insurance, spare parts)	Per month	36	306	11,000	11,000	0	5,604	2,282	7,886
4.2 Consumables (i.e stationery, ...etc)	Per month	36	604	21,733	21,733	0	9,201	8,847	18,048
4.3 Hospitality (business lunch or dinner, office supplies)	Per month	36	306	11,013	11,013	0	4,253	4,037	8,290
4.4 Other services (tel,fax,mobile, maintenance & maintenance contracts, office cleaning, courier expense)	Per month	36	2,357	84,858	84,858	0	39,677	30,089	69,766
Subtotal Local office				128,604	128,604	0	58,735	45,255	103,990
5. ALF Activities and Other costs									
5.1 Publications footnote 4	Provisi on			178,462	178,462	0	8,279	54,669	62,948
5.2 Financing Specific Events footnote 5	Provisi on			2,941,050	2,941,050	0	787,943	924,312	1,712,255
5.3 Anna Lindh Foundation Forum 2010 footnote 6	Provisi on			260,000	260,000	0	357344	0	357344
5.4 Support to Networks footnote 7	Provisi on			2,046,640	2,046,640	0	198,828	767,568	966,396

5.5 Studies, Research, Short-term expert footnote 8	Provisi on			52,240	52,240	0	7,558	2,240	9,798
5.6 Translation footnote 9	Provisi on			108,173	108,173	0	45,914	11,561	57,475
5.7 Financial services (bank charges, fund insurance, and any other charges related to ALF bank accounts)	Provisi on			76,244	76,244	0	43,375	26,051	69,426
5.8 Auditing costs	Contra ct	1	70,000	70,000	70,000	0	23,320	23,320	46,640
5.9 Legal Advisor Fees	Contra ct	1	19,600	19,600	19,600	0	0	9,600	9,600
5.10 Staff Retreat	Per year	3	9,606	28,817	28,817	0	0	9,064	9,064
5.11 Staff Training Courses	Per month	36	435	15,645	15,645	0	2662	657	3319
Subtotal ALF Activities and Other costs				5,796,871	5,796,871	0	1,475,223	1,829,042	3,304,265
6. Subtotal direct eligible costs of the Action (1-5)				10,740,000	10,740,000		3,075,908	3,306,167	6,382,075
7. Provision for contingency reserve (maximum 5% of 7, subtotal of direct eligible costs of the Action) footnote 10	Provisi on			30,000	30,000	0	0	0	0
8. Total eligible costs (6+7)				10,770,000	10,770,000	0	3,075,908	3,306,167	6,382,075
9. Administrative costs (maximum 7% of 8 , total direct eligible costs of the action)	Provisi on			30,000	30,000	0	0	0	0

10. Total eligible costs (8+9)				10,800,000	10,800,000	0	3,075,908	3,306,167	6,382,075
11. Call for Proposals				3,200,000	3,200,000	0	748,757	420,516	1,169,273
12. TOTAL COSTS (10+11)				14,000,000	14,000,000	0	3,824,665	3,726,683	7,551,348

IV.7.2 Balance Sheet in EURO

The following table represents the balance sheet as of 3 November 2010.

ASSETS		LIABILITIES	
Current Assets		Current liabilities	
<i>Cash in Hand and Bank accounts</i>		Accrued Expenses	
Petty Cash	252.90	Accrued Expenses- In Euro	131,051.24
MS Euro Account No. 08-8580189-4	422,404.77	Accrued Expenses-in EGP	10,976.24
MS EGP Account No. 08-8501800-2	42,613.22	Accrued Expenses-CFP	6,483.26
EC Euro Account No. 08-8580194-4	1,597,271.28	Tax Authority- withholding tax	133.08
EC EGP Account No. 08-8501815-0	241,423.88		
CFP Euro Account No. 08-8580204-1	1,611,783.09	Interest revenue payable	
Build Bridge Euro No. 08-8580173-8	21,881.19	interest revenue - MS accounts	30696.71
Acquired Euro Account No. 08-8580203-3	34,532.07	interest revenue - EC accounts	13478.05
<i>Prepaid Expenses</i>		interest revenue - Build Bridge account	55.69
Prepaid Insurance	9,801.23	interest revenue - CFP account	3304.03
<i>Advances</i>		interest revenue - Acquired account	241.07
Custody Events	1,247.19		
Custody Others	54.89	<i>Build Bridge Account</i>	21,825.50
Down payment Suppliers	12,343.37	<i>Acquired Account</i>	29,231.14
Advance Events	46,000	Total Current Liabilities	247,476.01
<i>Debit balances under reconciliation</i>		Contract Equity	
Debit balances under reconciliation-Staff	631.71	EC Contribution	6,300,000.00
Debit balances under reconciliation-General	1,682.64	MS Contribution	5,038,351.26
Debit balances under reconciliation - CFP	9,547.90	Phase 1- Contribution	50,000
Debit balances under reconciliation-NSDS	37,344.85	Total contributions received	11,388,351.26
<i>Foreign Currency Difference</i>	(6,842.00)	Total expenses incurred in 2008-2010 under EC grant contract	6,382,073.79

Foreign Currency Difference - CFP	507.10	Total expenses incurred in 2008-2010 under CFP	1,169,272.20
Total Current Assets	4,084,481.28	Total Contract Equity	3,837,005.27
TOTAL ASSETS	4,084,481.28	Total Liabilities & Contract Equity	4,084,481.28

IV.7.3 Bank Accounts

The table below shows the ALF's accounts balances as of 3 November 2010.

Bank Name	Account Name	Account No.	Currency	Balance
CIB	Current Member states	08-8580189-4	EURO	422,404.77
CIB	Current Member states	08-8501800-2	EGP	42,613.22
CIB	Current European Union	08-8580194-4	EURO	1,597,271.28
CIB	Current European Union	08-8501815-0	EGP	241,423.88
CIB	Current Call for Proposal Account	08-8580204-1	EURO	1,611,783.09
CIB	Build Bridge account	08-8580173-8	EURO	21,881.19

It is worth mentioning that the EURO Current bank account no. 08-8580173-8 at CIB balance as at the date of this report is EUR 21,881.19 to cover the Build a Bridge Campaign that will hold the exhibition activity.

IV.7.4 Prepaid Insurance (Euro 9,801.23)

The figure EUR 9,801.23 represents the amount paid in advance to Vanbreda, Bupa and Allianz insurance companies covering the Medical and accident insurance for staff and car insurance.

IV.7.5 Advances (Euro 59,645.45)

The figure EUR 59,645.45 represents the amount paid in advance to suppliers as down payment for services ordered or custody to staff to cover expenses of events or pre financing for co organized agreements.

IV.7.6 Debit balance under Reconciliation (Euro 49,207.10)

The figure EUR 49,207.10 represents amounts to be recovered from:

- Staff members being cost of personal Vodafone calls
- EMUNI University being cost of cancellations during the event 'EMUNI Research Souk held on 14 June 2010 in Alex .
- Abdallah Taleb being cost of cancellation of his participation in the ALF training seminar held in Romania 2-5 June 2010
- CFP project and NSDS

IV.7.7 Accrued Expenses (Euro 148,510.74)

The figure EUR 148,510.74 represents the amount committed to be paid to service providers and staff.

IV.7.8 Interest Revenue Payable (Euro 47,775.55)

The figure EUR 47,775.55 represents all interests generated on Anna Lindh Foundation bank accounts.

IV.7.9 Build Bridge account (Euro 21,825.50)

The figure EUR 21,825.50 represents partners contribution to cover Build Bridge Campaign.

IV.7.10 Acquired account (Euro 29,231.14)

The figure EUR 29,231.14 represents interests generated on member states contribution related to Phase I

IV.7.11 European Union Contribution:

The following table summarizes the EC contribution allocation, received and the remaining.

Total Contribution	<u>7,000,000.00</u>
Amount received on 30/12/2008	1,973,675.00
Amount received on 24/01/2010	4,326,325.00
Remaining Balance to be Paid	700,000

IV.7.12 EURO-MED Member States Contribution

It is worth mentioning that the total contributions agreed upon as per the BOG meeting 30 June 2010 is Euro 5,797,122 instead of Euro 7,000,000, due to the financial difficulties that the Member States governments are facing, and the received contributions during the

implementation periods of the Foundation and for Phase II purposes, are described as follows:

- Total contributions received before 4 November 2008 Euro 1,165,925.02
- Total contributions received from 4 November 2008 - 3 November 2009 Euro 2,510,243.61
- Total contributions received from 4 November 2009 - 3 November 2010 is Euro 1,362,182.63 as follows:
 - Pledged Contributions amounting Euro 1,337,182.63
 - Non-pledged contributions from Tunis amounting Euro 25,000

Accordingly, the total contributions received, as of 3 November 2010:

- From the Member States governments is Euro 5,038,351.26
- In addition to Euro 50,000 from the Acquired account; and
- the remaining total committed amounts to be paid by the Member States are Euro 733,770 represents 13 % of the total contributions.

For more details see below table.

EURO-MED Member States List of Contribution

In EURO Currency - For Phase II (4 Nov. 2008 - 3 Nov. 2011)

#	Country	Pledged Contribution Phase I	Pledged Contribution Phase II	Received Contributions as of Nov 2010	Contributions to be received
1	Albania	0	10,000	10,000	0
2	Algeria	100,000	0	0	0
3	Austria	100,000	100,000	100,000	0
4	Belgium	200,000	216,000	116,222	99,778
5	Bosnia and Herzegovina	0	0	0	0
6	Bulgaria	0	0	0	0
7	Croatia	0	20,000	20,000	0

8	Cyprus	50,000	75,000	75,000	0
9	Czech Rep	50,000	50,000	50,000	0
10	Denmark	201,884	200,000	200,000	0
11	Egypt	26,845	26,973	26,973	0
12	Estonia	10,000	20,000	20,000	0
13	Finland	100,000	150,000	150,000	0
14	France	500,000	500,000	111,008	388,992
15	Germany	600,000	1,200,000	1,160,000	40,000
16	Greece	100,000	100,000	100,000	0
17	Hungary	60,000	51,318	51,318	0
18	Ireland	100,000	0	0	0
19	Israel	50,000	50,201	50,201	0
20	Italy	400,000	290,630	290,630	0
21	Jordan	30,000	0	0	0
22	Latvia	8,000	10,000	10,000	0
23	Lebanon	25,000	14,000	14,000	0
24	Lithuania	10,000	6,000	6,000	0
25	Luxemburg	275,000	140,000	95,000	45,000
26	Malta	100,000	100,000	100,000	0
27	Mauritania	0	0	0	0
28	Monaco	0	30,000	20,000	10,000
29	Montenegro	0	0	0	0
30	Morocco	50,000	50,000	50,000	0
31	Netherlands	300,000	100,000	0	100,000
32	Palestine	0	0	0	0
33	Poland	75,000	75,000	75,000	0
34	Portugal	100,000	110,000	110,000	0

35	Romania	0	150,000	100,000	50,000
36	Slovakia	30,000	30,000	30,000	0
37	Slovenia	30,000	42,000	42,000	0
38	Spain	1,000,000	1,000,000	1,000,000	0
39	Sweden	500,000	500,000	500,000	0
40	Syria	25,000	30,000	30,000	0
41	Tunisia	25,000	25,000	25,000	0
42	Turkey	100,000	300,000	300,000	0
43	United Kingdom	100,000	0	0	0
TOTAL		5,431,729	5,772,122	5,038,352	733,770
Income From Acquired Account			25,000	50,000	0
TOTAL		5,431,729	5,797,122	5,088,352	733,770

IV.8 Income Statement in EURO

Table below represents the Income Statement from 4 November 2008 until the ended period in 3 November 2010, and as certified by KPMG.

<u>Revenues</u>			
	Contribution From European Union	4,326,325	
	Contributions From Member States	1,362,182	
	Contributions From Phase I	50,000	
Total Foundation Revenue			<u>5,738,507</u>
<u>Expenditures</u>			
	1. Human Resources		
	1.1 Salaries		
	1.1.1 Executive Director (1 person)	204,052	
	1.1.2 Heads of Services (3 persons)	326,418	

1.1.3 Communication Manager (1 person)	73,877	
1.1.4 Programme Administrator (6 persons)	308,924	
1.1.5 International Assistant (2 persons)	148,327	
1.1.6 Local Personnel (17 persons)	232,330	
1.2 Interns/Trainees (8-12 persons)	12,850	
1.3 Per diems for missions/travel		
1.3.1 Abroad (staff assigned to the Action)	98,889	
1.3.2 Local (staff assigned to the Action)	20,784	
2. Travel		
2.1. International travel	107,261	
2.2 Local transportation	5,603	
3. Equipment and supplies		
3.1 Purchase of vehicle	0	
3.2 Furniture, computer, office equipment and spare parts	2,635	
4. Local office		
4.1 Vehicle costs	5,604	
4.2 Consumables (i.e stationery, ...etc)	9,201	
4.3 Hospitality (business lunch or dinner, office supplies)	4,253	
4.4 Other services	39,677	
5. ALF Activities and Other costs		
5.1 Publications	8,279	
5.2 Financing Specific Events	787,943	
5.3 Anna Lindh Forum 2010	357,344	
5.4 Support to Networks	198,828	
5.5 Studies, Research, Short-term expert	7,558	
5.6 Translation	45,914	
5.7 Financial services	43,375	
5.8 Auditing costs	23,320	
5.9 Legal Advisor Fees	-	

	5.10 Staff Retreat	-	
	5.11 Staff Training Courses	2,662	
	6. Sub-total direct eligible costs of the Action		3,075,908
	7. Provision for contingency reserve	-	
	8. Total eligible costs of the Action		3,075,908
	9. Administrative costs	-	
	10. Total eligible costs		3,075,908
	11. Call for Proposals	748,757	
	12.Total costs		3,824,665
Surplus (Deficit) of Income Over Expenditures (Contract Equity)			1,913,842

IV.8.1 ALF Expenditures

The following reflects the total disbursements of the main budget lines of the Foundation's management fund and the percentage disbursed of each budget line.

IV.8.2 Human Resources

The total budget for the Human resources is Euro 1,464,060 and the total expenditures during the reported period were 1,426,451 representing 97.43% of the budget.

IV.8.3 Travel Costs

The total budget for the Travel expenses is Euro 76,000 A number of travel were conducted in relation to activities mentioned under the technical aspects, in addition to the Executive Director's official missions.

The total expenditures during the reported period were 112,864 representing 148.51% of the budget.

IV.8.4 Equipment and supplies

The total budget for Equipment and supplies is Euro 47,000 and the total expenditures during the reported period were 2,635 representing 5.61% of the budget.

IV.8.5 Local office

The total budget for Local office is Euro 60,000 and the total expenditures during the reported period were 58,735 representing 97.89% of the budget.

IV.8.6 ALF Activities and Other costs

The total budget for the Anna Lindh Foundation activities is Euro 2,478,793 and the total expenditures during the reported period were Euro 1,475,223 for the following, representing 59.51 % of the budget.

IV.8.7 Call for proposals

The total budget for the Anna CFP is Euro 1,338,627 and the total expenditures during the reported period were Euro 748,757 representing 55.93 % of the budget

IV.8.8 Cash Surplus

An amount of Euro 1,913,842 is the surplus amount between the received contributions and the expenditures during the reported period.

IV.9 Bank Guarantee

In line with Article (15.7) Annex II – “General Conditions applicable to European Community – financed grant contract for external actions” – the Anna Lindh Foundation has proceeded with a financial guarantee each time the sum total of pre-financing paid by the Contracting Authority and not cleared is more than EUR 1 million or 90% of the Contract amount as per below details:

1. First instalment of pre-financing (80% of the part of the forecast budget for the first 12 months of implementation financed by the contracting authority) of EUR 1,973,675: a letter of guarantee with an amount of EUR 1,973,675 has been addressed to the European Commission Delegation in Cairo on December 22nd, 2008 to cover the period between December 14th, 2008 till November 3rd, 2011 based upon which we received the aforementioned first instalment on December 30th, 2008.
2. Further instalment of pre-financing of EUR 4,326,325: upon acceptance on the Interim Narrative & Financial Report and in order to receive the second instalment, the original letter of guarantee has been raised on December 20th, 2009 by another EUR 2,352,650 to reach a total of EUR 4,326,325 to cover the period between December 14th, 2009 till November 3rd, 2011 based upon which ALF received the aforementioned second instalment on January 24th, 2010.

In light of the above and according to the recent Audit Certificate issued by ALF external auditor “KPMG – Hazem Hassan”, the aforementioned guarantee(s) shall be released by the Contracting Authority when the total amount of pre-financing under the Contract is once again less than EUR 1 million or after payment of the balance.

Hence since the full amount of EUR 6,382,075 has been spent as certified by the External Auditor, you're kindly requested to release the aforementioned financial guarantee(s).



Anna Lindh Euro-Mediterranean Foundation for the Dialogue between Cultures
Fondation Euro-Méditerranéenne Anna Lindh pour le Dialogue entre les Cultures
 مؤسسة أناليند الأورو-متوسطية للحوار بين الثقافات

Interim Financial Report for the Expenditures incurred under the Grant Contract no. 2008/168-710
 for the period August 1, 2010 up to November 3, 2010

	Amended budget for the Grant Period from November 4, 2008 upto November 3, 2011			Actual certified by earlier certificate Nov 4, 2008 upto July 31, 2010	Actual from August 1, 2010 upto November 3, 2010	Total Actual upto November 3, 2010
	Unit	# of units (a)	Unit rate in Euro (b)	Cost in Euro (a)*(b)	Euro	Euro
Expenditures*						
1. Human Resources						
1.1 Salaries (gross amounts, Int. staff, local staff)						
1.1.1 Executive Director (1 person)	Per month	36	15,869	571,280	337,165	48,141
1.1.2 Heads of Services (3 persons)	Per month	36	9,748	1,052,785	554,219	79,091
1.1.3 Communication Manager (1 person)	Per month	36	6,905	248,597	128,239	18,472
1.1.4 Programme Administrator (6 persons)	Per month	36	5,123	1,106,469	578,796	75,953
1.1.5 International Assistant (3 persons)	Per month	36	4,384	473,468	240,380	40,013
1.1.6 Local Personnel (18 persons)	Per month	36	1,106	716,816	366,629	59,780
1.2 Interns/Trainees (8-12 persons)	Per month	36	1,250	45,000	9,614	3,236
1.3 Per diems for missions/travel						
1.3.1 Abroad (staff assigned to the Action)	Per diem	Provision		231,431	161,043	19,379
1.3.2 Local (staff assigned to the Action)	Per diem	Provision		77,716	48,962	5,616
				4,523,565	2,425,047	349,681
2. Travel						
2.1. International travel	Per flight	Provision		223,940	152,568	30,262
2.2 Local transportation	Per month	Provision		12,019	8,481	1,192
				235,959	161,049	31,454
3. Equipment and supplies						
3.1 Purchase of vehicle	Per vehicle	1	35,000	35,000	0	0
3.2 Furniture, computer, office equipment and spare parts	Provision			20,000	6,199	390
				55,000	6,199	390
4. Local office						
4.1 Vehicle costs (fuel, maintenance, wash, parking, insurance, spare parts)	Per month	36	306	11,000	7,577	309
4.2 Consumables (i.e stationery, ...etc)	Per month	36	604	21,733	16,820	1,228
4.3 Hospitality (business lunch or dinner, office supplies)	Per month	36	306	11,013	6,803	1,487
4.4 Other services (tel,fax, mobile, maintenance & maintenance contracts, office cleaning, courier expense)	Per month	36	2,357	84,858	57,382	12,384
				128,604	88,582	15,408
5. ALF Activities and Other costs						
5.1 Publications	Provision			178,462	58,367	4,581
5.2 Financing Specific	Provision			2,941,050	1,428,340	283,915
5.3 Anna Lindh Foundation Forum 2010	Provision			260,000	27,700	329,644
5.4 Support to Networks	Provision			2,046,640	828,282	138,114
5.5 Studies, Research, Short-term expert	Provision			52,240	6,233	3,565
5.6 Translation	Provision			108,173	21,000	36,475
5.7 Financial services (bank charges, fund insurance, and any other charges related to ALF bank accounts)	Provision			76,244	58,045	11,381
5.8 Auditing costs	Contract	1	70,000	70,000	40,810	5,830
5.9 Legal Advisor Fees	Contract	1	19,600	19,600	9,600	0
5.10 Staff Retreat	Per year	3	9,606	28,817	9,064	0
5.11 Staff Training Courses	Per month	36	435	15,645	2,381	938
				5,796,871	2,489,822	814,443
6. Subtotal direct eligible costs of the Action				10,740,000	5,170,699	1,211,376
7. Provision for contingency reserve (maximum 5% of 7, subtotal of direct eligible costs of the Action)	Provision			30,000	0	0
8. Total eligible costs of the Action				10,770,000	5,170,699	1,211,376
9. Administrative costs (maximum 7% of 8, total direct eligible costs of the action)	Provision			30,000	0	0
10. Total eligible costs				10,800,000	5,170,699	1,211,376
Bank Interests Yielded during the period:						
On Member States account				€ 30,173	€ 524	€ 30,697
On European commission account				11,042	2,436	13,478
				41,215	2,960	44,175

*According to article 15.9 of annex 2 attached to the grant contract, the expenditures incurred in other currencies than Euro have been reevaluated according to the average rates published in infoEuro for the months covered by the relevant report.

KPMG Hazem Hassan
 Public Accountants and consultants

Mr. Andreu Claret
 Executive Director

Fondation Anna Lindh Foundation
 مؤسسة أناليند الأورو-متوسطية



Anna Lindh Euro-Mediterranean Foundation for the Dialogue between Cultures
Fondation Euro-Méditerranéenne Anna Lindh pour le Dialogue entre les Cultures

Anna Lindh Foundation for the Dialogue Between Cultures
Grant Contract No. 2008/168-710

Sources of Funds received For the Period from August 1, 2010 upto November 3, 2010

	Budget		Actual certified by earlier certificate Nov 4, 2008 upto July 31, 2010	Actual from August 1, 2010 upto November 3, 2010	Total Actual upto November 3, 2010	
	Amount EURO	Percentage	EURO	EURO	Amount Received EURO	Percentage
Contribution from Commission:	7,000,000	64.81%	6,300,000	-	6,300,000	58.33%
Contribution from EU Member States:						
<i>Name:</i>						
Albania			10,000.00		10,000	
Algeria			-		-	
Austria			100,000		100,000	
Belgium			116,222		116,222	
Bosna and Herzegovina			-		-	
Bulgaria			-		-	
Croatia			20,000		20,000	
Cyprus			75,000		75,000	
Czech rep			50,000		50,000	
Denmark			200,000		200,000	
Egypt			26,973		26,973	
Estonia			20,000		20,000	
Finland			150,000		150,000	
France			111,008		111,008	
Germany			960,000	200,000.00	1,160,000	
Greece			100,000		100,000	
Hungary			51,317		51,317	
Ireland			-		-	
Israel			32,202	18,000.00	50,202	
Italy			290,630		290,630	
Jordan			-		-	
Latvia			10,000		10,000	
Lebanon			14,000		14,000	
Lithuania			8,000		8,000	
Luxemburg			50,000	45,000.00	95,000	
Malta			100,000		100,000	
Mauritania			-		-	
Monaco			20,000		20,000	
Montenegro			-		-	
Morocco			50,000		50,000	
Netherlands			-		-	
Palestine			-		-	
Poland			75,000		75,000	
Portugal			110,000		110,000	
Romania			100,000		100,000	
Slovakia			30,000		30,000	
Slovenia			42,000		42,000	
Spain			1,000,000		1,000,000	
Sweden			500,000		500,000	
Syria			30,000		30,000	
Tunisia			-	25,000.00	25,000	
Turkey			200,000	100,000.00	300,000	
United kingdom			-		-	
Total Contribution from EU Member States			4,650,352	388,000	5,038,352	
Deduct:						
Transfer to finance CFP			(2,150,000)	(581,142)	(2,731,142)	
Net Contribution from EU Member States	3,800,000	35.19%	2,500,352	(193,142)	2,307,210	21.36%
TOTAL CONTRIBUTIONS	10,800,000	100%	8,800,352	(193,142)	8,607,210	79.70%
Interests from prefinancing of EC			11,042	2,436	13,478	
OVERALL TOTAL			8,811,394	(190,706)	8,620,689	

KPMG Hazem Hassan
Public Accountants and consultants

